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Canada. Royal commission on taxation.

Hearings. v. 90-92, 1964.

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1946

ROYAL COMMISSION

ON

TAXATION

HEARINGS

HELD AT
OTTAWA

ONT.

VOLUME No.:
90

DATE:

JAN 15 1964

OFFICIAL REPORTERS
ANGUS, STONEHOUSE & CO. LTD.
BOARD OF TRADE BLDG.
11 ADELAIDE ST. W.
TORONTO

364-5865

364-7383



ROYAL COMMISSION ON TAXATION

Proceeding of hearings held
before the Royal Commission on
Taxation, in the Supreme Court of
Canada Building, Ottawa, Ontario,
commencing at 9.30 a.m., on
Wednesday January 15, 1964.

COMMISSION:

Mr. Kenneth LeM. Carter -- Chairman
Mr. Harvey Perry
Mr. Donald M. Grant
Mrs. S.M. Milne
Mr. Charles E.S. Walls

LEGAL ADVISER:

Mr. J.L. Stewart, Q.C.

RESEARCH DIRECTOR:

Prof. F.D.G. Hartle

SECRETARY:

Mr. G.L. Bennett



SUBMISSION OF
THE CANADIAN WHOLESALE COUNCIL

APPEARANCES: R. H. Bainard, Chairman.

- President, National Grocers Co. Ltd.
- Vice-President, Red & White Corporation
of Canada Limited.

A. Boisvert

- Executive Vice-President, Canadian
Grocery Distributors' Institute.

A. J. Duhamel

- Managing Director, National Association
of Tobacco & Confectionery Distributors.

H. W. Jones

- General Manager, Drug Trading Co. Ltd.

H. Macdonald

- President, H. Macdonald Limited, and
G. B. Company, Oshawa.

T. H. Whellams

- Executive Vice-President, Canadian
Automotive Wholesalers & Manu-
facturers Association.

H. W. Near

- Secretary, Canadian Wholesale Council

THE CHAIRMAN: Mr. Secretary, are we
all assembled?

THE SECRETARY: We are all ready, Mr.
Chairman.

THE CHAIRMAN: Then we might start.



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3 THE SECRETARY: Mr. Chairman and
4 Commissioners, the first brief this morning is
5 being presented by the Canadian Wholesale Council.
6 Mr. R. H. Bainard is Chairman of the Council.
7 Mr. Bainard is President of National Grocers Co. Ltd.
8 He has with him a number of associates of the
9 Council. Mr. Bainard will speak to the brief
10 and will introduce his colleagues. I would
11 like to enter this brief into the record, Mr.
12 Chairman, as Exhibit No. 312.

13 -- EXHIBIT NO. 312: Brief of the Canadian
14 Wholesale Council

15 THE CHAIRMAN: Thank you, Mr. Secretary.
16 Good morning, Mr. Bainard and gentlemen.
17 We are glad to see you indeed. We have, of course,
18 read your submission, I might say with considerable
19 interest, and we will have a number of questions
20 to put to you. There is no need to re-read it;
21 that has been done. But if you would care to
22 say a few words in respect of the brief and your
23 organization, and particularly to introduce your
24 colleagues, I would appreciate it.

25 MR. BAINARD: Thank you, Mr. Chairman.
26 I would like, first of all, to introduce the
27 members of the Council who are here. I think it
28 has not any connection with the fact that the
29 ancient Hebrew perfect number was seven, but it
30 so happens that we are seven.

When introducing these gentlemen I will



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3 indicate the scope which they cover. We state in
4 our brief that we are the Canadian Wholesale Council
5 and in our introduction we have told who we are
6 and why we exist. We cover Canada from coast to
7 coast and we cover all phases of the trade.

8 On my far left is Mr. Whellams, the
9 first man I introduce, who is the Executive Vice-
10 President of the Canadian Automotive Wholesalers &
11 Manufacturers Association. That is a Canadian
12 association that goes from coast to coast. Next
13 is Mr. Harry Jones, who is the General Manager
14 of the Drug Trading Company Ltd., which is a
15 limited corporation, a wholesale company that is
16 owned by 1,800 retail merchants. It is in-
17 corporated, you will note there. To my immediate
18 left is Mr. Boisvert, who is the Executive Vice-
19 President of the Canadian Grocery Distributors'
20 Institute, which covers the wholesale food business
21 from coast to coast. It is a Canadian organization.
22 On my immediate right is Mr. Near, who is listed
23 in our brief as Secretary of the Canadian Wholesale
24 Council. He is acting in that capacity in the
25 absence of Mr. Joseph Crowder, who is on holiday
26 in Florida. Mr. Near is the Secretary-Manager
27 of the Plumbing and Heating Wholesalers Association,
28 and Secretary-Manager of the Canadian Hardware
29 Association. Again, this is a national association.
30 Next to Mr. Near is Mr. Hagen Macdonald who is
Past President of the National Association of
Tobacco and Confectionery Distributors. He is
the President of Hagen Macdonald Limited of Oshawa.



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3 He is also President of G. B. Company Limited of
4 Oshawa, which distributes on a national scale
5 what is usually known as small wares. Again,
6 that is national. To the far right is the
7 Managing Director of the National Association of
8 Tobacco and Confectionery Distributors, Mr. A. J.
9 Duhamel. I am President of the National Grocers
10 Company Limited, a wholesale food organization
11 that operates in the province of Ontario and, to
12 some extent, in Quebec, with 32 wholesale branches
13 in our organization. I am also Vice-President
14 of the Red & White Corporation, which is a national
15 franchise, a voluntary chain franchise. We extend
16 from Newfoundland in the east to Vancouver Island
17 in the west.

18 Our purpose can be very briefly stated,
19 I think, and that is to emphasize the importance
20 of the wholesale distributor in all phases of the
21 distribution cycle. There are many ways, as we
22 have said, in which the merchandise purchased for
23 one purpose or another reaches the ultimate consumer,
24 but the main sources are the wholesaler-retailer
25 team which distributes merchandise, and the manu-
26 facturer who sells direct to the chain store or
27 the department store. Both functions are performed
28 by both groups. On the one side, the team of
29 wholesalers and retailers is working together to
30 distribute products, imports, which are processed,
and so on, and on the other hand you have those
products reaching the retailer direct.



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3 Those two sources must be competitive.

4 We represent one source and, as we
5 have said in our brief, it is a very important one.
6 That is something we would like to emphasize.
7 The other point we would like to emphasize is
8 the fact that we are truly national; we go from
9 coast to coast -- not just the province of Ontario
10 or the province of Quebec, but we go from Newfoundland
11 in the east to Vancouver Island in the west.

12 I understand that the purpose of this
13 hour which you were kind enough to grant us was
14 that you might ask questions of our various members.
15 I have described them. If the Members of the
16 Commission wish to direct their questions to the
17 various members here, well and good; or if they
18 will direct them to me, I will try and get them
19 answered by the people who are best qualified to
20 answer them.

21 I will have a little more to say toward
22 the end by way of summarization.

23 THE CHAIRMAN: Thank you, Mr. Bainard,
24 indeed. I think we will address our questions to
25 you, and you can field them to whomever you please.
26 You tell us that there are 26,000 wholesalers in
27 Canada, or thereabouts, and it is very easy to
28 understand what a soft goods wholesaler looks like,
29 what a dry goods wholesaler looks like, or a grocery
30 wholesaler; but for the life of me, I cannot see
how there can be as many as 26,000 of those.

I suppose I am not thinking of all
the little wholesalers who are doing specialized work.



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3 Can you in any way make the industry a little
4 clearer to us as to what the 26,000 is made up of?

5 MR. BAINARD: I think Mr. Boisvert
6 has in his brief, as a matter of fact, some figures
7 on this and I will ask him to answer that question.
8 We, of course, have listed on page 3 the D.B.S.
9 listing of classifications.

10 THE CHAIRMAN: Indeed you have.

11 MR. BOISVERT: The 26,000 wholesalers
12 were drawn out of the statistics for 1951, and it
13 was not possible to get the exact picture for 1961,
14 except that the figures that are known resemble
15 closely enough those in 1951; there have not been
16 drastic changes in the picture.

17 MR. BAINARD: The 1961 census figures
18 were not available in the detail we would like
19 to have.

20 THE CHAIRMAN: Are they to be
21 available?

22 MR. BAINARD: They are to be available.
23 We were in touch with the D.B.S., as a matter of
24 fact, but unfortunately they are just not available.

25 COMMISSIONER WALLS: Most of their
26 reports are out, but yours is one of the last of
27 them, I believe.

28 MR. BAINARD: I think that is true.

29 MR. BOISVERT: I have not the exact
30 breakdown of the figures.

THE CHAIRMAN: Have you anything there?

MR. BOISVERT: I would have to dig
for them. If you will go on to another question



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3 I will see what figures I have.

4 THE CHAIRMAN: You say that most
5 business is conducted by the wholesaler-retailer
6 team. Looking at the figures you have given here,
7 as I added them up I thought that about 50 per cent
8 probably was.

9 MR. BAINARD: Of course, it would
10 be an estimate as to whether it is 50, 60 or 65 per
11 cent.

12 THE CHAIRMAN: It is in that order.

13 MR. BAINARD: Yes. It has to be an
14 estimate because, again, no exact figure is available.
15 I would hope that when the figures of the 1961
16 census are available we would have available the
17 amount of sales which have actually gone through
18 wholesale channels.

19 THE CHAIRMAN: The general impression
20 abroad seems to be that the wholesale trade is
21 declining. Do you agree with that view, or not?

22 MR. BAINARD: No, I would not say
23 that the wholesale trade is declining. I would
24 say that the wholesale trade has been strengthened
25 in this way: It is more competitive; it is
26 more efficient. As I said a moment ago, the
27 wholesaler-retailer team must be competitive with
28 the merchandise that is sold direct to department
29 stores, chain stores, or what have you. The two
30 systems must be competitive or one or the other
will fail.

The point we are trying to make is that
in the national picture the wholesaler-retailer team



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3 is indispensable and therefore nothing should be
4 done to weaken one side of that competitive
5 situation when compared with the other, as we
6 think would be the case if the suggestion were
7 to be made to go to the wholesale level for the
8 computation of sales tax.

9 THE CHAIRMAN: When I said "declining",
10 I meant relatively declining. It has been
11 represented to us that a decreasing proportion
12 of the nation's goods are passing through whole-
13 salers.

14 MR. BAINARD: A decreasing proportion?

15 THE CHAIRMAN: Yes, a decreasing
16 proportion.

17 MR. BAINARD: It depends how far back
18 you go. If you go far back, that is true. If
19 you compare last year against this year, or the
20 year before, I would not agree.

21 THE CHAIRMAN: Ten years?

22 MR. BAINARD: You would be correct
23 in regard to food. The D.B.S. statistics show
24 that an increasing proportion of the total sales
25 goes through the chain organization, whereas you
26 will notice that on the national level there is
27 a greater proportion goes through independent channels
28 than goes through the chain.

29 COMMISSIONER WALLS: That is because
30 the voluntary chains have created a renewed impetus
in food wholesales?

MR. BAINARD: Yes. That is going
back a long way. I happened to be President of the



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3 original firm when some 30 odd wholesalers were
4 given an option on their businesses and a new
5 company was being formed and operated. Except
6 for the efficiency and introduction of voluntary
7 chains, with the advertising promotion and all
8 the rest of it, that segment of the industry
9 would be in trouble.

10 COMMISSIONER WALLS: But I think
11 what has kept your figure up with wholesale houses
12 is the developments with regard to unlicensed whole-
13 salers, who are indeed just a sub-department of
14 the manufacturer. In other words, I think you
15 realized that in regard to footwear, clothing,
16 and things of that kind, the manufacturer is
17 dealing much more today directly with the retailer
18 than he did a number of years ago.

19 MR. BAINARD: That is true.

20 COMMISSIONER WALLS: But where the
21 manufacturer is operating an unlicensed wholesale,
22 that would be added to your total wholesalers,
23 and I think that is what keeps up your figures.

24 MR. BAINARD: I could not say to what
25 extent that would be true, of course.

26 THE CHAIRMAN: That would be true on
27 the licensed figures, but would it be true on the
28 D.B.S. figures?

29 MR. BAINARD: I would not think so.

30 COMMISSIONER GRANT: Are the independent
merchants which form part of a chain, such as
the Red and White stores, listed with regard to
their sales as a chain, or are they listed as



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3 independents?

4 MR. BAINARD: They are listed as
5 independents. They are independently owned, you
6 see. The same is true of I.G.A. and other
7 organizations like that. They are independently
8 owned.

9 COMMISSIONER GRANT: I have a figure
10 at the back of my mind that 80 per cent of the food
11 purchased today is through the supermarket. That is,
12 the purchases of food, groceries and meat.

13 MR. BOISVERT: I would go along with
14 you by stating that 80 per cent of all food sales
15 is done through either chain or voluntary chain
16 stores, organized distribution along the lines of
17 the wholesaler-retailer team function.

18 To reply to Mr. Carter's first question,
19 the general direction of the wholesale industry,
20 starting from the food industry and then going into
21 a trend that has the tendency to contaminate the
22 other wholesale areas, I have this to say. In
23 contrast to what the situation was say ten or twelve
24 years ago, when the wholesalers handed over to the
25 retail trade merchandise which they invoiced at
26 the price for their retailer to do with as he
27 pleased and on his discretion in competition, there
28 is better organized opposition. Today the fully
29 developed voluntary group operation, apart from
30 supplying groceries also supplies, in the end
product, as many as 33 other categories of merchandise and as many as 55 different types of



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3 services, which makes him not only fully competitive
4 with his corporate chain opposition, but he is
5 gaining on it where that has been the pattern.

6 This type of co-operation which has
7 had as a goal -- to take an easy comparison -- to
8 supply the isolated individual, the independent
9 whose only weakness was his isolation because
10 he is then the holder of, say, three or four
11 resources or talents with which to conduct his
12 business, his wholesale supply house now brings him
13 in the missing 20 or 21 tools, and then he is
14 in business and collectively, although he may be
15 smaller individually, he is awfully big business.

16 He has a future. This has taken hold
17 in the smaller bakery industry, in the province
18 in which I live at least, where they are developing
19 a common brand with which to advertise and stay
20 in business, rather than being bull-dozed away
21 by the bigger concerns which have 25 tools to fight
22 his three or four.

23 This has gone into the furniture business.
24 The Prestige group in the province of Quebec is
25 an example thereof. The druggists have been in
26 this scheme of things for some time, and this is
27 going, in the next five or six years, to carry over
28 into a great many other fields, the co-operative
29 effort.

30 MR. BAINARD: Mr. Grant, as to the
80 per cent, the available figures here for 1962 of
the D.B.S. show that grocery and combination sales



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3 amounted to \$3,700,000, of which \$1,700,000 was
4 from chain and \$2 billion through independents.
5 Some of those independents would be supermarkets.
6 It depends what you call supermarkets, Mr. Grant,
7 when you use the 80 per cent figure, or a 70 per
8 cent figure, or a 60 per cent figure. What do
9 you mean by a supermarket?

10 MR. BOISVERT: 80 per cent through
11 organized distribution, integrated in one way or
12 another.

13 COMMISSIONER GRANT: For the purpose
14 of my percentage I am thinking of the type of
15 grocery store where the customer serves himself
16 and goes through a checking-out system.

17 MR. BAINARD: They do that in the small
18 highways and byways and crossroads stores. We
19 advocate it because of the saving that they can
20 pass on to the consumer. They have to be com-
21 petitive. You would hardly describe a small store
22 with \$2,000 worth of business a week as a supermarket,
23 which is a store with 16 check-outs and which takes
24 in \$1 million a year.

25 THE CHAIRMAN: I suppose one can dis-
26 tinguish between those retailers who in fact own
27 the wholesale facilities and those who are part of
28 your retailer-wholesaler team and do not own the
29 wholesale facilities? I am thinking of large chains.

30 MR. BAINARD: In the food business there
are very, very few retailers who own their own
wholesale. That is not true with some of the lines.



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3 In Mr. Jones' organization, for example, there
4 are 1,800 retailers who own the limited company.
5 That is in the drug field.

6 COMMISSIONER MILNE: There has been a
7 trend, I believe, possibly more in foods, for a
8 wholesaler to obtain a large retail outlet quite
9 different from the independent store. These
10 would still be considered wholesale sales?

11 MR. BAINARD: No, I would think they
12 would be retail sales. If a wholesaler owned
13 retail stores he would have to report them as
14 retail sales. As a matter of fact, there was
15 a movement a little while ago in the wholesale
16 food line where a wholesaler would own more and
17 more of his own outlets. We burned our fingers in
18 most of them. The thing now is to get out of
19 the retail field and stay out of the retail field.
20 The company I work for is the largest retailer
21 and we own six of these stores and we are trying
22 to get rid of them.

23 COMMISSIONER WALLS: In your intro-
24 ductory paragraph you say:

25 " The Canadian Wholesale Council
26 consists of 'any person, firm,
27 association, or corporation engaged
28 in wholesale distribution in Canada'."

29 Does this mean, then, that manufacturers
30 who are carrying on wholesale functions are members
of your organization?

MR. BAINARD: I do not know of any manu-



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3 facturers. I have mentioned these gentlemen here
4 today, for example, who are Secretary-Directors or
5 Secretary-Managers of organizations. When they are
6 here, they are representing a very, very large number
7 of people. That is the reason they are here,
8 because of their large representation.

9 COMMISSIONER WALLS: I appreciate that,
10 but I just wondered, as there are a number of manu-
11 facturers who are wholesalers, if they had taken
12 advantage of becoming members of your organization?

13 MR. BAINARD: No.
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2 MR. NEAR: There are two common topics of
3 conversation today. One is that it looks like rain
4 and the other is that the wholesale industry is on the
5 decline. I am just saying this facetiously, I know,
6 but unfortunately I have not been able to give you
7 any of our Canadian statistics although in the States
8 they are very complete. I think it is fair to say we
9 follow the trend in the States. They show that in 1939
10 the wholesaling industry in the States distributed
11 some \$238 million, and that in 1954, it was \$101
12 billion. If I had the up to date figures it would show
13 about \$180 billion in the States today. So that the
14 wholesale industry is not declining, it is increasing.

15 One thing rather astonishing about it and
16 one of the recent remarks that our late friend Mr.
17 Kennedy made was that one of the things about the
18 wholesaling industry is that it is the only industry
19 which has held its price, which has held its overhead.
20 As Mr. Bainard has said, we have become more competi-
21 tive. We find that the wholesaling industry is now
22 handling double the sales with a lot less employees
23 than formerly, which is attributed to more efficiency
24 in their handling. I have been doing a little research
25 for the Wholesale Hardware Association, and I discovered
26 that back in 1899 when it was first formed people said
27 then that the wholesaler was on the decline and would
28 not be too long with us. That was in 1899 and the
29 hardware industry is stronger today than it has ever
30 been. It has a lot of perils facing it, we know,
but it is as strong as it ever has been. It is a
question of the survival of the independent businessman.



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2 He cannot survive unless he has a wholesaler who can
3 economically do it. We have mass production and mass
4 distribution which the manufacturer cannot give us.

5 THE CHAIRMAN: Thank you very much indeed.

6 MR. BAINARD: In the Dominion Bureau of
7 Statistics publication in January, 1963, No. 63008,
8 they compared the estimated annual wholesale trade
9 for 1960-1962 in percentage changes in millions of
10 dollars. It indicates the total of trading wholesale
and shows an increase of 10.9 per cent.

11 THE CHAIRMAN: I would not know whether
12 that was good or bad.

13 MR. BAINARD: Well, it answers the question
14 whether the wholesale trade is on the way out.

15 THE CHAIRMAN: My question was directed to
16 you originally only as to its relative position,
17 whether it was improving or declining. A ten per cent
18 increase over two years sounds all right to me, but I
19 do not know whether that is better than average or
20 better than the total trade of Canada or less than the
21 total trade of Canada. I do not think you know either.
22 You cannot tell, can you?

23 MR. BAINARD: No, I cannot make a comparison
24 for you.

25 THE CHAIRMAN: Anyway it is not 10 per cent
26 in two years.

27 MR. BAINARD: That is so.

28 THE CHAIRMAN: With regard to sales tax,
29 this is a very important matter. We have had many
30 representations made to us to the effect that if one
seeks to tax the consumer then the tax should be



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2 levied at the consumer level, such as is done by the
3 provinces. That has been put to us many times.

4 The arguments which support that are, one,
5 that the consumer would then bear the taxes as intended,
6 in proportion to his taxable purchases, because the
7 amount of tax borne by the consumer would not be
8 affected by the mark-ups from one level to another
9 which are being imposed at the time the consumer spends
10 his money. What is more, if it was put on that level
11 it would not be paid by other people, being charged
12 from one to the other and finally being charged against
13 the consumer, the other people being out the tax in
14 the meantime, assuming that they had to pay the tax
15 at the time.

16 It has also been suggested that it be com-
17 bined with the provincial taxes. Some people have
18 suggested that it be imposed as a separate levy,
19 probably as a hidden tax rather than brought to light.
20 We have had a lot of suggestions around that point. I
21 think I can say generally that they all recognize that
22 the cost of collecting at the retail level would be
23 greater as the provincial governments costs are. Some
24 people say that there are 350,000 retailers to collect
25 from, but anyhow there are a lot, I know. Despite
26 that, the advocates think that it would be in the
27 national interest to absorb the higher cost to do it
28 that way.

29 On the other hand, I think they all
30 recognize that probably the least possible difficulty
in collecting this tax would lie where the least
number of licensees are, and that is at the manufacturer's



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2 level. That would be a very cheap tax, generally
3 speaking, to collect. People who do not like that --
4 and from what we have heard it does not seem to have
5 many friends, although it has one or two -- say that
6 it is pretty uneven at the economic level and that it
7 is hard to apportion it appropriately as between
8 imported and domestic manufacturers goods. It seems
9 to raise difficulties with regard to private brands,
and many other things arise.

10 It has also been suggested, I think, that
11 it be transferred at the wholesaler level, although
12 not very often. The popular suggestion is the retail
13 level. You people deal essentially at the wholesale
14 level, and of course it is only natural that you would
15 know what would happen at the wholesale level. How-
16 ever, before moving on to that, would you feel strongly
17 that it should not be imposed at what I first of all
18 called the consumer's level, and then what I called
19 the retail level, but I mean the point at which the
consumer buys his goods, as is done by the provinces?

20 MR. BAINARD: I can only reply by saying
21 that officially we have no opinion to express on that
22 subject. What you say, is, of course, true as regard
23 the number of representations which have been made,
24 suggesting that it go to the retail or to the consumer
25 level, call it what you will. We have discussed
26 that very frankly in our Council and we decided that
27 we would not express an opinion as we do not feel
qualified to do so.

28 It is true -- at least, I hope it is --
29 that there have not been very many suggestions made
30



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2 that it go to the wholesaler level. There are, of
3 course, as we all know, some very great difficulties
4 posed when you discuss the combination of provincial
5 and federal taxes. This is not a time or place to
6 discuss that, and ~~you~~ gentlemen are more familiar
7 with it than I could ever hope to be. But there are
8 very grave difficulties in that.

9 Frankly, we are presenting the wholesale
10 viewpoint in this brief today in case somebody may
11 decide that there are a lot of arguments in favour of
12 it going to the retail level, but that they cannot do
13 that so it will go to the wholesale level. That is
14 the reason we are presenting the brief.

15 THE CHAIRMAN: And that is a very fair
16 reason, and it is not unreasonable for you to say that
17 it is at least one choice which is open to the recom-
18 mendations of the Commission and that the Commission
19 could quite well come down with such a recommendation.
20 As you say, the Committee with which I had something
21 to do some years ago came to the conclusion that it is
22 a better level than the manufacturer's level, and
23 although it was not within the terms of reference of
24 that committee they gently suggested that after due
25 explanation, care and so on, and at some time in the
26 future, it might be possible to impose it at that
27 level. That raised a storm, and I was glad that it
28 did because it seems to me that the only way one could
29 find out about it is to have the matter debated.

30 COMMISSIONER WALLS: It is a little
intriguing to me that during the past week or ten
days we have had the Manufacturers Association before



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2 us recommending that the tax should be at the retail
3 level. We have had the Canadian Retail Council who
4 made representations that it should either be at the
5 manufacturing level or at the wholesale level. We
6 now have the wholesalers who want it at the manufac-
7 turing level. I think the crux of the whole situation
8 is that no one wants to be the tax collector.

9 MR. BAINARD: That is undoubtedly true,
10 Mr. Walls. I will have to admit that. But the case
11 we are endeavouring to make today is to show the
12 position of the wholesale-retail team in the distri-
13 butive field. We have tried to take, although it is
14 difficult to do so, an unselfish view of the situation.

15 THE CHAIRMAN: Well, we are glad to have
16 what you have put before us. This is just the type
17 of thing we want to know and now we want to test it.

18 COMMISSIONER WALLS: I should like to deal
19 with your item on page 6, which is excise tax versus
20 sales tax. You draw to the attention the fact that it
21 might still be necessary to collect excise tax at one
22 level and sales tax at another. The other countries
23 who employ a wholesale tax, and there are four major
24 countries who employ a wholesale tax, put their sales
25 tax on a graduated scale. In other words, they have
26 no separate excise tax, because in effect, our excise
27 tax and our sales tax are both sales taxes. So that
28 they collect it at the one level but on a graduated
29 scale, some of them even having as many as five
30 different ranges of ad valorem rate. I do not think
that is necessary, but surely it is possible, do you
not agree, to get around this matter of excise tax by



1
2 having the sales tax on two levels, perhaps?

3 MR. BAINARD: If you are going to the
4 retail level you would have to collect excise tax
5 there too.

6 COMMISSIONER WALLS: No. I am dealing with
7 your recommendation that it not be wholesale. I am
8 only dealing with wholesale.

9 MR. BAINARD: Then you would have to get
10 the wholesaler to collect the excise tax as well as
11 the sales tax.

12 COMMISSIONER WALLS: No, it would be the
13 one tax. It would be on a graduated scale. As things
14 stand today with excise tax there are so many items
15 at 10 per cent and at 15 per cent, with the exception
16 of tobacco.

17 THE CHAIRMAN: Yes, and imposed at the
18 wholesale level.

19 COMMISSIONER WALLS: Australia has three
20 or five, and Switzerland has two, I think. So the
21 point is that if you are going to collect it on the
22 same basis you would add the taxes together on these
23 particular items, and that would be the sales tax on
24 those items.

25 MR. BAINARD: You would have different rates
26 for different commodities. That is another nice compli-
27 cation.

28 COMMISSIONER WALLS: Well, we have that now.
29 The manufacturer has too. So, I do not think that
30 there would be a serious problem so far as separating
excise and sales tax is concerned.

I should now like to go to page 8, which is



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2 headed "On Simplification". Would you straighten out
3 these figures so that I can understand them a little
4 better. You say that sales at wholesale by wholesalers
5 proper, by manufacturers branches and by agents and
6 brokers during the year 1951 totalled \$1,335,737,700,
7 \$883,272,800 of which was done by grocery and food
8 specialty wholesaler. Then you seem to separate
9 another group distinct from your previous total by
10 stating that there was another \$1,264 million worth
11 of volume effected by groups dealing in perishable
12 foods.

13 MR. BAINARD: That is to separate meat
14 and produce from groceries.

15 COMMISSIONER WALLS: I see.

16 MR. BAINARD: That is the distinction
17 there.

18 COMMISSIONER WALLS: Now, I am wondering
19 why you are putting this concentration on the
20 difficulty of the sale of foodstuff. First of all,
21 we have never taxed foodstuff in Canada except a very
22 small percentage. Today it is less than one per cent
23 of all foods which are taxable.

24 At this stage might I just introduce this.
25 I have before me one of our order forms which we hand
26 out to retailers. Perhaps Mr. Bennett would distri-
27 bute them, with your permission, Mr. Chairman.

28 THE CHAIRMAN: Yes, thank you.

29 THE SECRETARY: Do you wish to enter this
30 into the record, Mr. Bainard?

MR. BAINARD: Yes, please.

THE SECRETARY: Then it will be exhibit 313.



1
2 --- EXHIBIT 313: Weekly price list
3 issued by National
4 Grocers Company
5 Limited.

6 COMMISSIONER WALLS: Shall I continue with
7 my question?

8 MR. BAINARD: Well, perhaps I might make
9 an explanation in a moment or two which I think will
10 answer your question.

11 The order form which you have in your hand,
12 Mrs. Milne and gentlemen, is the order form which is
13 issued by our Toronto branch, and we have two branches
14 in the provinces who do this sort of thing as well.
15 This form is placed in the hands of the retailers with
16 whom we have these contract arrangements.

17 First of all the group is mentioned, what-
18 ever it may be. This form goes to the retailer and
19 becomes his catalogue showing the resale price. The
20 goods are described, how packed, the suggested retail
21 price. At least it is hardly suggested retail price,
22 because actually it is a chain store retail price
23 which is taken from one of the amber services. Then
24 there are three prices which follow. These three
25 prices depend on the category into which the retailer
26 concerned falls. It depends on the size of his order.
27 At the extreme left hand side the retailers puts in
28 the quantity of the merchandise which he is ordering.
29 That comes to us and we use it as an assembly form
30 going through the warehouse and picking up the mer-
chandise from the form itself. Then it comes back to
the office and is extended. It is put through an



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2 adding machine and a tape is placed on it. We have
3 two copies of that; it is done twice. One copy, which
4 we retain, is the only copy which we have, and the
5 form itself with the adding machine tape goes back to
6 the retailer, and we do not have in our possession
7 anything which can be audited, or anything of that kind.

8 Now, specifically answering your question ---

9 THE CHAIRMAN: Before you do that, I do
10 not understand what you have been saying to us so far.
11 I see this is an order form and so on, and you indicate
12 that the price goes on the right hand side and then the
13 suggested retail price, which you derive from the amber
14 service, covers the last three columns on the right
15 hand side. Is that correct?

16 MR. BAINARD: Let us take the form from the
17 beginning. It describes the commodity. Next is how
18 packed, how many in a case. I am looking at apple
19 sauce which is packed 24/10, which means 24 ten ounce
20 tins in a case.

21 COMMISSIONER GRANT: Just to follow your
22 example, which page are you referring to?

23 MR. BAINARD: I am looking at page 34.

24 THE CHAIRMAN: Yes, you have apple sauce
25 on the left hand side, Mitchells Fancy.

26 MR. BAINARD: Yes. You see 24/10 which
27 describes the fact that there are 24 ten ounce tins
28 to a case. Then the pricing system is given, showing
29 ordinary resales, shelf resales not a special sale
30 at weekends. This one is 2/29, which means two for
29 cents. The retailer will buy a case of goods from
us, depending on his category, the size of his order.



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2 Naturally we sell lower to a man giving us a order for
3 \$5,000 than one giving us an order for \$500. Depending
4 on the retailers category the price is either \$2.98,
5 \$2.95 or \$2.92 per case.

6 Let us say that he is in the \$2.92 category
7 and orders five cases of Mitchell's apple sauce. This
8 comes into the office and we multiply five times
9 \$2.92, which is \$14.60, which we extend there. After
10 it is extended it is added twice by an adding machine
11 tape. One tape accompanies this form and goes back to
12 the retailer. The only thing which we have left is
13 the adding machine tape, and we write the price to
14 him, giving the brand of goods, the order, and so much
15 money.

16 To answer your particular point, Mr. Walls,
17 when you are talking about the wholesale food merchants
18 do not think that they are just selling food alone
19 which is not subject to tax. In the order form which
20 you have in your hand there are 5,312 items. Of those
21 1,791 are subject to tax.

22 THE CHAIRMAN: About twenty per cent.

23 MR. BAINARD: How can you tax at the
24 wholesale levels with a form like that, and how could
25 the government audit it?
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3 COMMISSIONER WALLS: The only thing
4 I would think looking this over, your pages dealing
5 with foodstuffs are together on one page. You might
6 have to set out a separate system for your order form
7 for taxable items. If you do this, I am rather
8 surprised you did not put before us this less than
9 one per cent on foodstuffs which are still untaxed.
10 Then in the vast majority of your particular business
11 you would be able to operate on the same basis as
12 you operate it today.

13 I agree you would have to evolve a
14 different type of order form for the taxable items.

15 MR. BAINARD: We would have to have an
16 invoice form which would increase your expenses and
17 increase the retailers costs and therefore make it
18 less competitive.

19 THE CHAIRMAN: That sounds like a
20 very interesting job to figure out. I happen to be
21 in the systems business.

22 MR. BOISVERT: It must be observed
23 that the catalogue, all scores, all groups of
24 operations in the country have been engineered for
25 assembly purposes on velocity sequences and would
26 have to go back to less efficient operation to some
27 degree.

28 COMMISSIONER WALLS: Of course, I think
29 you will agree no matter who is to do the tax
30 collecting, they are going to be faced with some
additional administration costs. There is no question
about that. The fact some provinces are paying



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2 retailers 3% for collecting money shows it has been
3 recognized at the retail level by the provincial
4 government.

5 I agree with you and your comment on
6 page 9 that should there be any decision to head
7 towards wholesale tax, and even perhaps if there is no
8 decision, it will be necessary to clearly define
9 what is a wholesaler but you must keep in mind that
10 the definition in the present Act of "what is a
11 manufacturer" is not very clear either.

12 MR. BAINARD: That is true. Dealing
13 with food, there has been a suggestion which I have
14 seen in one or two briefs that the base be broadened.
15 If it were to be broadened and were to include
16 process food as was the case at one time, you have
17 got a still greater problem.

18 COMMISSIONER WALLS: In so far as
19 what you do with people who are either manufacturers
20 who are dealing directly with retailers or large
21 retailers who operate their own wholesale business,
22 there have been three different methods, of course,
23 that have been employed in other countries.

24 Under the manufacturers tax, a
25 manufacturer selling direct to a retailer has his
26 selling price discounted. Under the wholesale tax,
27 the retailer performing also the functions of a
28 wholesaler or manufacturer has his price uplifted
29 which really both amount to the same thing, whether
30 you discount from one person or uplift from another.



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3 In at least one country with wholesale
4 tax, the retailer is licensed and has the option of
5 paying either a lower ad valorem tax on their retail
6 sales, if they prefer that as against having an
uplift on what would be their wholesale price.

7 There have been methods that have been
8 devised by these countries that are being studied by
9 our research staff just as they are studying all
10 types of sales tax. There are methods by which you
11 can include these adjustments between the trade
12 that are bypassing the regular wholesale, one way or
another.

13 MR. BAINARD: It seems to me sensible.
14 It would have to be kept on a fair competitive basis
15 between the two main methods of distribution. There
16 would be complications of costs and expenses of
17 doing it and efficiency of the auditing from the
government viewpoint.

18 THE CHAIRMAN: It is a matter of weighing
19 up the complications, difficulties, unevenness,
20 and fairness of one method against the other. The
21 manufacturer's tax is something that is known, of
22 course. It has got the benefit of having had a
23 lot of the bugs worked out, as far as it is possible
24 to work them out. Many people think they should be
left there.

25 MR. BOISVERT: Another ingredient, sir,
26 and not mentioned here, it is a definite asset to this
27 competitive system of ours to a degree equal to the
28 United States and perhaps to a degree to the
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3 advantage that the wholesalers have getting their
4 goods at the same price which is a saving point.

5 As far as the competitive team is
6 concerned we take care to see what our chain store
7 operations are doing because we know at the starting
8 line we are all even. There are quality discounts
9 we can qualify for them by pooling. This is a
10 tremendous advantage in a competitive system such as
11 ours which is dynamic and growing. Probably because
12 of that that would be disturbed or thrown out of
13 balance if tax interfered because tax has a great
14 psychological potent.

15 THE CHAIRMAN: You are working on a
16 narrow margin.

17 MR. BOISVERT: Yes.

18 COMMISSIONER WALLS: On page 10 you
19 have a lot of very good reasons ^{to} as/the difficulties
20 that may be encountered by selling on a wholesale
21 basis or collecting taxes, I should say, on a wholesale
22 basis but it might be just as well to review one or
23 two of the advantages at the same time and get your
24 reactions to them. For instance, first of all the
25 wholesale tax does away with the present unlicensed
26 wholesale branch under the Manufacturers Tax where
27 they have to pay taxes before they either sell the
28 goods or realize on them. If it was a wholesale
29 tax the tax would not be collected until thirty days
30 after the sale of the item.



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3 The unlicensed wholesale branches at the
4 present time have to pay taxes when they receive
5 the goods and they have their whole inventory already
6 carrying taxes and then have a thirty day wait at
7 least after that so I think that would be one advantage.
8 Do you agree?

9 MR. BAINARD: I would suspect our
10 friends in the government who collect the taxes would
11 say they are not going to get the taxes as quickly
12 therefore it is going to cost them some interest.
13 The Department of Finance might argue on that point.

14 THE CHAIRMAN: I don't think they can
15 produce an argument in equity.

16 MR. NEAR: Mr. Walls, the other day I
17 was speaking to one hardware wholesaler. He has
18 three people working on taxes. He would be very
19 glad to get rid of three people because that is all
20 overhead.

21 COMMISSIONER WALLS: Yes, the Retail
22 Council told us how many people they have to have
23 in the stores and how much trading they would have to
24 get there.

25 MR. BAINARD: You will note in item C
26 on page 10 "cash and carry". That is a fairly
27 new departure in the wholesale trade but you can
28 see the reason for the cash and carry department.
29 This puts us in a more competitive position to the
30 buyer. He comes down and makes a cash and carry
sale just as he would in a supermarket. He doesn't



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3 get any invoice. He just goes around and he collects
4 his merchandise and it goes to the cash register.

5 THE CHAIRMAN: Is this done in cities?

6 MR. BAINARD: Well, it is done in more
7 than cities. Our company have 32 wholesale branches
8 and we have 29 cash and carry departments.

9 THE CHAIRMAN: Do you really?

10 MR. BAINARD: That is correct.

11 THE CHAIRMAN: Do you mean a small
12 merchant enters into your warehouses and wanders
13 around just as a consumer would in a supermarket?

14 MR. BAINARD: Yes. He wanders up and
15 down the aisles. He picks out his merchandise just
16 as a woman does at the supermarket, puts it in a
17 little carrier, takes it to the cash register, the
18 cash register is run up exactly the way it is in a
19 supermarket; puts it in his conveyance and away he
20 goes.

21 THE CHAIRMAN: I have seen that done in
22 the soft goods wholesale. I didn't know it had
23 gone beyond that.

24 MR. BAINARD: We have 29 stores in
25 our company and we are not the only company with a
26 cash and carry business.

27 COMMISSIONER GRANT: As a matter of
28 interest, he would be identified as a retailer
29 before he was allowed to purchase from you.

30 MR. BAINARD: Yes. We only sell to
retailers. As a matter of fact we only -- we don't



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3 wish to sell to anybody who has not a sales tax
4 licence by the way. We don't want to collect taxes.
5 If we did we would have to collect them to remit them.
6 We limit it to a list of people that are legitimate
7 retailers. We have their names recorded. We have
8 their licence number recorded. If an ordinary
9 consumer came in we would say, "Sorry, we won't sell
to you".

10 COMMISSIONER GRANT: In other words
11 they have to be identified to your satisfaction?

12 MR. BAINARD: That is correct.

13 COMMISSIONER WALLS: I fully agree we
14 are fully indebted to you for outlining all these
15 methods, many of which we have not encountered before.
16 The fact I am not dealing with them does not mean
17 that we have not read and have not studied them and
our research staff are not already working on them.

18 I would like to go on with some of the
19 other advantages that people who recommend the
20 wholesale tax put to us and get your reaction on
21 them. The next one was that if the intention of the
22 government should be to retain the same amount of
23 revenues from sales tax as we have today, then instead
24 of an 11% tax, it is estimated by Professor Chew (?)
25 that at the wholesale level it would only have to be
26 a 9% tax so it would mean a reduction on the tax
amount or rather on the tax percentage.

27 MR. BAINARD: Not on the amount.
28 That is the important thing. Aren't we sort of kidding
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ourselves?

COMMISSIONER WALLS: Do we not like to?

MR. BAINARD: Well, maybe Barnum was right.

COMMISSIONER WALLS: Another one, this is quite important, we hear quite a lot of it and that is that the sales tax would avoid disparity between imported products and those manufactured in Canada. For instance, imported goods are sometimes purchased abroad at prices which omit some of the distribution charges that manufacturers in Canada are faced with and included in his sales tax.

Then, goods imported in bulk and packaged in Canada. The Act as it now reads is that a Canadian manufacturer has to pay sales tax on the package on taxable goods. That only applies to manufacturers with the exception of about five articles, which I will deal with in a minute.

If they are bought in bulk from another country and re-packaged in Canada these goods escape that tax but, of course, if it was moved forward to either the wholesale level or the retail level then they would be put on an equitable basis.

MR. BAINARD: Against that there are many importations which move directly into the retailers' hands.

COMMISSIONER WALLS: In that case they would be treated by the uplift method I mentioned earlier. If it was a retail tax they would be caught



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3 where they are not caught at the manufacturers level.
4 You see, a manufacturer in his sales tax has to
5 also include such things as finance charges,
6 advertising, and the charges that are not faced in
7 most cases by a broker who is importing or an
8 agent who is importing products from foreign countries
9 so that it would create better equalization. In fact,
10 in some countries they have put on an additional
11 tax at the point of entry in order to try to
equalize.

12 MR. BAINARD: Of course, I think it is
13 apparent -- nothing is impossible -- if you are
14 going to do that you are faced with special rulings
15 and special things, special cases, special items.
You have them now.

16 THE CHAIRMAN: Do you know how many
17 there are now?

18 MR. BAINARD: How many?

19 THE CHAIRMAN: I am told there are
20 about 800 a month.

21 MR. BAINARD: There are a lot of them.
22 I have forgotten how many thousands we had last
year.

23 MR. BOISVERT: Fourteen thousand.

24 MR. BAINARD: So the further you get
25 away from the present level into the wholesale
26 level more complications and rulings are going to
27 take place. For instance, in a case of soap sold
28 in Hamilton to a chain store we will say in
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3 Sault Ste. Marie the manufacturer doesn't pay sales
4 tax on the freight.

5 COMMISSIONER WALLS: Unless he uses his
6 own transportation.

7 MR. BAINARD: That is right. He wouldn't
8 do that to Sault Ste. Marie so he doesn't pay taxes
9 on that. Now, if we put the cost to the wholesale
10 level the wholesaler is required to have a licence
11 to purchase free of tax. He pays the transportation
12 if he is situated in Sault Ste. Marie and adds his
13 cost of doing business and he pays tax on that so
14 now you are forced to a special ruling to cover chain
15 stores who buy at the manufacturers level and who
16 pay taxes and then between Sault Ste. Marie and
17 Timmins, between Timmins and Windsor and between
18 Windsor and Brantford.

19 COMMISSIONER WALLS: We might have to
20 give consideration to this whole problem of trans-
21 portation so as to avoid disparity between the
22 legitimate wholesaler and the manufacturer selling
23 direct to a retailer. Some consideration has been
24 given to it. I think you might have to remove the
25 freight between the manufacturer and the wholesaler,
26 that portion between the manufacturer and the
27 wholesaler which would then mean that all that
28 would be taxable on your goods would be the freight
29 through to the retailer and the manufacturer would
30 have to pay the tax from himself to the retailer.

MR. BAINARD: This would bring about



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3 one lovely complication with the wholesaler making
4 the computation.

5 COMMISSIONER WALLS: We have complica-
6 tions no matter which branch we look at in this
7 sales tax.

8 MR. BAINARD: I agree. I think you
9 have less of it at the wholesale level.

10 COMMISSIONER WALLS: You may be right.
11 I made mention to you a few minutes ago about this
12 bulk packaging of goods and your brief seems to me,
13 with all due respect to our Chairman, it intimated
14 the government had not acted on the 1955 commission.
15 I would point out there were two things there that
16 dealt with bulk packaging of medicine and
17 pharmaceuticals which were recommended there. Now,
18 all bulk packagers of both pharmaceuticals and drugs
19 are in effect called manufacturers and pay a tax
20 from that level. That was something quite worth
21 while that came out of that Commission.

22 MR. BAINARD: I think Mr. Jones would
23 probably agree on that.

24 COMMISSIONER WALLS: There is another
25 point. I don't know whether you know too much
26 about it but from our standpoint there would be a
27 certain amount of advantage both in the administration
28 and assessment in moving the tax forward to either
29 the wholesaler or the retailer from the manufacturer
30 to get away from this problem where a product is
sold and goes into two or three different levels of
manufacture before it turns into the final product so



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3 we would escape all that administrative end if we
4 moved the tax forward, but I would not expect you to
5 be able to say very much about that.

6 MR. BAINARD: No, except again I think
7 Mr. Boisvert has made the point quite well if we go
8 to the wholesale level you are still going to licence
9 all these manufacturers and wholesalers as well and
10 you will get a large number of people who are
11 licensed to collect tax.

12 THE CHAIRMAN: That is quite true.

13 MR. BAINARD: That is going to add to
14 the level of government.

15 THE CHAIRMAN: Well, I have always
16 thought that it is necessary to find the selling
17 price for a huge number of situations where it is not
18 fair to use the actual selling price.

19 MR. BAINARD: That is right.

20 THE CHAIRMAN: As you know, the
21 authority does not seem to be very clear for changing
22 the selling price. It is done by a discount.

23 MR. BAINARD: These regulations are
24 made in order to be fair.

25 THE CHAIRMAN: That is right. The
26 discount system is an extremely difficult one.
27 They take the average for industries and apply
28 discount to the industries. Some people fit
29 the average fairly well and others do not fit quite
30 as well. It is a very honest and industrious
attempt to achieve fairness.

MR. BAINARD: I quite agree with you, sir,



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3 I think it is an honest attempt.

4 THE CHAIRMAN: I think at the
5 manufacturers level it must be that there are more
6 goods which use cubic rather than real prices than at
7 any other level. Certainly if one goes to the
8 consumer level there are few cases that have to be
9 considered, if any. Probably none. From the
10 manufacturers level you go to the wholesaler. There
11 has to be something else fit into it at the wholesale
12 level. There would have to be adjustments where the
13 wholesaler will adjust directly to the consumer. I
14 would have thought there would be no problem in these
15 adjustments. You could shrink a huge number down
16 to a small part. The wholesale tax would be a fairly
17 easy tax if everything went through to the wholesaler.

18 MR. BAINARD: Yes.

19 THE CHAIRMAN: If they did not go
20 through the wholesaler, it seems to me the next best
21 level where most goods go to the consumer, where
22 everything goes, the next best level would be where
23 the retail price is given, irrespective of from whom
24 he buys. That is all I am saying as far as a real
25 basis is concerned.
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3 You put against that the difficulties which arise
4 against your own interests, which may be perfectly
5 true; but I think this has to be considered.

6 COMMISSIONER WALLS: On page 12 you
7 deal with the additional costs of collection,
8 the additional assessment. I do not think
9 there is any doubt that it will cost more to
10 collect. But is that such a very great factor
11 when you consider that the provinces are collecting
12 at retail from a very much smaller percentage
13 of people on a great many more accounts, and
14 I understand they are doing it on an average
15 of 3 per cent; that is, 3 per cent of the total
16 tax take is the total cost of this assessment and
17 collection.

18 In your case, with much larger firms,
19 and a much smaller number, your collection costs
20 would be considerably lower than that, although
21 I will agree not as low as the manufacturer.
22 So I do not think that really the collection or
23 assessment costs are going to be that much out
24 of line.

25 MR. BAINARD: The extent to which
26 any cost is added in the wholesaler-retailer team
27 of course becomes a matter of concern. As
28 Mr. Carter so well said, the merchant in this
29 business is so very, very small; you are dealing
30 with pennies. Any extra cost is against the
plan, as compared with the competition.

MR. BOISVERT: If I may go along
with that, we are getting to equity again. In



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3 our particular food industry merchants may vary
4 from as low as a 3 per cent mark-up to the larger
5 buying organizations where it is up to 7 or 8
6 per cent. These people make small sales, because
7 that is 20 per cent of the over-all distribution,
8 which is most complicated and the costliest, and
9 because of that most of their consumers pay a
10 little more and would be penalized to that extra
11 extent over and above the large merchant. We
12 run into equity problems again there and we run
13 counterwise to what was aimed for in the first
14 place.

14 THE CHAIRMAN: I do not think I follow
15 you, Mr. Boisvert. I can see that if, of course,
16 collection is uneven it is going to upset trade;
17 but if it affects all merchants in roughly the same
18 way, I would not have thought it would make much
19 difference.

19 Mind you, there is some precedent --
20 although I do not say this would be the right thing
21 to do under these circumstances -- for reimbursement
22 for that cost.

22 COMMISSIONER WALLS: Once again, Mr.
23 Boisvert, you are representing the grocery industry.
24 You are thinking, again, of quoting these rates
25 or percentages in terms of food, and again we
26 must go back to the fact that I know of only one
27 country that collects sales tax in any form today
28 that does not exempt food. Also, the present
29 taxable food items in Canada amount to less than
30 one per cent of the total food volume. Really,



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3 these small merchants are not pertinent to the
4 case as it stands today.

5 MR. BAINARD: But in the food industry
6 we sell more than food, as has been said.

7 THE CHAIRMAN: Yes, we know of your
8 1,000 items.

9 COMMISSIONER WALLS: But I think you
10 will agree that your non-food items carry a larger
11 margin of profit, do they not?

12 MR. BAINARD: That is true; they do
13 not move as rapidly.

14 MR. BOISVERT: Going to incidental
15 sales, we might sell taxable goods, cleaning
16 materials and things of that kind, which might
17 go up to 12 or 15 per cent.

18 MR. BAINARD: Time is running out
19 on us, sir. We have used our hour.

20 THE CHAIRMAN: This is an important
21 matter; we are going over the hour, if you do not
22 mind.

23 MR. BAINARD: We will be happy to
24 spend as much time as you wish. I do wish to
25 say something about the organization at the end,
26 if you will allow me to do so.

27 THE CHAIRMAN: Yes.

28 COMMISSIONER WALLS: I think most of
29 the other points we have covered. You deal with
30 transportation and alternatives have been mentioned.
One thing that is not in your brief is this, that
where a manufacturer uses his own transportation --



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3 and a grocery manufacturer would, to quite a
4 considerable extent -- it is not tax exempt.

5 MR. BAINARD: I do not know how the
6 grocery manufacturer handles this. I am thinking
7 of a large company in Ontario, for example, which
8 does its own transportation. It is a separate
9 company. It happens to act for them, but it is
10 a separate limited liability company and I would
not consider it as manufacturing.

11 COMMISSIONER WALLS: I imagine you
12 could be correct in that, but on this matter of
13 transportation and equalization between them --

14 MR. BAINARD: By and large, the
15 manufacturers do not move their own merchandise
16 in our line of business to their wholesale warehouses.
17 They employ different means. It is a very difficult
thing to get a back haul; that is the reason for that.

18 MR. BOISVERT: On transportation I would
19 say this. Much merchandise is delivered by the
20 manufacturer on an f.o.b. destination basis. How
21 do we separate the freight tax from the price so
22 as to avoid paying tax on it or collecting tax?

23 COMMISSIONER WALLS: Would the selling
24 price not be based on the f.o.b. price, and indirectly
25 you would be paying the tax on the transportation
anyway?

26 MR. BOISVERT: Merchandise sold by
27 manufacturers to us is on an f.o.b. destination
28 basis, again for the sake of equalizing the com-
29 petitive factors.
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3 MR. BAINARD: Merchandise sold on a
4 delivered price basis does not bear the tax. The
5 estimated cost of delivery is taken out before the
6 sales tax is computed.

7 COMMISSIONER WALLS: That is quite
8 correct.

9 THE CHAIRMAN: I think that completes
10 our questions on sales tax. The other part of
11 your submission is rather easy to understand and
12 I do not think we need ask questions about it.

13 Mr. Bainard, you said you had something
14 you wished to put to us.

15 MR. BAINARD: I wanted to refer to
16 the summary on page 20, Mr. Chairman, and point
17 out the concern of both Conservative and Liberal
18 governments. The present Liberal government is
19 concerned with this question. Therefore, I think
20 politics has nothing to do with it. I am very
21 happy to say that. I refer to the concern of
22 governments for the position of small business,
23 which they agree should be recognized and it is
24 important that it be recognized.

25 I had a great deal to do with repre-
26 sentations which were first of all made to a
27 Liberal administration and then to a Conservative
28 administration which resulted in the passage of
29 Bill C-40 which sought to help the small businessman.
30 At a later date, because of the fact that there
were some limitations to that, the Industrial
Development Bank was opened to that class of business.
Originally wholesalers and retailers were prohibited



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3 from using the Industrial Development Bank because
4 of the limitation placed by C-40. The I.D.B. was
5 made available to them. That was done in an effort
6 to look after a section of the economy which
7 governments -- and I have used the plural --
8 thought very, very important.

9 They followed the lead, I suppose,
10 of the small business administration in Washington,
11 which long before we acted in this country did the
12 same thing. The point I am trying to stress is
13 going back to what I said at the beginning, that
14 there are many means of merchandise reaching the
15 ultimate consumer, but the two main sources are
16 those which we have mentioned in our brief, and
17 whether it is 60 per cent of the business that
18 goes through the wholesaler-retailer team, or
19 whether it is 50 per cent, it is a tremendous
20 percentage and we should be very, very careful
21 in governing this whole thing. We must be very,
22 very careful that we protect that very important
23 segment of our national economy. It is vital
24 for a country such as we are, sir, as many miles
25 across as we are, with a number of small hamlets,
26 villages, towns and rural sections.

27 I did wish to emphasize what we have
28 tried to put before you in the brief.

29 THE CHAIRMAN: I think you have said
30 it very well indeed, Mr. Bâinard, and I think
we understand the point most clearly.

MR. BAINARD: Thank you, Mr. Chairman.



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3 THE CHAIRMAN: We are indeed seized
4 with the fact that the cost of administering
5 taxation should not be excessive; that taxes
6 should be levied and collected in the most
7 economical manner possible; and I think we
8 are also aware of the fact that it is not
9 possible to levy taxes without causing people
10 trouble. One does not want to add to the trouble;
11 one wants to reduce it.

12 But certainly we are all confronted
13 with considerable trouble in paying our taxes,
14 and I can assure you that we will bear in mind,
15 in making our recommendations, exactly what you
16 have put before us. We will have regard to what
17 you have put before us, to what the manufacturers
18 have put before us, and to what the retailers
19 have put before us, and we will try to work out
20 that which we think is the best course in this
21 very troubled area.

22 We will take our time and we will look
23 at precedents elsewhere, and it may be that our
24 staff would like some assistance from your
25 organization.

26 MR. BAINARD: I am glad you mentioned
27 that, Mr. Chairman, because I was about to make
28 that offer and say that anything we can be of
29 service to you in, with regard to answering any
30 questions you wish to ask of us, we will be very
31 glad to do. As I said in the beginning, we are
32 really representative and I think in our group



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3 we could get intelligent answers to any questions
4 that you might wish to ask, as they affect our
5 various types of business.

6 We would be very happy to be at your
7 disposal, or at the disposal of anybody else, if
8 the department that is administering it will give
9 us a call.

10 THE CHAIRMAN: Thank you very much,
11 Mr. Bainard.

12 MR. BAINARD: We are no experts on
13 corporation tax, Mr. Chairman, but I still think
14 that Micawber was right.

15 THE CHAIRMAN: Yes, I see that you
16 have put that in.

17 MR. BAINARD: Thank you, sir.

18 THE CHAIRMAN: Thank you very much
19 indeed. We will break for ten minutes.

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--- Short recess.



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3 SUBMISSION TO THE ROYAL
4 COMMISSION ON TAXATION BY
5 THE NATIONAL FARMERS UNION

6 APPEARANCES: Mr. A.P. Gleave

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8 THE SECRETARY: The second brief this
9 morning, Mr. Chairman, is being presented by the
10 National Farmers Union. Mr. A.P. Gleave, President,
11 is here to speak to the brief, which I will now
enter into the record as Exhibit 314.

12 EXHIBIT 314: Brief of National
13 Farmers Union.

14 THE CHAIRMAN: Thank you. Good morning,
15 Mr. Gleave. Thank you for your submission to us.
16 We have a few questions to put to you. We have all
17 read your brief with interest. Before asking you
18 any questions, is there anything you would like to
say to us by way of summary or amplification?

19 MR. GLEAVE: No, Mr. Chairman. In
20 Saskatchewan and Manitoba we have income tax offices
21 in each of these two unions which some of our member-
22 ship use to file through. In the specific things
23 which we have placed in this brief, we drew largely
24 on these two offices and the experience which they
25 had had.

26 I might say that I had planned to
27 have the head of one of these offices with me this
28 morning, but this happens to be the busy time for
29 filing. The load is now coming on with regard to
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3 filing, and there are country meetings, and I just
4 could not bring him along. I am sorry, because these
5 are the people who technically handle this matter.

6 THE CHAIRMAN: Very well. We will
7 expect you to answer our questions.

8 MR. GLEAVE: I will do the best I can.
9 If I get bogged down I will say so.

10 THE CHAIRMAN: Well, I am delighted
11 that you see it in that way. We have the factual
12 experience of your people who are dealing with these
13 tax problems day in and day out. I thought that we
14 would go to your specific recommendations, which
15 start at paragraph 21. There you make a recommenda-
16 tion with regard to dividend tax credits. I am
17 a little curious about this. You suggest that interest
18 on bonds be given the same 20% tax credit as
19 dividends from stocks.

20 MR. GLEAVE: This came from one of our
21 provincial unions. I think that their main thinking
22 here was that this would facilitate borrowing by
23 local governments, municipalities and so on. This
24 was their main reasoning behind that recommendation.

25 THE CHAIRMAN: One of the main purposes
26 of this is that it requires Canadians to buy Canadian
27 stocks, to try to funnel more savings into equities
28 because Canadians were not buying as many equities
29 as would be good in the national interest.

30 MR. GLEAVE: Would not the same apply
to municipal debentures, shall we say? For example,



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3 schools go to people to borrow money. Are they not
4 in competition with the market for those who have
5 capital to lend?

6 THE CHAIRMAN: They are indeed, but this
7 would discriminate in favour of stocks, so that where
8 there is a supply of money available to buy securities
9 it would move more in the area of stocks than it
10 would in the area of bonds. That is why it was put
11 in. If you wish to challenge the principle, fine.
12 Is it a bad principle? I do not know. We often
13 hear that Canadians do not participate in equities
14 to the fullest possible extent.

15 MR. GLEAVE: Well, I do not know why
16 Canadians do or do not buy equities, or whether they
17 do or do not buy municipal and school debentures, and
18 so on. Probably many private reasons enter into it,
19 but our thinking was that if the same tax credit was
20 applied for the bonds it would make attractive the
21 municipal ones. That is why we put it in.

22 COMMISSIONER GRANT: On that point, if
23 I might make another comment, Mr. Chairman, on the
24 principle involved in this section 21, if you look
25 at the other end, this source of the bond interest,
26 you will appreciate the fact that bond interest is
27 allowed as a deduction by the corporation if it is a
28 corporate bond before tax, whereas dividends are
29 paid out of income on which tax has been paid.

30 MR. GLEAVE: Yes, I get your point.

COMMISSIONER GRANT: So from the issuing



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3 point of view there is quite a distinction between
4 the bond and the dividend, the interest on the bond
5 or the dividend or stock.

6 THE CHAIRMAN: I think we have Mr. Gleave's
7 thinking now. At least, I understood that you made
8 it very clear that from your point of view you
9 thought that the investor should be in a neutral
10 position as between bonds and equities. Is that
11 why you put it in the brief?

12 MR. GLEAVE: Yes, that was our point.

13 COMMISSIONER GRANT: Of course, the
14 double taxation element comes in here and is shown
15 up very well in the bond and in the stock. No
16 tax has been paid on that bond interest up to the
17 time it is in the hands of the recipient.

18 MR. GLEAVE: Yes, that is true.

19 THE CHAIRMAN: I think we might skip
20 incentives, unless anyone has anything there, but I
21 am very much interested in depreciation allowance.
22 You suggest that the 5% maximum depreciation allowance
23 in respect of farm dwellings and buildings is not
24 sufficient for buildings used to store grain. You
25 also include livestock buildings. You recommend
26 that the rate be set at 10% maximum annually and
27 that he be allowed deprecation on a straight line
28 basis, which would give him a ten year write-off
29 rather than a twenty year write-off. Are not farm
30 buildings designed to last 20 years?

MR. GLEAVE: Yes and no. Certainly
they are in terms of houses, dwellings. Our thinking



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3 here was that we are now, let us say, for example in
4 livestock housing, getting changes in methods of
5 housing. We are getting more modern, more mechanized.
6 Technologically we are advancing. It is our feeling
7 that these changes, as we go along, will render our
8 handling facilities obsolete faster. I refer to
9 methods of feeding, handling feeding materials and
10 so on. We feel that you cannot assume any more
11 that you will build a building for some of these
12 purposes which will still be as efficient 20 years
13 from now. In fact, the chances are that it may not
14 and that changes will have to take place.

15 THE CHAIRMAN: I thought you were
16 illustrating the matter by going to equipment which
17 you use.

18 MR. GLEAVE: Yes, in part. But it
19 could also refer to actual buildings.

20 THE CHAIRMAN: Let us stay with the
21 buildings because you are addressing yourself to that.

22 MR. GLEAVE: Yes.

23 COMMISSIONER WALLS: Is it a fact that
24 since the return to increased livestock raising in
25 Canada on the recommendation of the government much
26 of this today is done under shed covering entirely
27 rather than a permanent building?

28 MR. GLEAVE: Yes.

29 COMMISSIONER WALLS: The same, I presume,
30 also applies with recent heavy storage of grain.
You have had to build grain storage space for a



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3 comparatively temporary period, rather than on the
4 basis of a permanent building.

5 MR. GLEAVE: When you look at grain
6 storage, some of it is temporary, that is true.
7 However, again we think that in regard to storage
8 of grain the type of storage has changed, and may
9 continue to change, and that the stress on the buildings
10 will render them so that they depreciate faster
11 than the dwellings. That is our point.

12 THE CHAIRMAN: Is there any evidence
13 to suggest that buildings are wearing out in 10
14 years rather than 20?

15 MR. GLEAVE: I do not know how you
16 could get evidence.

17 THE CHAIRMAN: Well, you would see it.

18 MR. GLEAVE: Well, we cannot produce
19 it. I can say that on the farm the general use,
20 the wear and tear, is harder on grain storage
21 buildings than it is on dwellings, for example.

22 THE CHAIRMAN: Well, you see them all the
23 time. You come from that part of the world.

24 MR. GLEAVE: That is right.

25 THE CHAIRMAN: Do you see cases where
26 in 10 years buildings have worn out and should be
27 scrapped?

28 MR. GLEAVE: I would not say they
29 would have to be scrapped in 10 years. You could
30 continue to use them, but in my own case, granaries
which I built in 1948, let us say the foundations now



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3 which I thought were quite adequate when I put them
4 in, will have in some cases to be rebuilt. You
5 could quite possibly, by sufficient repair, keep
6 it in operation, but it might be to better advantage
7 at the time to replace them.

8 COMMISSIONER WALLS: I should like to
9 add to that, because I believe in Denmark, the U.K.
10 and Australia they all found the same thing and they
11 had to increase depreciation. In fact they have
12 doubled it in those countries. However, there is
13 one question which disturbs me a little in that this
14 request is based on straight line depreciation,
15 whereas my understanding from the Department of
16 National Revenue is that today most farmers use the
17 diminishing balance method, which takes care of that
18 to some extent.

19 MR. GLEAVE: I discussed this with the
20 chap who is the head of the income tax department in
21 Saskatchewan, and he told me that most farmers were
22 using the straight line and that there were very few
23 coming through his department who were using
24 diminishing balance. Are you speaking of buildings
25 now?

26 COMMISSIONER GRANT: Is it not the
27 same whether you use straight line or capital cost
28 on buildings?

29 THE CHAIRMAN: No, it is a different
30 rate.

COMMISSIONER WALLS: Yes, it would have



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3 to be.

4 MR. GLEAVE: The information I got
5 was that most of them were using the straight line
6 basis.

7 THE CHAIRMAN: That with regard to
8 buildings most of them were using the straight line?

9 MR. GLEAVE: Yes. I believe that if
10 you use the straight line I do not think you can
11 use one on buildings and the other on machinery.
12 If you elect to use the straight line method or the
13 diminishing ^{balance} ~~by~~ method, that has to be your pattern
14 on everything.

15 COMMISSIONER WALLS: That is so.

16 MR. GLEAVE: We discussed that and he
17 said that most of our people are using straight line.

18 THE CHAIRMAN: Why do not the farmers
19 themselves change over to the diminishing balance
20 like the rest of Canada?

21 MR. GLEAVE: Why don't they go to the
22 diminishing balance?

23 THE CHAIRMAN: Yes.

24 MR. GLEAVE: Well, his information to
25 me was that the straight line gave them a faster
26 depreciation. That is one thing. Also, it was to
27 their financial advantage.

28 THE CHAIRMAN: Well, if you remember
29 balance
30 when diminishing ~~balance~~ was introduced in 1948,
what happened was that the diminishing ^{balance} ~~by~~ rates
were set in every case, as far as I am aware, at double



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3 the straight line rates. So that in the first three
4 or four years, using the diminishing balance, you get
5 a much greater write-off than you did on the straight
6 line, but in the last year you get a lesser write-off.
7 It came down faster. I would have thought that a
8 good deal of what is asked for in this brief would
9 have been accomplished by using the diminishing balance.

10 MR. GLEAVE: As I say, this was the
11 practice in that province. I recall a number of
12 years ago discussing with the income tax man which
13 we had there whether I myself on my farm could switch
14 from straight line to diminishing balance, and he
15 gave me all the arguments why I should not.

16 COMMISSIONER GRANT: Is not one of the
17 strongest arguments which has influenced the farmer
18 that if he takes straight line he is not subject to
19 any recapture tax?

20 MR. GLEAVE: Yes.

21 COMMISSIONER GRANT: And that applies
22 to his farm buildings in the event of sale, to his
23 house as well as to machinery which has been turned
24 in on new machinery.

25 MR. GLEAVE: I think also the straight
26 line is a simpler thing for the farmer.

27 THE CHAIRMAN: That I have some doubts
28 about. The diminishing balance was introduced because
29 one of the strongest arguments in favour of it was
30 that it was more simple for the assessors, not the
taxpayers but the assessors. If it was more simple
for the assessors I cannot believe that it was more



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3 difficult for the taxpayers. It results in only one
4 balance instead of two. With the straight line
5 method you must record and maintain the balance of
6 your assets and the balance of your depreciation,
7 whereas with the diminishing balance method the two
8 are put together and carried forward in the one
9 balance. I think you will find that most people who
10 use diminishing balance now acknowledge that it is
11 a pretty simple way to proceed. But I think it is
12 the recapture element which works against the farmer's
13 interests, and I am not sure that the farmer should
14 not be subject to recapture depreciation on the sale
15 of his assets, as is the rest of the community.

16 MR. GLEAVE: Our income tax man also
17 informed me that several of our people who were using
18 other than the straight line were not too happy with
19 it.

20 THE CHAIRMAN: I think recapture is
21 probably the reason for that.

22 MR. GLEAVE: That may have been so,
23 but this was the information he gave me from his
24 experience, that most farmers prefer straight line.
25 Those who had taken the other choice some years ago
26 were now rather sorry that they had, he said.

27 THE CHAIRMAN: I would have thought it
28 very clear that since that time real estate generally
29 has been increasing in value, and on the sale of
30 their assets they suffer recapture and tax on
depreciation which they claim.

MR. GLEAVE: There is the thing here



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3 that other than machinery the farmer's biggest asset
4 is land, which does not enter into the depreciation
5 picture.

6 COMMISSIONER GRANT: Straight line is,
7 of course, available to every taxpayer, is it not?

8 THE CHAIRMAN: No.

9 COMMISSIONER WALLS: Just farmers and
10 fishermen.

11 THE CHAIRMAN: The farmers and fishermen
12 are put in a special category with regard to this,
13 and if they take straight line they are not subject to
14 recapture.

15 COMMISSIONER GRANT: I thought that
16 straight line was available to everyone.

17 THE CHAIRMAN: No. Now, in paragraph 26
18 you find fault with the averaging provision because
19 it is being denied farmers, either because he had not
20 filed in a previous non-taxable year or because of
21 late filing in one or more years. Surely the remedy
22 for that lies in the farmer's hands?

23 MR. GLEAVE: Yes, it does lie in his
24 hands, but there are circumstances which are important
25 here. For example, the income tax man cited one
26 to me the day before I left. This particular farmer
27 had been in the habit of filing and did file regularly.
28 He sought to average this year and in one of the
29 previous five years our income tax office had made
30 up his return, he was not taxable and had returned
it to him for signature and filing. He had not
turned it in apparently. This is not for sure; the



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3 income tax consultant was going to check further into
4 it. But because this particular return had not gone
5 in, then he could not use that year for his five-year
6 averaging.

7 Our thought here is that we do not think
8 necessarily that this should be a bar to his using it.
9 If he has a return available and it can be established
10 as proper, we see no reason why he should be barred
11 on a technicality, or what we regard as a technicality.

12 THE CHAIRMAN: Are you sure that he is
13 barred in accordance with the law?

14 MR. GLEAVE: Yes.

15 THE CHAIRMAN: Can you quote the
16 section?

17 MR. GLEAVE: No, I cannot quote you the
18 section, but I do not think there is any doubt about
19 this. If a record is not filed fully in each of those
20 five years, then he has to drop that year in which he
21 has not filed.

22 THE CHAIRMAN: I agree that he has to
23 get his return in, but I am not sure whether he has
24 to get it in within the usual filing date when he
25 has a loss.

26 MR. GLEAVE: That was the information I
27 was given. I was given the particular instance. If
28 you wish to check ---

29 THE CHAIRMAN: Yes, we will check it.

30 COMMISSIONER WALLS: One of the troubles
which we are up against here is that a number of other



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3 risk occupations and a number of professional people
4 with highly fluctuating salaries have come before us
5 and said that they want us to give them what the
6 farmers and fishermen have. They want the five-year
7 averaging, which makes it difficult to stretch that
8 five years any further.

9 MR. GLEAVE: Yes, I see your point there,
10 Mr. Walls.

11 THE CHAIRMAN: I think we might skip
12 paragraph 28 and move on to paragraph 30, the chief
13 source of income, which might be said to include the
14 hobby farmer, I suppose?

15 MR. GLEAVE: Yes, it does.

16 THE CHAIRMAN: You have been asked by
17 our staff: "Should the qualification for tax treatment
18 as a farmer depend upon the 'chief source of income'
19 rule?" You have some doubts about that.

20 MR. GLEAVE: Yes. The research depart-
21 ment specifically asked this question. It is a
22 difficult area, but nonetheless an important one.

23 THE CHAIRMAN: Indeed it is.

24 MR. GLEAVE: Because it reaches into
25 a number of areas. You have the farmer who has a
26 small farm and has to seek other income. We were
27 concerned that no hardship devolve upon him because
28 of his position. Generally the position we arrived at
29 was that as long as the farmer could establish that
30 he was a farmer, he was taxed on that part of his
operations as a farmer. With regard to hobby farming,



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3 I think our general point of view would be that if
4 he was a hobby farmer, tax him on his farming
5 operation; but if he is definitely a hobby farmer,
6 and I think this is important, then his losses should
7 not be charged back.
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3 THE CHAIRMAN: My friends, who are hobby
4 farmers, will certainly not admit to me they are
5 hobby farmers even though I may think they are. How
6 do you determine a man is a hobby farmer?

7 MR. GLEAVE: Well, again, this is the
8 question I put to our income tax man. I said to him
9 "How do you know when he is?" Apparently the Income
10 Tax Department differentiate now. They have a rough
11 yardstick.

12 COMMISSIONER WALLS: Section 13, of course,
13 says the minister may determine if a taxpayer source
14 of income is neither farming nor a combination of
15 farming and some other occupation, it gives him
16 that allowance to make that decision.

17 MR. GLEAVE: Yes, it does. We say here:
18 "Where the farming operation of the
19 individual is clearly a hobby as related
20 to his occupation or source of income."

21 Now, if you attempt to define hobby farmer at all,
22 I suppose the income tax people will have to do that.

23 THE CHAIRMAN: I do not know how they are
24 going to do it. I can think of friends of mine with
25 a thousand acres in Ontario that has got a huge
26 revenue from his farm. I suspect the cost of that
27 farm, even if the revenue is large, is greater. He
28 comes out with a pretty substantial loss. He has got
29 a very substantial effort. Is it fair to allow
30 deduction of the losses against other income. He is
certainly would not consider he is only a hobby farmer.
He would say he is a real farmer -- look at the extent



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3 of it, there are hundreds of animals and trees and
4 everything else. I do not know how you would ration-
5 alize that.

6 Take two men at the lower level who have
7 both a job and a farm. One fellow is a son of a
8 farmer who has inherited a farm which produced three
9 or four thousand dollars a year. He wants to live
10 differently than that and he goes out and has a job
11 in addition to it. The job produces three or four
12 times the income of the farm. The other fellow has
13 got a job to start with and he happens to like
14 farming and goes out and buys a farm. The results
15 are exactly the same. Is one a hobby farmer and the
16 other a professional farmer because he is the son of
17 a farmer?

18 MR. GLEAVE: Well, in discussing this we
19 were ~~very~~ well aware of the problems. For example,
20 I discussed this with an Ag. Rep. in our local area
21 who had a farming background but he became an
22 agricultural representative. He wanted to get his
23 finger on the farm again so he bought a piece of land.
24 I told him we were going to make this submission.
25 Well, he said "I hope you don't imagine that inter-
26 feres with my having this piece of land I have
27 acquired here because I want to do this." I know it
28 is a difficult area. Our chief concern is that the
29 farmer -- let us say anyone who is running the
30 farming operation that that farming operation should
be taxed on that operation. It should be taxed as
a farming operation. He should be taxed as a farmer.



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3 We are more concerned with this than we are with the
4 hobby end.

5 We do express here the feeling that they
6 say where a farming operation is clearly a hobby as
7 related to income, then the answer to your question
8 and the question from the research department we
9 would say if this can be clearly established losses
10 from the farm operation should not be allowed to be
11 charged two salaries. I think that is as far as I can
12 go to make a decision on that.

13 COMMISSIONER WALLS: Also, I think there
14 is quite a bit of justification because I believe the
15 last concensus showed there were 120,000 farmers that
16 were non-commercial farmers earning less than \$1200
17 a year. These people all have some off farming
18 occupation or they couldn't live so they are a pretty
19 big segment of Canadian Agriculture. I felt very much
20 about the hobby farmers as you did till I found out
21 more. I visited one or two of them and found they
22 were supplying services to other agricultural people
23 which was well worthy of support. For instance, Mr.
24 Grant and I visited one chap outside Montreal who is
25 doing cross-breeding between two breeds that were not
26 being crossed by the experimental departmental farms.
27 He was paying a retired professor of animal pathology
28 and was doing some very interesting work that will be
29 of great assistance to agricultural as a whole so it
30 is rather hard to discount some of these hobby farmers
who are carrying out that type of work, which other-
wise the government might have to pay for.



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3 MR. GLEAVE: With all due respect, I must
4 say that this argument does not impress me a great
5 deal. I think that is clearly the job of experimental
6 farms and those sort of institutions that do the things
7 that need to be done in this area. I may say this, I
8 have noted a concern amongst our farmers. I noticed
9 it in a meeting, one meeting particularly held in the
10 province of Alberta and also in Saskatchewan, talking
11 to a technical man the other day that their concern
12 about the pressures that non-farming occupations are
13 exerted in purchasing farm lands and going into farm
operations as a sideline.

14 Let me make this clear. I am not saying
15 that the taxing power of the government should be used
16 to discourage this. I think that if it is not desirable
17 then there are much better ways of doing it but what
18 I am saying is definitely there are farmers who feel
19 it is putting pressures on resources in terms of land
and markets and so on. This is the feeling that exist.,

20 THE CHAIRMAN: Thank you. I see that you
21 would eliminate the maintenance of race horses as a
22 farm occupation. I suppose if the horse breeders
23 would argue they are a credit to the national good
24 by improving the stock of horses. You would deny
that.

25 MR. GLEAVE: Well, let me put it this way.
26 From our standpoint as farmers -- maybe this is
27 because we don't use horses any more. I used to
28 enjoy horses. I used to use them a lot. The only
29 thing that bothered me I never could really learn to
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3 throw a lariat. I don't know why I was so completely
4 blind in this area. We didn't see where horse
5 racing fitted into farming operations. I don't think
6 it would make much difference if it were taken out.
7 I don't think it is significant. We just didn't
8 see where it fitted in.

9 COMMISSIONER WALLS: Do you think it would
10 make any difference if it were taken out considering
11 what you say before that "Livestock raising or
12 Exhibiting". I would imagine that raising race
13 horses is livestock raising so you take out the main-
14 tenance of horses for racing, you would, I think, still
15 be covered under that terminology.

16 THE CHAIRMAN: I could rephrase that simply
17 by putting in a comma "This shall not include the
18 maintenance of race horses."

19 MR. GLEAVE: I don't think it is an awfully
20 significant thing really but I say we just don't see
21 where it fitted in. It may come in on the breeding
22 angle as part of a farm sideline.

23 COMMISSIONER GRANT: "For the purposes of
24 this section, race horses will not be considered
25 livestock".

26 THE CHAIRMAN: That is a good phrase.
27 Expense deductions. Well, this gets down to farm
28 dug-outs which I saw somewhere or other that they
29 are being used by the farmer in fact as swimming pools
30 and to sail boats.

MR. GLEAVE: They have also been used to
drown some people.



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3 THE CHAIRMAN: I understand now that the
4 law is that that you can get a deduction of \$300 for
5 the construction of a dug-out, is that correct?

6 MR. GLEAVE: As depreciation?

7 THE CHAIRMAN: No, as a write off of the
8 cost in the year when incurred.

9 COMMISSIONER WALLS: I would like to inter-
10 ject here because the act is thoroughly mixed up on
11 this. First of all \$300 in our country we couldn't
12 begin to build a dug-out. We use dug-outs all the
13 time. I couldn't get a dug-out done for less than
14 \$1,000 but I believe this is just because during our
15 excavation of water wells can be claimed in the year
16 they are constructed and the purpose of this is exactly
17 the same as a water well. Water towers are depre-
18 ciable. What is the difference between holding water
19 on the ground or holding it up in the air. Dams,
20 weirs and web equipment and also irrigation ponds.
21 Of course, I don't know why he doesn't call it an
22 irrigation pond in the first place and get the
23 exemption and then you are clear about it.

24 MR. GLEAVE: He would not be able to
25 honestly say that because the P.F.R.A. assists in
26 making these things and they are classified as dug-
27 outs.

28 THE CHAIRMAN: Mr. Walls makes a very
29 strong argument indeed. I can remember my father
30 constructing a dug-out with his own tractor at no
disearnable cost at all. I would think lots of
people would do that.



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2 MR. GLEAVE: It is not usual, sir. Usually
3 the farmers in these cases do hire construction out-
4 fits. These dug-outs are generally fairly large size
5 scales. I couldn't give you the measurements but they
6 are not of the type that you use a wheel tractor on.
7 I tried it on a dug-out one time. I almost killed
8 myself. You are on very deep slopes. The usual thing
9 is to hire a construction outfit to build a dug-out.
10 The P.F.R.A. in areas where it operates gives the
11 farmer assistance toward the construction and the
12 balance he handles himself.

13 COMMISSIONER WALLS: Maybe I could briefly
14 clarify this. I had five acres and I had an engineer
15 put in an estimate and he said it would take the best
16 part of three acres to put the dug-out in and it would
17 have to be 19 feet deep so that shows you have to have
18 heavy construction equipment.

19 MR. GLEAVE: If you get P.F.R.A. assistance
20 it has to be built to their standard.

21 THE CHAIRMAN: I think the next thing I
22 have is paragraph 38. The matter of transportation
23 expenses attracted my attention a little bit. I am
24 told that farmers generally speaking get two-thirds
25 of the automobile costs for transportation expenses.

26 MR. GLEAVE: Yes.

27 THE CHAIRMAN: Is that not adequate?

28 MR. GLEAVE: Well, we didn't think they are
29 in case where a farmer -- some of them live some
30 distance from towns and so on. We thought they should
be able to charge the entire expense.

THE CHAIRMAN: That is equally true of



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3 city dwellers. One of my partners live 50 miles out
4 of town. I think the law permits him one-half of
5 his expenses because he used his automobile in the
6 ordinary course of his business but it doesn't allow
7 him the full amount and I would think that it is not
8 fair to allow him the total amount. That is living
expenses.

9 MR. GLEAVE: It seemed to us he may take
10 the case, for example, and this happens to a consider-
11 able extent in areas where farmers were living in a
12 rural community. We had a fairly radical change from
13 the small school house to a larger school unit. This
14 in some cases meant that there was not adequate rail
15 and bus transportation that the farmer could depend
16 on. He moved to the nearest town and this involves
17 expenses and transportation back and forth. We
18 think under those circumstances or under circumstances
19 where he does live this far away that the full amount
20 should be allowed. It is an expense of his farm to
go back and forth.

21 THE CHAIRMAN: It is up to him as to where
22 he lives. He doesn't to live that distance away.

23 MR. GLEAVE: Yes.

24 THE CHAIRMAN: It is not fair to the man who
doesn't live that far away.

25 MR. GLEAVE: You can say it is up to him
26 where he lives. He could have remained on the farm
27 and then he would have had to devise some means of
28 getting his children to the closest point of education,
29 which would be extremely difficult. This, I submit,
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3 really was not a free choice. It was dictated by
4 circumstances and these are the circumstances to
5 which we refer.

6 THE CHAIRMAN: Well, I get the point.
7 What is the law now in respect of land improvement.
8 I see you say "Land clearing and drainage projects
9 when undertaken by an operating farmer in cultivated
10 areas should be permitted either as a current operating
11 expense --" it is now capitalized and not permitted
12 as a write-off at all.

13 MR. GLEAVE: Yes, land clearing is
14 capitalized.

15 COMMISSIONER WALLS: Except if it is done
16 by your own hired man and then you can charge against
17 his wages.

18 MR. GLEAVE: Yes, you can but I think if
19 the income tax people really want to be technical,
20 they could say no, you can't do that."

21 COMMISSIONER WALLS: They would have to be
22 technical in an awful lot of cases.

23 MR. GLEAVE: It would have to be pretty
24 technical I agree. Right now land clearance is
25 capitalized.

26 COMMISSIONER WALLS: In the United States
27 it is granted as an expense.

28 MR. GLEAVE: This is our point.

29 COMMISSIONER MILNE: I have one question
30 to ask you about tree planning. I don't know whether
your organization were instrumental in Manitoba, for
instance, back in the days of the dreadful dust storms



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3 in having Caragana given free to the farmers just
4 simply to keep their good black soil. On Highway No.
5 4 you can see miles and miles of these Caragana
6 hedges which were given free to the farmers and I
7 think it certainly must have been a government measure
8 that ~~was~~ necessary to prevent this soil erosion.
9 In paragraph 37 you mention that there is certainly
10 this enduring benefit of tree planting to arrest soil
11 erosion. You suggest that the full cost of planting
12 should be considered a current expense. I wonder if
13 you have given any thought at all to having a
14 proportion instead of the full cost. I know you
15 suggest the full cost but as an alternative, a per-
centage of the cost and then carry the balance for-
ward.

16 MR. GLEAVE: Well, the reason we ask for
17 it as a current expense, it is usually not a large
18 one but it is the practice that is growing up unfor-
19 tunately, I think it is a good thing, farmers are
20 ~~content~~ to plant trees. They set them off the roads
21 for two reasons, one to trap snow and the other to
22 break the wind. The expense is not really a large
23 one in these instances. Usually the local government
24 provides a tree planter, a mechanical thing that will
25 plant trees, and I think in most instances they can
26 get these shrubs for free so the cost is not great
27 and we think it might as well be currently written
off and that is it.

28 THE CHAIRMAN: Tax payment instalments
29 is the next one I have here. I do not see why,
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3 because of the difficulty in filing returns, that
4 farmers should be preferred over the rest of us as
5 to paying their taxes and be able to hand on to their
6 money longer. We all are subject to the nuisance of
7 filing returns and making up instalment returns on
8 it. You put it on the basis that it is a nuisance
9 to farmers to have to pay in advance of the date
10 of filing. I would not have thought that was a very
11 good reason.

12 MR. GREAVE: Well, I can't think
13 of any other reason. This is the only reason that we
14 can advance. Our simple conclusion is that when the
15 thing falls due to pay the tax due to the government
16 and that is it. Mind you, from our point of view we
17 are talking only about farmers. I cannot say the same
18 thing for other people. That is up to the other people
19 to say what they want done. We are saying as farmers
20 that a farmer is taxable and the government could
21 select the date that they want him to pay that tax
22 and so you pay that on the date period. The instal-
23 ment thing, we really do not see it. Surely you do
24 as I do. Before the end of December you look at last
25 year's, and you send a cheque to the government.

26 THE CHAIRMAN: Why? The rest of the
27 country pays on some kind of instalment basis. The
28 employees pay monthly or according to the pay period.
29 I am a professional man. I pay quarterly in advance.
30 Incorporated businesses pay quarterly in advance.
Companies pay in advance. Why shouldn't the farmer
pay in advance. I don't see why they should be



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3 entitled to keep their money longer than the rest of
4 us.

5 MR. GLEAVE: Maybe you could do away with
6 it for professional people and businesses also but
7 this is up to them. We see it in the farming sector
8 as being more cumbersome than the simple method of
9 saying to the taxpayer, as of such a date your tax
10 is due, pay it. The government might just as well
11 put a certain percentage on to the taxes and simply
12 collect interest.
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2 To us it just seems more cumbersome; that is the only
3 thing I can say.

4 THE CHAIRMAN: I think your point is perhaps
5 well taken, if you say that rather than pay tax on
6 these dates, the farmer would be better off to pay it
7 later on and pay interest on it, which I think he is
8 entitled to do right now.

9 MR. GLEAVE: Let me make this point, Mr. Chair-
10 man. I would not say he should pay interest on it at
11 a later date. What I say is that the government knows
12 how much money it wants; it knows how much tax it is
13 going to put on a farmer or anybody else. All right;
14 figure out that amount of money at a steady rate of
15 taxation, and the government will know it is going to
16 get that money, assuming he is going to pay it on a
17 certain date in the year.

18 THE CHAIRMAN: If he pays on a later date than
19 the rest of us, he should certainly pay interest.

20 MR. GLEAVE: No, he should not pay interest;
21 he should pay the same as everybody else.

22 THE CHAIRMAN: I understand your point. I
23 think we understand your section on basic herd esta-
24 blishments.

25 COMMISSIONER WALLS: Except the statement
26 that the records must go back to 1947. I understand
27 that has now been amended and they must go back to
28 roughly the 1950's. A period of eight to ten years
29 is all they ask.

30 MR. GLEAVE: That was our point, that a
definite period should be set. I do not know if we
suggest a certain period here.



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2 There was one point which one of the unions
3 made to me later. I do not know how valid it is be-
4 causes I did not have a chance to check it. But they
5 wanted an amendment to the act that would allow mature
6 animals to be brought into the basic herd. Of course,
7 if they were brought in the farmer would have to pay
8 income tax on them. I am not clear on it. My own
9 opinion was that this could already be done, but
10 apparently this particular provincial union did not
11 think so. In any case, if it is not at the present
time, I think it is a reasonable request.

12 COMMISSIONER WALLS: We have had repre-
13 sentations from the B.C. Beef Cattle Growers
14 Association in this regard.

15 MR. GLEAVE: On this same line?

16 COMMISSIONER WALLS: Yes.

17 MR. GLEAVE: Then you have it before you
adequately.

18 COMMISSIONER WALLS: Yes.

19 COMMISSIONER GRANT: I suppose the prin-
20 ciple behind this is that if a farmer wants to
21 establish a basic herd from his present livestock he
22 has to be able to convince them that he has papers
for these animals?

23 MR. GLEAVE: You mean registration papers?

24 COMMISSIONER GRANT: Yes.

25 MR. GLEAVE: No. Rather, I would say
26 that what he has to convince the income tax depart-
27 ment of is that he is entitled to establish a basic
28 herd as a certain size. Might I say it is a capital
29 investment that he has there, and the point I was
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2 making a moment ago was that if he wants to add to
3 this basic herd, instead of buying from outside, if
4 he wants to add his own cattle and hold them in he
5 must report to the income tax people that he is
6 adding ~~this~~ many cattle, and he must pay the income
7 tax on them in that particular year.

8 COMMISSIONER GRANT: Yes. In the establish-
9 ment of his basic herd, in the first instance he has
10 two ways of doing that. One is out of his own herd,
11 and the other is going out and buying?

12 MR. GLEAVE: Yes.

13 COMMISSIONER GRANT: He has to buy pure
14 bred stock?

15 MR. GLEAVE: Not necessarily.

16 COMMISSIONER GRANT: To establish a basic
17 herd, he does not?

18 MR. GLEAVE: Not necessarily, no.

19 THE CHAIRMAN: The next section is farm
20 records and filing procedures. You suggest that the
21 tax department should produce a book. That might be
22 a valuable suggestion.

23 COMMISSIONER WALLS: I am interested in
24 this. What do you really find wrong in the farmers'
25 and fishermen's guide at the present time. I think
26 they encompass as much as can be encompassed in it,
27 and it is certainly more than is given to other tax-
28 payers; and it is amended each year. Do you not think
29 that is a very good service?

30 MR. GLEAVE: Perhaps Mr. Bennett would hand
this book to you.



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2 (Farm Record Book of the Saskatchewan Farmers Union
3 handed to the Commission)

4 Apparently, Mr. Walls, it has not been
5 sufficient, because over the years in Saskatchewan,
6 for example, we have developed this particular book.
7 It was done first by our income tax service, to keep
8 our farmers in the groove, you might say, so that
9 there would be a steady pattern, which would make it
10 easier for filing. They found that it worked very
11 well. In fact, our income tax consultant told me off
12 the record that one of the income tax offices was using
13 it for a demonstrator only. They had cut out the
14 Farmers' Union insignia. But something of this nature
15 is what is required.

16 I would say that what they have told me
17 also in regard to this is that for the very large
18 farmer this very simple book would not be quite
19 adequate; but it did fit very well into the scheme of
20 most of the people who are concerned with filing. It
21 was our thinking that something along these lines might
22 be developed, in consultation perhaps with some of our
23 officers, just as a convenience.

24 THE CHAIRMAN: If you are doing this, why
25 should anybody else do it? Why impose it on the
26 government?

27 MR. GLEAVE: Well, we only reach so many
28 farmers. This is the only answer.

29 THE CHAIRMAN: In your next paragraph, No.
30 47, you suggest that consideration should be given to
31 raising the "once in a lifetime" gift limit from
32 \$10,000 to \$20,000. Then you say:



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2 "The exemptions for the individual tax-
3 payer donor should be raised from \$4,000
4 to \$10,000 as an annual gift free of gift
5 tax in any one year."

6 That will be considered. Then you deal
7 with classes of businessmen. I do not think there
8 is anything in that section that we need to question
9 you about.

10 Then you suggest that farm consumed produce
11 might be omitted from farm income. I assume this is
12 generally a rather small amount?

13 MR. GLEAVE: Yes. This is our point, that
14 it is not a large amount, and that what the government
15 is interested in is the farmer's cash income.

16 THE CHAIRMAN: I would not think one would
17 wish to change the law if it is a rather small amount.

18 MR. GLEAVE: We recommend that the practice
19 of taking the value of farm-consumed produce into
20 farm income be discontinued.

21 COMMISSIONER WALLS: I suppose you are
22 representing predominantly wheat farmers, and they do
23 not have very much farm produce that is consumable,
24 do they?

25 MR. GLEAVE: I think that in Saskatchewan
26 now about two-thirds of them are not solely wheat
27 farmers.

28 COMMISSIONER WALLS: So it would be a
29 bigger factor?

30 MR. GLEAVE: We do find it is a fair
factor. What the income tax people is take a rough
yardstick and say to the farmer, "How much have you



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2 used?", and they arrive at a sort of agreement and
3 that goes in.

4 THE CHAIRMAN: There is nothing in para-
5 graph 50 that I want to ask questions on. Then para-
6 graph 51 deals with farmers allowances granted. We
7 are in agreement with that. The next paragraph is
8 concerned with depreciation on farm lands. I think
9 we can go down to sales tax, can we not?

10 In paragraph 57, you recommend that the
11 exemptions be continued in respect of farm machinery
12 and you put forward some arguments in favour of that.

13 COMMISSIONER WALLS: We are in a rather
14 difficult position here, because we must recognize
15 that we are getting exactly the same argument from
16 manufacturing concerns, which are now taxable on the
17 apparatus and machinery of production and who also
18 have to compete in the export market. Many of them,
19 of course, have appeared before us and said, "If this
20 is going to affect our machinery of production, why
21 should it not be put into effect with regard to all
22 machinery of production?"

23 The very arguments that you use have been
24 used against this contention. Have you anything you
25 can give us to strengthen the farmers' opinion on
26 this?

27 MR. GLEAVE: The main argument I can use
28 is the one that is stated here, that we are in an
29 intensely competitive field, as you know. Our products
30 go on to the world's markets in competition with other
31 groups, and a small increase here, with the margin
32 that we have, could render us, shall we say, unable to



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2 meet this competition.

3 This is the argument which we advance for
4 keeping it. I think we might also take note of the
5 fact that some provincial governments -- at least,
6 Saskatchewan -- make a similar exemption in their
7 sales tax, in recognition of this same thing. This,
8 I think, is essential if we are going to stay in the
9 business and have an agricultural industry that can
survive and get along.

10 THE CHAIRMAN: The next paragraph deals
11 with personnel exemptions. You suggest a pretty
12 substantial list in those, from \$1,000 to \$1,500 for
13 a single person, and from \$2,000 to \$3,000 for a
14 married person. While I have not computed what the
15 cost of that would be in the loss of revenue to the
government, it would be immense.

16 Would you have any idea what that might
17 amount to?

18 MR. GLEAVE: Not at all. This is in here
19 because it has been coming to us continually through
20 our provincial conventions. This is the attitude they
21 have taken. This is what they wish us to express.

22 THE CHAIRMAN: Have they any thoughts as
23 to where the revenue should be recouped?

24 MR. GLEAVE: No.

25 THE CHAIRMAN: Thank you.

26 The next paragraph deals with estate taxes.
27 You suggest that the \$60,000 basic exemption should
28 be lifted to \$100,000. You are not alone in that
29 thought. We have heard that from several people coming
30 before us. You base it on the fact that the value of



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2 farms is now up to the point where \$60,000 does not
3 take care of most farms, I think, and you suggest
4 that therefore it should be increased.

5 COMMISSIONER WALLS: The only thing is that
6 if the census figures are correct, 88 per cent of farms
7 -- this is taken from the 1961 census -- have a
8 capital value of under \$50,000, and only two per cent
9 of farms have a capital value of \$100,000. Anyway,
10 this is a matter that is under consideration because
11 it has been put forward to us by many other people.

12 THE CHAIRMAN: The next section deals with
13 cooperative taxation. There is just one point I would
14 like to deal with. There is one sentence that struck
15 me with some force. As you may know, we have had a
16 great deal of representation in the matter of
17 cooperatives on both sides of this issue. On page 15
18 you point out:

19 "Present taxation procedures have allowed
20 cooperative enterprises such as Federated
21 Cooperatives Limited to expand their whole-
22 sale business and to go into production in
23 some fields such as chemicals, which is
24 an advantage to the farmer since again it
25 offers an alternative supply and gives him
26 an effective yardstick as to actual cost
27 of production of those things which he uses
28 to produce agricultural products."

29 You are of the opinion that the growth of
30 Federated Cooperatives Limited is to some extent due
31 to favourable taxation?

32 MR. GLEAVE: Partly this, and partly to the



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2 willingness of farm people and other people to leave
3 some of their savings in to allow this expansion, yes.

4 THE CHAIRMAN: "Yes" is your answer?

5 MR. GLEAVE: Yes.

6 THE CHAIRMAN: The leaving of their savings
7 in is generally suggested to be eased by taxation, and
8 I suppose that is true.

9 MR. GLEAVE: I would think that this is
10 so.

11 THE CHAIRMAN: I have nothing further on
12 cooperatives. What you say about cooperatives has
13 been said to us quite often.

14 MR. GLEAVE: Yes. I may say that as a
15 farmers' union, while we have no financial interest
16 in cooperatives, nonetheless our farm people consider
17 and know that they get considerable advantages from
18 cooperatives and we are concerned that nothing be
19 done that would render them less effective on our
20 behalf than they are. That is our position.

21 THE CHAIRMAN: Thank you. We are interested
22 in this matter of education costs, even though it may
23 be beyond the job we have undertaken here. We are
24 glad to have a summary of what was put before the
25 Royal Commission on Taxation in the province of
26 Saskatchewan. I thought this was quite interesting.
27 You make the case very clearly that a large share --
28 in fact, the largest share -- of the education costs
29 of that province are being borne by the farmers rather
30 than the urban dwellers.

31 I do not propose to try and test the
32 figures you have put before us. That is the job of



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2 the other Royal Commission, not ours, I think.

3 MR. GLEAVE: Yes. I think the statistics
4 there will stand examination.

5 THE CHAIRMAN: I am sure they will.

6 MR. GLEAVE: I may say that this is a
7 general feeling in our unions. We simply made an
8 exerpt from the statement that was put before the
9 Royal Commission in Saskatchewan of what we believe
is the position taken by the five unions.

10 THE CHAIRMAN: I thought that some of the
11 figures in your tables were quite interesting. I had
12 not seen them set forth in this way before. You have,
13 of course, covered the whole country in these figures.
14 You have shown us many things. I noticed particularly
15 that there is a great disparity as between the dif-
16 ferent provinces in the proportion of farmers who pay
17 income taxes. I was curious as to why this appears.
18 I suppose it must reflect the prosperity of the farmers.
19 But the swing is dramatic, is it not?
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2 MR. GLEAVE: Yes, I would say it is. I
3 am not in a position to comment on them because we
4 have no information in this field, of course. However,
5 we did ask, or I should say I asked, the people who
6 prepared these figures to put them before the
7 Commission for your information, because it would be
8 useful for a Commission such as yours to have put
9 before you the tax position of the farmers in the
10 various provinces and the total taxes which they are
11 paying.

12 THE CHAIRMAN: Then thank you very much
13 indeed, Mr. Gleave. I have no more questions. This
14 has been very helpful to us indeed. It is nice of
15 you to come and subject yourself to our questions,
16 which I think you have answered very well. We will
17 certainly take into consideration all that you have
18 said and put before us. Our job is very far from
19 done. We have a huge mass of material to digest from
20 here on in. As I say, due weight will be given to
21 this. In fact, I can certainly see some of your
22 suggestions, which to my way of thinking have con-
23 siderable merit, may be useful. I will not say that
24 all have merit, in my opinion, but some have.

25 MR. GLEAVE: That would be too much to
26 hope for, sir!

27 THE CHAIRMAN: Well, thank you very much
28 indeed. We will now stand over until 2:15 this
29 afternoon.

30 --- Luncheon recess.



1 ---Upon resuming at 2:30 o'clock p.m.

2 THE SECRETARY: Mr. Chairman and Commissioners.

3 This afternoon we have a presentation by Mr. Alexander
4 K.G. Reid of Vancouver. This brief and the
5 supplementary brief are private submissions of Mr.
6 Reid which I now enter into the record as Exhibit No.
7 315 and 316.

8 ---EXHIBIT NO. 315: Brief submitted by
9 Mr. Alexander K.G.
Reid

10 ---EXHIBIT NO. 316: Supplementary brief
11 submitted by Mr.
Alexander K.G. Reid

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13 Mr. Reid will say a few words, Mr. Chairman,
14 before questioning.

15 THE CHAIRMAN: Thank you, Mr. Reid. Glad to
16 see you. Thank you very much for what you put in to
17 us. It has provided us with good reading. We will
18 certainly have a few questions to put to you but before
19 doing so do I gather you would like to say a few words.

20 MR. REID: Mr. Chairman, I feel I have said
21 practically all I have to say in this brief and my
22 presentation but I am prepared, of course, to elaborate
23 on any point which you may feel requires such. I
24 might add the submission is made in the philosophical
25 sense that I feel that Canada has and is losing a
26 great proportion of her productive elements, her
27 people and that something must be done to stem this
28 tide and it seems to me that one of the measures most
29 easily implemented would be to produce a carrot that
30 would attract people to stay in the country and perhaps



1 attract others who are capable and can contribute to our
2 country's growth to come to Canada. In other words, to
3 make Canada the star in the western world of opportunity.
4 I will now make myself available for all questions.

5 THE CHAIRMAN: We are of course tremendously
6 concerned with the loss of our human resources. I have
7 been impressed by the fact, I think, the educational
8 standards of our immigrants are perhaps higher than the
9 educational standards of our emigrants, broadly stated.
10 Certainly there are exceptions to the reverse but I have
11 heard that we are losing a lot of our educated people,
12 but I have seen not much evidence on that score. Do
13 you know of any? Have you any facts to support the
14 loss of individuals to other countries?

15 MR. REID: Under Exhibit A of this submission
16 under the heading "Loss: Skills, blood and brains --
17 wanted: Tools to turn the tide". We have quoted from
18 reports to the effect that we are losing basically in
19 our emigration 23.5 per cent of them who are highly
20 educated and skilled individuals the effect upon the
21 average of the population of the whole of Canada would
22 seem to be about 14.9 per cent so it appears there is
23 a dilution in our emigration. It is true we do have
24 immigration of highly capable people, skilled people and
25 educated people but then that is something which should
26 be expected on balance we should not be losing people.
27 We should be attracting people in the hordes. Canada
28 has so much to offer, in freedom of effort and in very
29 vast natural resources. We have much to offer.
30 Unfortunately the people are not accepting our offer in



1 the quality we should be receiving and there must be a
2 reason for it.

3 THE CHAIRMAN: You point out that last year
4 about 5,500 professional people left Canada plus another
5 1,000 belonging to the managerial group. That is
6 6,500 out of, I suppose, a total immigration of about
7 ten times. Would that be right?

8 MR. REID: Forty-seven thousand left our
9 country last year.

10 THE CHAIRMAN: Of course, the interesting point
11 to us would be to what extent this appears to be due
12 to taxation. There is very little evidence on that.

13 MR. REID: Yes, I agree. Taxation is not
14 necessarily the cause directly because they move to
15 countries who have similar taxation. The opportunities
16 exist in these other countries. I think I am speaking
17 particularly of the United States but these economies
18 were built during a period when taxation was a great
19 deal lower than it is today. In fact, it was almost
20 non-existent. These countries -- I will speak
21 particularly of the United States -- grew to stature
22 greater than Canada prior to taxation. The momentum
23 of the economy was dynamic and not stifled by taxation.
24 Canada, I suggest, was stifled in its early adolescence
25 and has really not had an opportunity of developing
26 except by encouraging foreign wealth to come in and
27 exploit our resources.

28 The nature of Canada or the nature of the
29 Canadian people is such that they are not accustomed
30 to being entrepreneurs as a nation. Of course, we find



1 many entrepreneurs in the country but on a per capita
2 basis I think you will find they are much fewer for our
3 resources than you find across the border. The result
4 is the traditional background -- substantially Scotch.
5 I can say Scotch because that is my background, very
6 careful people and they were brought up in the nineteenth
7 century when debt securities were a sound investment
8 to make and this feeling has continued in Canada to
9 the detriment of our permanent financing through
10 equities.

11 THE CHAIRMAN: I think we will come to the
12 reasons for that as we move on. We will discuss it
13 further. I think it will be better if we probably
14 stuck to the order of your submission and explore the
15 philosophy which you speak of right now. You approach
16 taxation on the basis that there should be three types
17 of persons taxed, the individual, the business entity,
18 and the conduit, I think.

19 MR. REID: Yes. Personal entity, business
20 entity and conduit entity.

21 THE CHAIRMAN: Many people put to us that
22 business entity should not itself be taxed, that the
23 owners of it should be taxed. It is in fact a conduit
24 through which profits move to the owners, and that in
25 fact one cannot tax an inanimate being, one can only
26 tax a real living person. If one taxes other than
27 that, it is only taxing on account of the living person.
28 You do not subscribe to that I do not think, or you
29 would not be suggesting the 50 per cent tax on a
30 business entity.



1 MR. REID: Mr. Chairman, that premise, I would
2 say would be very sound if we could start from scratch
3 today but unfortunately we find ourselves substantially
4 tenants in our own country. If we should regard a
5 legal entity, a corporation, as simply a conduit in the
6 same sense as an investment company, then we would find
7 all sorts of strange anomalies developing as a result
8 of this change of tax treatments to corporations.

9 Almost immediately you would have to take
10 measures to offset the advantages that might accrue to
11 a very substantial foreign ownership. Even though
12 the net result might be the same the change would seem
13 to be moving against foreign ownership. I think it
14 would be almost impossible to make any move except where
15 it was outright beneficial to alter the concept of
16 taxation by taxing corporations because of them being
17 conduits and changing it simply to apply to owned
18 corporations, shareholders or proprietors. I feel we
19 have put ourselves in the position of not owning the
20 majority of our corporations. We have to live with
21 this and adjust to the best way possible without alternating
22 the status quo of the foreign owners while at the same
23 time being able to award the individuals who produce
24 to make these corporations successful.

25 At the present time executives of the
26 corporations are very hard pressed in the same way
27 the professional is. Owners of business, on the other
28 hand, can adjust their tax positions to quite a
29 satisfactory degree. Now, in my own instance, I have
30 no complaint about the present taxation as it affects



1 me. I might say I am covered in paragraph 143.

2 THE CHAIRMAN: You are incorporated.

3 MR. REID: I have a corporation that is owned
4 51 per cent by myself and 49 per cent by my wife. I
5 can split income. I can move income of the corporation
6 to myself as a salary and to the extent that my tax
7 rate comes to a point where it will be more beneficial
8 to leave it in the corporation, I can leave it in the
9 corporation. At some future year I can decide to
10 take no income from the corporation but to pay
11 dividends and attract substantially no tax.

12 I am not complaining about my position. I
13 think that taxes should be applied to all individuals
14 equally and to allow those individuals to apply their
15 efforts and their talents to earn and form capital to
16 the best advantage. I do not think one legal entity
17 should have an advantage over another one simply for
18 legal reasons.

19 That is one of the premises in my submission.
20 I feel that by altering the approach that we can
21 eliminate some of this injustice that did exist and
22 it is not injustice to myself. It is injustice against
23 my neighbour who happens to be a doctor and injustice
24 against certain business executives I know that are
25 not the owners of a business but work for the
26 corporation and produce.

27 THE CHAIRMAN: I see your points. Some years
28 ago I recognized if I incorporated myself I would pay
29 less taxes. I proceeded to tell the government I
30 wished to do so. I was informed that I would be



1 prosecuted if I did. I was never very sure that there
2 were any legal grounds but I wasn't going to fight them.
3 Certainly if I had been incorporated before I would
4 have saved myself a certain amount of money because of
5 the lack of appropriate balance between the two forms
6 of taxation.

7 Mind you, we hear more about the effects of
8 double taxes on corporate income as being a discrimination
9 against the owners of the corporations. It has been
10 pointed out they are taxed twice and have to pay more
11 taxes than does the professional man or wage earner.
12 Under certain circumstances that may be true but under
13 other circumstances it is not true, as you state here.
14 I am not at all sure that there is not some justification
15 for a different method of tax because of the legal
16 entity on these grounds. You do not agree with that
17 but the fact that corporations are in a position of
18 being able to hold up the distribution of its income
19 which the individual or a partnership cannot do --
20 that income must be taxed as earnings -- the corporation
21 has got the right to defer taxation and that right is
22 a valuable one.

23 MR. REID: In a sense, let us say, the
24 small corporation owned by a man and his immediate
25 family is very similar to a retirement savings plan
26 without the limitation of 10 per cent. It is a
27 deferrment of income. In fact, it is more advantageous
28 because it can be deferred beyond his 71st birthday.

29 THE CHAIRMAN: Provided it is not a personal
30 corporation.



1 MR. REID: Yes.

2 THE CHAIRMAN: I would like to take a close
3 look at how you work out your personal income tax. You
4 have worked out a scheme of taxation. I was not able
5 to quite follow how you got at it. I think it must be
6 my fault. You have got a schedule at the back here.

7 MR. REID: Correct.

8 THE CHAIRMAN: And they show that at some tax
9 rate your proposed tax is higher but generally it is
10 lower, generally it is quite a bit lower. Table 2 is
11 what I was looking at and the present tax on \$3,100.00
12 under the conditions that you have set forth is
13 \$140.00, 4½ per cent. Where does the \$155.00 come
14 from?

15 MR. REID: This is based on a flat rate of 5
16 per cent of all income received from the first dollar.
17 There is a basic floor of 5 per cent. Then there are
18 suggested personal deductions. In this case I have
19 suggested \$3,100.00 for a married individual as against
20 \$2,100.00 as it now exists today. This again is just
21 a figure I have taken. It seems to work out.

22 THE CHAIRMAN: For a married man as against
23 \$2,000.00.

24 MR. REID: As against \$2,100.00 using his
25 standard deductions for medical and charitable donations
26 so I have increased that by \$1,000.00 simply because it
works out. Then the basic tax of 5 per cent would
apply from the first dollar of income. Then \$3,100.00
in the case of a married man without children would
apply as a deduction against the full income and after



1 personal deductions. From there on to \$50,000.00 would
2 attract a further 10 per cent tax making a combined
3 tax of 15 per cent. This is a proportional type of tax.
4 In fact it is a three stage proportional tax, five
5 per cent, 15 per cent and then above the \$50,000.00 the
6 tax is 50 per cent making his proportional tax from
7 there on 65 per cent.

8 THE CHAIRMAN: These are pretty big steps,
9 are they not?

0 MR. REID: Yes, they are. Well, the step
1 above 50 is a big step. I might add it is political.
2 You see that it does not disturb very substantially the
3 tax rate applicable today. Let us take \$92,000.00
4 level of income where the income today would be 49 per
5 cent on his total income. He would pay 35.9 per cent
6 on this proposed scale. The reason that it shows
7 lower is because the 15 per cent proportional tax on
8 the first \$50,000.00 is so much lower. The purpose
9 there is to give the young executive, the young
0 professional, the young businessman, employee, tradesman,
1 an opportunity to work hard and to have a work capital
2 and that is what we lack today. I am very aware of
3 this in discussing this matter with my son and his
4 contemporaries because I know what it does. I will
5 give you an example. My son is quite an entrepreneur
6 in heart and he and some other chaps of his own age
7 decided they would get control of a company so they
8 borrowed some money from the bank and they proceeded
9 to acquire the shares of this small processing company.
0 The management was poor incidentally, and they felt



1 that by getting control of the company they could remove
2 the manager and put in brighter people in and make a
3 successful company. They didn't do their homework well
4 enough and they did not succeed in getting control of
5 the company with the result that the shares that they
6 had bought had less value than what they paid for them.
7 Now, he lost close to \$10,000.00 for his part of the
8 deal. He is earning quite a substantial income today
9 but because it is all earned income in his hands,
10 salary and commissions, his tax rate is very substantial,
11 and it is going to take him several years to pay off
12 this debt. It probably has discouraged him a little
13 bit. I don't think it will in the long run but look
14 at those years that are lost! This is the shocking
15 part of it, the years that are lost. If his loss could
16 be recouped fairly rapidly then he could try again.
17 It might be until he is thirty before he will make
18 another stab at this unless something unforeseen should
19 happen, a windfall of some sort.

20 This is just one small example. There are
21 many different examples that can be seen today that
22 we do not consider because it is a condition that
23 exists but if we could make opportunities available for
24 these young people to apply their initiative and their
25 ability to form capital out of income and to become
26 investors in our country I think that the ills we
27 see today would not be as pronounced as they are today.

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1 We would find that perhaps we were not so much tenants
2 in that way and that we might be more the earners of
3 our country.

4 THE CHAIRMAN: In order to do that should not
5 the abatement that you speak of be further down the
6 line than you propose? I have been contrasting your
7 two columns here, and I note that at \$4,100.00 the rate
8 which you propose is about 3 per cent less than the
9 present taxes, \$305.00 as against \$310.00. Then I go
0 up, and the \$455.00 as against \$510.00 is about 10 per
1 cent. On \$6,100.00 the reduction is about 15 per cent.

2 I would have thought it is probably \$10,000.00
3 down when you are thinking about the use of the country
4 being able to save more of their earnings. When you
5 get up to \$10,000.00 the reduction in your plan as
6 against the present rates is about 40 per cent. It
7 really drops at \$17,000.00, when it comes down to about
8 half what it now is. At \$27,000.00 you reduce it from
9 \$8,660.00 to \$3,755.00, which is about a 50 per cent
0 cut, and so on. Your proposal really produces major
1 reductions in the rates between \$25,000.00 and \$70,000.00
2 or in that area.

3 MR. REID: This is correct, Mr. Chairman. This
4 is the first measure. To begin with, we are faced with
5 producing as much as fiscal revenue today, under any
6 proposal, as we need today. We cannot hope to get
7 a reduction in total fiscal revenue. We have to meet
8 that fiscal revenue unless measures are found to
9 economize, but I do not expect that will be as easily
0 implemented as adjusting the measures of collection.



1 But the first stage is to create the incentive
2 for people who are ready and able to take action today.
3 The next step -- and you will notice this further in
4 my submission -- as time progresses is to keep raising
5 the personal deductions so that the lower income brackets
6 become non-taxpayers, because I feel it is very
7 desirable that the low income brackets do not pay any
8 direct tax; that they should be substantially exempt from
9 income tax. Then ultimately to remove sales taxes,
10 so that the take-home pay of the workers, the people
11 who may never find themselves with an opportunity of
12 earning much income, will mean that these people will be
13 able to get a good return for their services and be able
14 to sell their services at a competitive rate to other
15 countries.

1 In other words, the cost of producing our
2 Canadian products will be kept lower by virtue of the
3 fact that the take-home pay of the workers will be
4 higher because of low taxation. This will, of course,
5 require a buoyant economy. You cannot start cutting
6 taxes out at the bottom, because that is your main
7 source of revenue.

2 At the present time, if you reduce the income
3 tax by 1 per cent in regard to a man who is earning
4 \$3,000.00, it really does not accomplish anything for
5 the economy; it does not give the spur to the economy
6 that a substantial reduction in the heavily progressive
7 tax in the \$10,000.00 to \$50,000.00 brackets would.
8 These people at the present time are spending much of
9 their efforts in finding ways of avoiding tax. If they



1 have a straight forward taxing system they say, "This
2 is a fair tax.. We just forget about our tax problem.
3 Let us get to work and produce more income". In the
4 process of producing more income, they produce more
5 efficiently for their companies and more efficiently
6 for our country.

7 This is the theory. How naive it might be,
8 I do not know; but I feel this is the way and I think
9 I should express it.

10 THE CHAIRMAN: It certainly bears some looking
11 at. I think it is a worthy end to try and remove the
12 lower income people from taxation, providing that one
13 does not feel that they would be escaping their normal
14 obligations. It is a nice point as to when taxation
15 should start. Afterall, what is government
16 expenditure? It is expenditure on our collective
17 services, and some of the services are just as highly
18 essential to the individual as is food, clothing and
19 shelter. There is no way of preventing one spending
20 money on food, clothing and shelter.

21 Should he be totally left out of taxation?
22 Should that burden be passed on to others, even though
23 these services are essential to him? Where should you
24 eliminate tax on them? I think the best one can do is
25 to find a compromise somewhere. No country, so far as
26 I know, has achieved their deductions on a basis with
27 regard to which they can say, "This is subsistence" or
28 "This is a poverty level".

29 MR. REID: Mr. Chairman, if in the future it
30 is possible to remove taxation from the low income groups,



1 it would seem to me that this in effect reduces our
2 production costs to the extent that the individual
3 receives his full income in the form of payment without
4 a further responsibility to pay tax.

5 I am thinking in terms of exports.

6 Domestically it does not matter too much; but in terms
7 of exports, labour is a big factor in most industries.
8 In some industries, it is not a big factor; but I think
9 in most industries I would be right in saying that
10 labour is a predominant cost.

If the wages to labour can be fair and
free of tax, it must reflect in a lower cost of doing
business. The result would be that production would
increase in turn, increasing profits, out of which, as
I term it, a royalty would be paid to the country. So
in effect labour is receiving a larger wage indirectly
through social benefits, which are paid for out of his
contribution to the production of the country. But
it does not come in the form of a cost; it comes in
the form of a division of realized profits.

1 THE CHAIRMAN: What is more, the domestic
2 market would be increased, which would be a very
3 valuable contribution to our economy.

4 MR. REID: Yes.

5 THE CHAIRMAN: I think we must start off by
6 recognizing that all taxation is a burden, and the
7 question is, how is it going to be spread?

8 MR. REID: That is correct, Mr. Chairman.
9 In the most comfortable form.

10 THE CHAIRMAN: That is right; in the least



1 damaging form.

2 MR. REID: In the least damaging form.

3 THE CHAIRMAN: Taxation itself is not something
4 which gives the economy a lift. It is a depressant.
5 Then there is the other side of the taxation question;
6 the expenditure of the monies raised in taxation. That
7 may be just as important, but that is not what we are
8 concerned about; we are concerned about taxation and
9 I think our job is to find out just how to arrange it
0 so it will have the least damaging economic effect.

1 MR. REID: I find myself in full agreement
2 with you, Mr. Chairman.

3 THE CHAIRMAN: Certainly when one puts it on to
4 wage earners it dampens their ability to spend money.
5 It raises the costs of corporations in some ways,
6 although you say no. We will come to that in a minute.
7 When you put it on professional people, shareholders,
8 and so on, it certainly diminishes their ability to
9 invest.

0 We have to select the best method out of
1 all these bad choices. I do not think there is any
2 method we can find that will not have some ill effects.

3 Your priorities, I think, for the diminution
4 of tax are, first of all, the middle brackets, so as
5 to increase investment; secondly, the lower brackets,
6 to reduce manufacturing costs, and then, I suppose
7 from what you have said, sales tax perhaps?

8 MR. REID: That is correct, Mr. Chairman.

9 THE CHAIRMAN: Would that be about the way
0 that you rate the priorities?



1 MR. REID: In about that order, Mr. Chairman.

2 There is one point in mentioning the professionals
3 dilemma. I think it has come to the notice of most
4 people today, certainly in British Columbia, that the
5 medical profession has required an increase in fee
6 structure. Of course, this has brought the labour
7 unions up in arms. They could not see where the
8 professionals needed an increase, because they were the
9 highest income group in the country, at least
10 according to statistics. I think we know differently.

11 The unfortunate part is that the fee
12 produces less and less take-home pay for the medical
13 profession, and for any profession, as it increases.
14 So in order to retain, let us say, \$1.00, they have
15 to increase their fees \$2.00. Later on, as they get
16 into a higher bracket, they will have to increase
17 their fees \$3.00 to retain \$1.00.

18 This is one of the reasons why I propose
19 that the professions, even though they are denied
20 incorporation, should have the advantage of what I
21 term a business entity and should be taxed in the same
22 manner as a corporation or a partnership or a private
23 proprietor; that anybody who is actively in business
24 through a profession or commercial activity would be
25 rated the same way for tax purposes; that activity
26 would determine tax, rather than legal entity.

27 COMMISSIONER GRANT: The medical practitioner,
28 Mr. Reid, who is going to get a higher fee for his
29 services -- that is, under a pre-paid medical system --
30 is not in any different position, is he, except in so



1 far as the percentage of tax that he pays, to the
2 salaried man or to the labour unionist who acts under a
3 job classification labour contract? It is just the
4 amount of tax that he pays in the higher bracket that
5 you are stressing?

6 MR. REID: That is correct, Mr. Grant.

7 THE CHAIRMAN: The diminishing net return to
8 him?

9 MR. REID: The diminishing net return to him.
10 But in a sense he operates a business. Of course,
11 tied in with this, Mr. Grant, is the proposed amelioration
12 of the \$10,000.00 to \$50,000.00 rates, because this
13 would cover the executive, labour, skilled and unskilled,
14 and anybody in an employed capacity. So that you
15 would in a sense have a dual role for a businessman,
16 incorporated or unincorporated, or profession -- that
17 he would have his professional business. Then he would
18 be an employee of that professional business, in the
19 same sense that the owner of a corporation today can
20 employ himself. That you would have two approaches
21 to taxation. The business entity would be in business
22 for profits, and "profits" means anything in the way
23 of a figure on the black side of the ledger; that is,
24 from capital gains, from revenue, from services or
25 trading commodities.

26 In the business entity the tax would be at a
27 50 per cent rate from the first dollar. But you could
28 see what would happen, that he would drain that company
29 until he reached the point of 65 per cent on a personal
30 basis, and then he would leave the balance in the



1 company. This allows a professional, an unincorporated
2 business, to do what is possible under a corporate
3 structure today owned by a close family group, shall we
4 say, husband and wife.

5 COMMISSIONER GRANT: I daresay that the only
6 thing that prevents the professional man from
7 incorporating today is his own society's act under
8 which he is licensed to practice, which is a provincial
9 matter and not a federal matter?

10 MR. REID: Yes.

11 THE CHAIRMAN: Professional people have, of
12 course, found a way to circumvent that, you may or may
13 not know. I know of one or two firms of chartered
14 accountants which you would never know were
15 incorporated because they assume full personal liability
16 for their acts; the incorporation does not interfere
17 with that. The corporation is really a tax entity
18 behind the facade of the partnership. I say "facade"
19 because it is still a full partnership, because the
20 people in the partnership still assume full liability.

21 MR. REID: This is one of those circumventions,
22 Mr. Chairman, that could be avoided. Today our tax
23 laws are difficult. They have been put together over
24 many decades and probably the sophisticate can find
25 ways and means of arranging his affairs so as to
26 attract minimum taxation; but most people are not too
27 aware of these things. It results in inequity. It
28 is available to everybody, but not everybody knows
29 what measures can be taken.

30 It would seem to be much more sensible, if this



1 is possible, to work right out in the open and say,
2 "Well, this is the law. This applies to everybody,
3 whether you are aware of it or not". Today you have
4 to spend a lot of time studying what can be done and
5 what cannot be done, and also there is the risk of an
6 alteration affecting your long term plans.

7 THE CHAIRMAN: An alternative has been put
8 to us which I think accomplishes the same thing that
9 you seek and is much more simple under our existing
10 system. That is, to eliminate the lower rate of
11 corporation tax, move into the single rate at the
12 higher level, and then to permit certain types of
13 corporations to be taxed as if they were partnerships.
14 There is a precedent for this in other countries.

15 At the higher rate of corporation tax I think
16 there would be little benefit to the professional man
17 becoming incorporated. In fact, he might be better off
18 than the incorporated man. Therefore the straightening
19 out would go in the other direction, the direction of
20 which you speak. But nevertheless it becomes a
21 parity either way. Do you follow me?

22 MR. REID: I do not think I do, Mr. Chairman.

23 THE CHAIRMAN: First of all, we have one
24 rate of corporation tax. Then we allow certain small
25 companies or private companies to in fact elect to
26 be taxed as though they were partnerships or sole
27 traders. So that they can put themselves on the same
28 level as the others.

29 If corporations were only taxed at the higher
30 rate, the advantage would be to move in the direction



1 of being taxed as though they were unincorporated, not
2 the direction that you put it at, because the reason
3 a company has a favourable rate of tax, on your
4 thesis, is, I think, because of the lower rate of
5 tax on the lower earnings?

6 MR. REID: Yes.

7 THE CHAIRMAN: If you eliminated that, it
8 would not be so.

9 MR. REID: This is unquestionably a factor.
10 But there is another point also, again reversing it
11 to my suggestion. We will take the professional
12 again, a medical man who has established his practice
13 and then he decides to specialize.

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1 Then he has a further course to go through at quite a bit
2 of expense to himself and loss of earnings. This is a
3 capital investment in future earning capacity, yet
4 he is not allowed to deduct this expense as a business
5 expense. I think this should be allowed, because if
6 a business executive is sent down to Harvard school of
7 business to equip himself for a senior executive
8 position, that is an expense which is deductible in the
9 business. Am I not right on that?

10 Therefore, my suggestion is mainly to bring
11 equal opportunity to everybody, regardless of their
12 profession or trade, and without his having to become
13 a tax accountant in his spare time.

14 THE CHAIRMAN: We have had representations to
15 this effect before, that some means should be found for
16 spreading higher education costs over a man's earning
17 period. It is hard really to see how this could be
18 achieved. First of all, one has to decide what are
19 those particular education costs. Perhaps what you say
20 is quite right and that they should be written off in
21 some way.

22 One opens up a tremendous area here. For
23 example, why should one discriminate in the case of
24 technical or diploma courses as against degree courses,
25 and so on? It may make it so difficult that the system
26 could not stand up to it, I do not know. There is
27 undoubtedly a lot in what you say, Mr. Reid.

28 COMMISSIONER GRANT: Just before leaving the
29 personal entity, Mr. Chairman, I should just like to
30 discuss with Mr. Reid the effects that this would have



1 on the low income earner who is today exempt from income
2 tax. He would immediately pay tax on his earnings of
3 5 per cent. While you are prepared to give up between
4 9 and 10 per cent, based on the 1960 total personal
5 income tax take, on the ground that you will make it up
6 on the business entity and sales, yet I cannot help but
7 feel that to adopt your whole concept of taxation as
8 set forth in your brief would create a terrific impact
9 on the low wage earner, notwithstanding the fact that
10 you are increasing the exemption by \$1,100.00 to a
11 married couple. Would you express yourself on that?

12 MR. REID: As I qualified my remarks in the
13 opening part of my submission, these are, of course
14 prepared as a basis for thought. I do not purport to
15 be an expert statistically on income tax. It is simply
16 to get the idea over in reallocating the tax burden
17 to allow greater production to our economy.

18 In the instance of the very low income bracket
19 there is a flat basis of five per cent. You will
20 notice too that accompanying this is the suggestion
21 that family allowances be exempt and that old age
22 security payments be exempt from income tax. Perhaps
23 some alteration would be required in the personal
24 deductions as well. So that the low income individual
25 would not be hurt in any way, at worst being left
26 status quo. It is not the intent to load the low
27 income earner with even a percentage of tax, but to
28 hold the line there until we get our economy moving,
29 giving incentives to the people already in a position to
30 produce, and then to take a progressive step to lift



1 the burden from the very low income brackets. This
2 would have to come second because we need the impetus.

3 THE CHAIRMAN: We are told that this would add
4 one and a half million people to the tax roll and \$9
5 million in new revenue.

6 COMMISSIONER GRANT: Notwithstanding that the
7 low income earner is not now subject to tax, there are
8 many wage earners in the country who, due to the
9 exemptions -- that is, wage earners with families of
10 5 or 6, and so on, who are earning around \$3,500.00,
11 and so on, who are not subject to tax at all --
12 suddenly they will be confronted with a tax of \$150.00.
13 They will be told that they had accepted the family
14 allowance and that they would not pay tax on that, but
15 they will say that they could not care less; that they
16 may not pay tax on that allowance, but they did not pay
17 any tax on family allowance before. There is where
18 your proposal does affect a vast number of the citizens
19 of this country. That is why I am asking you whether
20 or not you have any further explanation for your stand
21 than appears in your brief.

22 MR. REID: Mr. Grant, you have a point, there
23 is no question about that. Perhaps one of the analysts
24 would come up with an accounting suggestion, perhaps
25 something like the elimination of the first \$1,000.00
26 or \$1500.00 or \$2,000.00 of income from the five per
27 cent. But the revenue would have to be raised by
28 sales tax or some other measure.

29 I wonder whether a more buoyant economy would
30 not produce improvement within a year or two of incomes



1 generally in the lower income brackets, except those who
2 are incapable of working.

3 THE CHAIRMAN: That is something which, of
4 course, we can take a look at and try to assimilate in
5 our economy. Shall we move on to depreciation
6 allowances? I find the greatest difficulty in seeing
7 much merit in this proposal, which we have had several
8 times before, but I may be overlooking something. You
9 say that a free depreciation be permitted, that is up
10 to 100 per cent.

11 MR. REID: Yes.

12 THE CHAIRMAN: Depreciation is essentially a
13 measure of the erosion through wear and tear or
14 obsolescence of fixed assets. It is something to
15 measure income. It is not a tax concession as I see it,
16 but something to measure income. If it is something
17 to measure income, the best measurement of it is
18 achieved when taxes are not involved. That is when
19 the management of a company is reporting on its
20 operations to the owners of the company. They are
21 the figures which we find in financial statements,
22 particularly in those statement which do not use
23 capital cost allowances for the measurement of income.

24 When we find that, we invariably, I think,
25 find that the capital cost allowance has been greater
26 than has the depreciation claimed. This is, to some
27 extent, because the system has not fully matured. The
28 lines may, of course, in most companies at some time
29 or other cross, but up to now that has been the case.
30 To that extent the existing system has been generous



1 up to now.

2 Your proposal is to increase the generosity,
3 because I think it can only be generosity. I think
4 one must call it that. Once it goes beyond the
5 measurement of income it is a concession of generous
6 treatment.

7 Now, you say that this does not cost very
8 much because it catches up at some time. I think the
9 cost to the government is enormous, and that the
10 benefits are also enormous. There is a vast amount
11 of money which, on the best measurement of income,
12 would have passed to the government, which because there
13 was not the best measurement of income stays with
14 industry, and there is no interest charged.

15 As you know, money is valuable if you are
16 in business, and it has a price. Certainly when the
17 government is out that money it has to pay interest in
18 respect of other money. Recently I was in your
19 province, and I was concerned with the affairs of
20 the B.C. Electric. They had \$44 million, being the
21 balance of the reserve to set forth the difference
22 between taxes paid on capital cost allowances and on
23 depreciation. If you take that kind of money and
24 multiply it by the number of companies all over the
25 country, it adds up to a huge sum which annually the
26 government loses out on.

27 MR. REID: I do not think I suggested that
28 there was no difference in cost, because I should be
29 acutely aware of the value of compound interest.
30 However, we do need a shot in the arm to our economy.



1 We need incentives to improve our plant and equipment,
2 and if there is a chance to recapture the investment
3 at an early date so as to make cash available again, I
4 think this measure could be most helpful to us, even
5 if it were a temporary measure for two or three years,
6 so as to spur capital investment.

7 From a practical standpoint on the question
8 whether many companies would take advantage of the
9 full 100 per cent unless it applied it to the needs
10 of their business, let us take, for example, the case
11 of a bank with a building which is being amortized
12 over 40 years. These are substantial investments.
13 I doubt very much whether a corporation of that type
14 would write off the building at the rate of 100 per
15 cent, because it would distort their earnings flow
16 and distort ---

17 THE CHAIRMAN: Well, would you take the case
18 of a manufacturing company rather than a bank, which
19 is essentially a service business.

20 MR. REID: Yes, that is correct. Let us take
21 the case of a manufacturer who has a substantial amount
22 of his capital in production equipment and would
23 probably be a person who would use the heavy write-off
24 to the extreme.

25 THE CHAIRMAN: If I were a shareholder and
26 the directors did not eliminate profits for tax
27 purposes when they were able to do so, I would expect
28 to find a new board of directors there. That is
29 their job, to make the lowest possible profits for
30 tax purposes, and if they did not take advantage of



1 that they should not be there. There is no reason why
2 they should not, where they can, eliminate profits for
3 tax purposes. They report the profits and they set up
4 reserves to make up the difference. But for tax
5 purposes they should not be paying taxes when the law
6 does not require them to.

7 MR. REID: Other considerations have to be
8 taken into account in reducing profits to the extent
9 where established dividends are in jeopardy.

10 THE CHAIRMAN: But this does not affect that.
11 This is only capital cost allowances to which you are
12 directing your attention. It is not changing the
13 depreciation for corporate purposes at all. This would
14 not affect the reported profits.

15 MR. REID: One thing I omitted here which I
16 should have put in was that depreciation of equipment
17 for tax purposes would have to be carried in the
18 balance sheet of the corporation. You cannot have two
19 sets of books, one for ---

20 THE CHAIRMAN: We do now.

21 MR. REID: Yes, but that is something which I
22 omitted.

23 THE CHAIRMAN: Then if you are going to
24 describe that I will accept what you say as a fair
25 statement. To the extent that the companies are
26 prepared to take 100 per cent and report it, and so on,
27 that is your recommendation?

28 MR. REID: Yes, that is my recommendation.

29 THE CHAIRMAN: You will have the whole
30 accounting profession down your neck immediately, of



1 course. If you remember, some years ago this was the
2 practice, and one of the largest Canadian companies,
3 Aluminum I think it was, wrote off the maximum
4 permitted for tax purposes. Therefore they had to put
5 a footnote at the bottom of the income account so as
6 to explain what was their practice, because otherwise
7 the income account was useless. Do you recall that?

8 MR. REID: Yes.

9 THE CHAIRMAN: I think you have a return to
10 that position.

11 MR. REID: Yes. But if the balance sheet
12 reflects the actual write-off, one balance sheet for
13 the tax assessor and for the shareholders, then you
14 know exactly where you stand as a company.

15 THE CHAIRMAN: I think that is a most
16 important matter. Whether or not one goes to 100 per
17 cent, should tax write-offs be restricted to the amount
18 in the books? If one believes what I have said, that
19 this is to measure income, the best measurement of
20 income is that which is recorded in the books and
21 reported to the shareholders. It seems to me that for
22 tax purposes that is the best measurement and should be
23 the one used. However, that is not our system at the
24 present time.

25 COMMISSIONER GRANT: Today, Mr. Chairman, is
26 it not possible for a company not to take depreciation
27 and not to disclose that in the average type of balance
28 sheet and financial statement which is published?

29 THE CHAIRMAN: No, Mr. Grant. It is possible
30 not to take capital cost allowance and not disclose it,



1 but it is not possible not to take depreciation, because
2 depreciation is recorded in the company's books and on
3 its financial statement, and therefore one sees it.
4 But capital cost allowance is a different matter. That
5 is a technical term which one uses to speak of a write-
6 off permitted under the Income Tax Act which is not
7 depreciation. Do you agree, Mr. Reid?

8 MR. REID: Yes, Mr. Chairman.

9 COMMISSIONER GRANT: In any case, today a
10 company can forgo capital cost depreciation.

11 THE CHAIRMAN: Yes, surely.

12 COMMISSIONER GRANT: And it is not disclosed
13 in the financial statement.

14 THE CHAIRMAN: I think accountants now require
15 that it either be disclosed in a footnote or in the
16 annual report or something else.

17 COMMISSIONER GRANT: Certainly it should be,
18 otherwise it is misleading to the investors.

19 THE CHAIRMAN: I quite agree. Then I think
20 we have explored your views on depreciation, Mr. Reid.
21 The important point is that you would relate these to
22 what is on the financial statements.

23 MR. REID: Yes. That was an important
24 omission.

25 THE CHAIRMAN: It did cause me to take off
26 pretty fast when I saw it, and whether one would ever
27 achieve economic benefits in proportion to the taxes
28 conceded I would have some misgivings about. But if
29 one tied it to the account I agree with you that they
30 would not all jump to 100 per cent, although I think a



1 lot would.

2 MR. REID: There would be exceptional cases
3 where a cash capital turnover was required to expand the
4 business and expand the profits.

5 THE CHAIRMAN: Expense accounts is next. I do
6 not understand what you mean in paragraph 72, where you
7 recommend "that travel expenses and related promotional/
8 entertainment expenses, other than strictly transportation
9 and bed, be regarded as an incidence of the income of
10 the individual incurring such expenses". That is for
11 business purposes. Deductible expenses would be
12 restricted to travel and related promotional/entertainment
13 expenses. I do not follow that.

14 MR. REID: Perhaps I might explain as this is
15 a little obscure. Two or three of my associates have
16 gone over this brief since I submitted it, and
17 unfortunately I did not read it beforehand.

18 This is one point which was brought up, and
19 they suggested that I was a little naive in my thinking.
20 I am still not convinced that I am, provided, of course,
21 that the steeply graduated tax between \$10,000.00 and
22 \$50,000.00 is altered to a proportional tax, because
23 these things go hand in hand.

24 If a travelling salesman was given an expense
25 account today, let us say of \$2,000.00, this is to
26 cover travel, hotel and food. It will also involve
27 taking Mr. Jones, one of his special accounts, out to
28 the Maritime Grill in the Ritz, perhaps, or even go
29 further than that and involve a \$50.00, \$60.00, or
30 \$75.00 evening. This extra expense and the travel, bed



1 and board becomes an incident of his salary. In other
2 words, this is a payment to him in his salary. He is
3 earning \$10,000.00 a year, and the portion which he
4 spends on promotional expenses above travel, bed and
5 board increases his income to \$10,500.00 or \$11,000.00.
6 It is true that his company will say: Well, look, Mr.
7 Salesman, we are going to add an extra 15 per cent to
8 what we normally pay you, and that will cover the tax
9 payment you are going to be out at the end of the year.
10 At least, there is a bit of discipline going on
11 internally in the corporation, especially when this
12 successful salesman is approaching the \$50,000.00
13 level, when any excess is going to start attracting a
14 pretty heavy additional tax of 50 per cent.

15 I think that while this proposal as it is
16 here might be a little naive, there is some sense to it
17 in that corporations or an employer will watch the
18 expenditures a little bit more. The employee, the
19 salesman or the executive who is spending the expense
20 account money is going to be pretty careful how he
21 spends it, and when he does have to spend it it is
22 going to make more of an impression on his customer,
23 because the customer will notice that it is coming
24 out of his pocket. I think there would be a tendency
25 to economize a little more than they do today.

26 THE CHAIRMAN: The customer cannot think it is
27 coming out of his pocket because it is not, it is not
28 of his employer's pocket. The only thing coming out
29 of his pocket is the tax.

30 MR. REID: Yes, but it is shared a little more



1 by the spender.

2 THE CHAIRMAN: Would it not be simpler and more
3 convenient to put the penalty on the employer rather
4 than on the employee by disallowing these items as
5 expenses?

6 MR. REID: Disallowing it entirely? In that
7 case it could be added as a further reward to the
8 employee, could it not? No, if it was disallowed as
9 an expense that is a good thought.

10 THE CHAIRMAN: They have tried to do this in
11 the States. There are forms of all kinds listing things
12 which are allowable so as to keep it down to reasonable
13 limits. They have even got to the point now where
14 unless you have a business conversation immediately
15 before your dinner you cannot charge it up. You can
16 carry it really to the point of absurdity, but if one
17 is going to police this thing you have to make certain
18 rules.

19 MR. REID: And they get broken so easily.

20 THE CHAIRMAN: Yes. But the Americans are
21 trying to make rules and to enforce them.

22 MR. REID: May I read what one of my partners
23 had to say about this expense account business. He
24 said:

25 "I like your idea here, but
26 what happens in the case of travel
27 in other countries? For instance,
28 in travel in the U.S.A. as a
29 director at the expense of a
30 certain company generally, also



1 for the 'Financial Analyst', to
2 say nothing of another company.
3 Forgetting about the latter, how
4 do I convince them to increase
5 the expense allowance enough to
6 compensate for my increased tax
7 thereon?

8 I think your bed and board
9 idea will lead to all sorts of
10 crookedness, just as the present
11 charitable donations receipts
12 from all sorts of small religious
13 bodies lead to false receipts.
14 I know of no sure way of eliminating
15 evils of expense account living
16 except by drastic reduction of
17 taxes."

18 The proposal which I have made on personal
19 entity tax would be a drastic reduction in taxes.

20 Perhaps I might read one further comment:

21 "Your suggestions as to
22 expense accounts I think are
23 somewhat idealistic, but I agree
24 that there can be considerable
25 improvement over the present
26 system".

27 But this is where we start again: How do we improve
28 it?

29 THE CHAIRMAN: Well, let us move on to capital
30 gains.



1 MR. REID: I think it would be advantageous,
2 Mr. Chairman, if we have a business entity such as is
3 proposed, because capital gains are very hard to define.
4 This is our problem today. In effect, a producer of
5 products is processing and buying a commodity or raw
6 products at a certain level, and processing them. That
7 involves a certain amount of labour. But he converts
8 that product into something else and sells it for
9 profit. He has invested capital. He sells it again
10 for profit.

11 On the other hand, a real estate firm will buy
12 a piece of property and resell it again. That is
13 considered income, but that is a capital profit. It is
14 simply in the hands of a man who is engaged in that
15 particular enterprise. A business entity would be a
16 person engaged in commerce or a profession as defined
17 under the Income Tax Act now. There is a reference here
18 to it. Therefore, enhancement of his expenditure or
19 investment, or I should say returns over expenditure
20 and investment, would be profits which would be taxable.

21 I think that to impose a capital gains tax
22 on the population as a whole would be extremely
23 frustrating, and I do not think it would achieve a
24 revenue that would be equal to the cost of collection.
25 This is hell. Where accounts are audited as I suggest
26 here, with a business entity, even if he is a racecourse
27 tout, he is nevertheless a business entity and must
28 employ a certified accountant to audit all his books
29 and to certify his return for tax purposes. Where you
30 have that sort of internal policing then you can control



1 the profits on capital as well as profits on services
2 or industry. I think that a capital gains tax, being
3 income in this case, could be dealt with effectively.

4 THE CHAIRMAN: That may well be, Mr. Reid,
5 but I have some serious misgivings about it. The
6 United States has a capital gains tax. Most European
7 companies have a tax which is directed against
8 speculation. They have set up measurements against
9 speculation, measurements which probably we would not
10 like because they are based on the time factor, although
11 we have all kinds of measurements to decide whether or
12 not transactions are taxable.

13 When we come to your paragraph 83, which
14 really goes to the fundamentals of what you say, it is
15 recommended that capital gains not be subject to tax
16 in the hands of a personal entity. Then you say:
17 "Should gains result from activities defined by law
18 as constituting profits of a business entity, the
19 personal entity would be deemed to be a business entity",
20 and so on. That is where I think we are in trouble,
21 and I do not think that this takes us out of that
22 trouble. The law has not been successful up to now
23 in defining when it becomes income. It speaks of income
24 as being the profits of the business and stops there.
25 If I as a professional accountant were to indulge
26 myself in speculation in, say, securities, I am
27 certainly going into that business as well as engaging
28 as a professional accountant. Therefore I would
29 have two business. But if I were to invest for my
30 old age, I am not speculating. Then the next question



1 is, when does my investment stop and my speculation
2 start. I do not think we have been very successful in
3 solving that problem yet.

4 What you say simply is that if I, as a
5 professional accountant, start speculating, my
6 speculation would be defined by law as a business, and
7 then my personal entity would cease and I would be
8 taxed as a business. I think you have the same
9 problem then as you have now, and it is a very difficult
10 one.

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3 MR.REID : There is a problem there,
4 Mr. Chairman, there is no question about that. I
5 would like to find the section here, Section 139(1)(e)
6 of the Income Tax Act of Canada. I have not it with
me. Could you read that?

7 THE CHAIRMAN: "Business includes a
8 profession, calling, trade, manufacture or undertaking
9 of any kind whatsoever and includes adventure or
10 concern in the nature of trade but does not include
11 an office of employment". Those are the words
12 which are causing everybody so much pain really,
13 adventure or concern in the nature of trade. A lot
14 of people think it means almost anything and really
15 if that is pushed there is virtually no transaction
16 you can make a profit on which does not become an
17 adventure or concern in the nature of trade. A lot
of people hold that view.

18 MR. REID: My inexperience with the
19 interpretation of tax laws probably puts me at a
20 disadvantage here but I read that to mean that an
21 employee would not be considered to be a business
22 entity unless he engaged in some extraneous
23 additional endeavour which made it quite clear his
24 employment was of less significance than his other
endeavour.

25 An example of a carpenter who was
26 employed two, three or four months of the year. The
27 rest of the year he is spending his time renovating
28 his house. His wife has a knack for interior
29 decoration. They take this house, turn it over and the
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3 income derived from his business exceeds his employ-
4 ment. Then, there would be little question that he
5 would be deemed to be a business entity. That is the
6 way I think or perhaps someone would interpret it.

7 THE CHAIRMAN: I think if you took that
8 problem to your lawyer he would come up with a long
9 line of cases, You would be very perplexed and he
10 would too as to whether or not this selling of that
11 house was taxable or not. There have been a lot of
12 people who do exactly what you are speaking of. I
13 think there have been cases where they have been
14 taxed, probably depending upon the frequency. I don't
15 know. For some reason they have not been taxed. I
16 think it depends on frequency, whether or not you
17 moved into the house, used it yourself and it is your
18 house. Mr. Grant is a lawyer and he may want to
19 elaborate on that.

20 COMMISSIONER GRANT: I think I certainly
21 agree with your test as to frequency, also I think
22 the object for which the house was purchased. What
23 did he have in mind. That has a great deal to do
24 with it.

25 THE CHAIRMAN: Yes, they try to look
26 into a person's mind at the time. That is a pretty
27 difficult thing to do. This is a very tough area.
28 Really I think you have left it in the condition
29 in which it is because you say you would move a man
30 from one cabinet to the other cabinet. That is nice
and neat to have him taxed this way or that way. I



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3 don't think it is much neater than the way it is now.
4 He is either being taxed or not taxed now. It is
5 either black or white.

6 MR. REID: Except attached to this
7 would be a different concept of a business entity
8 which would include corporations.

9 THE CHAIRMAN: You would change this
10 definition.

11 MR. REID: Yes.

12 THE CHAIRMAN: You would not have "an
13 adventure or concern in the nature of trade".

14 MR. REID: It is proposed a business
15 entity is used to define all Canadian corporations
16 (including Crown corporations), co-operatives,
17 partnerships and individuals engaged in any profession,
18 calling, trade, manufacture or undertaking of any
19 kind as defined in Section 139(1)(e).

20 THE CHAIRMAN: Then you still have your
21 business entity to include of things I have mentioned
22 and an adventure or concern in the nature of trade.

23 MR. REID: Yes.

24 THE CHAIRMAN: Thank you very much.
25 I am afraid we are left with "adventure or concern
26 in the nature of trade". Now, the next thing I
27 would like to look at is sales tax and in this
28 particular area I notice in paragraph 89 you say one
29 could hardly apply this description to our present
30 jungle of variable applied, exempted and rated
sales tax which is undeniably discriminatory, inequitable



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3 and economically expressed to comply with and to
4 administer." And you include two letters which you
5 have received about troubles on the West Coast in
6 regard to certain matters.

7 Mind you, sales tax anywhere in the
8 world has some awful difficulties as to classification,
9 as to two different items one which is, if you like,
10 a recognized food and another which you could argue
11 is a food and which for some reason or other is not
12 classified as food in law.

13 When you are dealing with hundreds
14 and hundreds of thousands of items there are many
15 different things which you are putting into one
16 classification or another. Almost any instrument
17 you can conceive as a matter of fact raises the same
18 sort of troubles. Certainly there is a lot of
19 trouble at the manufacturer's level.

20 COMMISSIONER WALLS: I am going to be
21 particularly interested in checking up on this case
22 of the marble with which you had some trouble. I
23 have not seen a reference to marble whether it is
24 used as a fireplace, a floor or wall except it does
25 not now carry the 4% tax so it must be a special
26 article.

27 MR. REID: Yes, it just happens this
28 man was doing quite a bit of work for me and he was
29 complaining one day about the confusion. He
30 simply did not know where he stood. I said well,
tell me a little bit about it and he told me



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3 substantially what he has stated here. I said
4 would you write me a letter on that and the same
5 with General Paint. In the case of General Paint
6 Mr. Mackay is probably a bit more acquainted with tax.
7 In the first place he is a chartered accountant.
8 Secondly, he was a tax assessor for the Province of
9 British Columbia many years ago. He is really quite
10 upset about the position of his company so far as
11 sales tax is concerned.

12 THE CHAIRMAN: You would go over to the
13 retail level for sales tax.

14 MR. REID: In my innocence, it would
15 seem that this would be the most practical way of
16 collecting sales tax revenues because it is being
17 collected at this level by many provinces and it would
18 seem that the cost of collecting could be shared.
19 I think the Province of British Columbia pays 3%
20 collection costs to the collector.

21 THE CHAIRMAN: There are a lot of
22 companies and people who come before us that
23 recommend a change to the retail level. Many of the
24 leading authorities believe it is the right way to
25 do it.

26 COMMISSIONER WALLS: Except there is
27 one difference or one apparent difference here
28 because in paragraph 94 there is an invisible
29 sales tax. When I read the paragraph I couldn't
30 decide whether you wanted an invisible sales tax or
not. The heading of the paragraph is: "an invisible



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3 sales tax". There is no mention or advocacy as to
4 either an invisible or a visible one.

5 THE CHAIRMAN: Provincial ones are
6 visible.

7 MR. REID: Yes.

8 COMMISSIONER WALLS: When you say an
9 invisible sales tax, what do you mean, at the retail
10 level; a hidden tax?

11 MR. REID: I should not have included
12 these last two paragraphs, 94 and 95. I felt impelled
13 to say something about the inequitable cost of
14 financing of so many consumer goods. That is what
15 I call invisible. It has no relationship to sales
16 tax itself. If you will notice here I have suggested
17 that the base be broadened to include all commodities
18 with the exception of foodstuffs and services. This
19 would involve legal fees, trustee's fees, fees of
20 all professionals and any form of service. The
21 fact of broadening the base I think, would allow the
22 rate to be considerably lower. I have no base for
23 calculating my suggested revenue from the source
24 and it is pure guesstimation.

25 THE CHAIRMAN: We have had many
26 computations.

27 MR. REID: I am sure you have.

28 COMMISSIONER WALLS: This is not
29 actually bad considering you are going to cut out
30 all the exemptions except food. It has been
estimated that with the current exemptions it would be



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3 in the neighbourhood of 8%. If you eliminate all
4 the exemptions except food and add services, you
5 would surely be quite close or as close as possible
6 to the 8%.

7 MR. REID: It is heartening to hear
8 that. For the provincial levies it would mean a
9 sales tax level of around about 10% in many of the
10 provinces. Basically, I am not really an advocate
11 of sales tax. I feel it is a very definite cost
12 to the consumer and in turn a cost to production.
13 It is a cost transferrable to the manufacturer but
14 in the initial instance I think that some measure
15 must be taken to hold up the level of the revenue and
16 this seems to be a practical method for several years
17 until we find another way of producing the fiscal
18 revenue without harm to the general economy.

19 THE CHAIRMAN: This will not do it,
20 will it? You have knocked a good deal from personal
21 income tax. You have knocked out a tax on dividend
22 income. Your 5% is not going to make that up on
23 sales tax.

24 MR. REID: Again, I have no truly factual
25 base for my guesstimates but I was guessing --

26 COMMISSIONER WALLS: I would have
27 thought that further on in paragraph 107 where you
28 deal with export trade you want the sales tax taken
29 off machinery for production and that is another
30 \$140 million we have got to find.

MR. REID: The assumption I made, it is



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3 not a very sound base, was that we would raise the
4 sales tax revenues from 12% of total revenues to
5 21.2%. Your analyst can see how sound that is or
6 what taxes would be required to produce the necessary
7 revenue to offset the other reductions; but if you
8 feel that 5% is fairly realistic and it would produce
9 this amount of revenue, then it would seem to wind
10 up with the total revenue being on much the same
11 basis as is being produced today.

12 THE CHAIRMAN: Generally speaking,
13 you are producing from what you have here something
14 like \$200 million per percentage point. If we need
15 some more money, we can readily compute whatever is
16 necessary. I would guess you would need a couple of
17 more percentage points from what you are knocking
18 out.

19 Estate tax. Your recommendation is
20 that 50% of an estate succeeding to a spouse be
21 automatically excluded. We have heard that elsewhere.
22 You are satisfied with the \$60,000 exemption as it
23 stands.
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3 MR. REID:

4 I have not a view on that, Mr. Chairman, because I
5 feel that other people are more capable of analysing
6 the position of the estate tax, so I would rather not
7 comment on that.

8 I do feel, however, that the exemption
9 should be related realistically to the real value
10 of the dollar. Let us say, a \$50,000 exemption in
11 1940 should reflect a \$100,000 exemption today,
12 in round figures.

13 THE CHAIRMAN: Then we come to
14 repatriation of Canadian equities. That is something
15 to which our attention is directed in our instructions.
16 In paragraph 104 you say:

17 "It is submitted that great impetus
18 would be given to the repatriation
19 of foreign-owned Canadian equities:

20 (a) by removing the non-resident
21 withholding tax on all
22 interest payments abroad;"

23 That is to say, it would be more favour-
24 able for non-residents to buy fixed income Canadian
25 securities and they would be induced to convert
26 their investments to bonds rather than equities?
27 That is what you have in mind there, I think.

28 MR. REID: That is correct.

29 THE CHAIRMAN: Then you say:

30 "(b) by imposing a 15% surtax on
investment income (other than
Canadian dividends) of personal
entities".



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3 ~~or~~ You are taxing the non-resident there
4 to discourage his buying equities. You are trying
5 to put him in the other direction. Have you in mind
6 that such a tax on a non-resident would put him in the
7 position of saying that he, as an equity holder in
8 a Canadian company, is paying more tax than a Canadian
9 equity holder in a Canadian company? They are
10 both suffering the business entity tax, the 50%
11 tax, and then the Canadian after that pays nothing
12 on his dividend income and the non-resident would
13 pay 15%; is that not right?

14 MR. REID: This is correct, Mr. Chairman;
15 but in a sense it is leaving the situation status quo
16 so far as the non-resident owner of Canadian equities
17 is concerned. We do not disturb his situation.
18 We do not bring anything in that is unfamiliar.
19 He is accustomed to the withholding tax at the
20 present time. But we do encourage him to make
21 capital available for loans to Canadian business.

22 This is not directed to our friends
23 south of the border only. There is money in Europe
24 that is available. I understand that Switzerland,
25 within certain limitations, has money available at
26 a lower interest rate than we make available. By
27 reducing the withholding tax on interest, I mean in
28 all fields of interest, mortgages, bonds, debentures,
29 notes, obligations of any sort would attract capital,
30 I am certain, to Canada. By borrowing money to
increase our production, increase the wealth of our



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3 equity, we in turn in due course can repay it out of
4 profits.

5 THE CHAIRMAN: That does not quite
6 answer my questions.

7 MR. REID: I am sorry, Mr. Chairman;
8 I must have missed your question.

9 THE CHAIRMAN: You have answered it in
10 part. You say, in reply to my concern over causing
11 the non-resident to pay more Canadian taxes than
12 the resident, that you are not changing the position
13 of the non-resident with regard to income from
14 equities?

15 MR. REID: Yes, Mr. Chairman.

16 THE CHAIRMAN: With which I agree.
17 We have changed the position of Canadians a great
18 deal, because he would not be paying tax on dividends.
19 Conceding what you say, that the non-resident is
20 exactly the same, but the Canadian is better off,
21 I think I still, if I were a Canadian living on
22 dividend income only, would be a little unhappy to
23 have a non-resident, who does not live in Canada at
24 all, the fellow who lives abroad, suggest that he
25 is paying more of a share to the Canadian government
26 than I am paying. Does that not cause you concern?

27 MR. REID: That does not cause me
28 concern, Mr. Chairman, because they are too different
29 situations. One is a domestic taxpayer and the
30 other is a foreign investor in the equities of
Canada, and in most cases, as far as foreign ownership



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3 is concerned, there is a reciprocal arrangement
4 where he can recover a proportion of his withholding
5 tax paid to Canada. That is not true in all
6 instances, but I think this situation predominates.

7 THE CHAIRMAN: And I suppose one
8 perfectly good answer to it is, "If you do not like
9 that, do not buy Canadian equities"? I am not sure
10 it is a very good answer, but it is a partial answer.

11 MR. REID: He can always sell his
12 Canadian equities and buy bonds which attract no tax
13 at all. An interesting thing that might be
14 observed is that foreign owners of Canadian bonds
15 might have to pay the same tax anyway, because that
16 withholding tax is recoverable in many instances;
17 but we must consider insurance and eleemosynary funds
18 which are tax free. These investors, and very
19 substantial investors, would have quite an increase
20 in their net revenue. So it would encourage them
21 to place capital in Canada.

22 THE CHAIRMAN: It has been made very
23 clear to us that the man who buys bonds in another
24 country is concerned with the net, not the gross.
25 He looks at the return to him after withholding
26 tax, so if the withholding tax were taken off, the
27 value of the bonds would go up in exact proportion,
28 I would have thought.

29 MR. REID: This is correct, Mr. Chairman,
30 and he might be willing to pay a little bit more
for those bonds where the differential might be, let us



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3 say, the 15% withholding tax in addition to what he is
4 willing to pay -- let me put it this way: He is
5 paying the 15% withholding tax, and if the tax is
6 reduced 15%, he will say, "I am willing to lend my
7 money at a slightly lesser rate because the net is
8 still better".

9 COMMISSIONER GRANT: That depends on
10 how he comes out at the other end when he pays his
11 tax?

12 MR.REID: Exactly.

13 THE CHAIRMAN: There was one point that
14 you made somewhere. I think I must have passed over it.
15 You do not concede that any corporation tax is
16 passed on to customers or employees; is this correct?

17 MR. REID: This was in the supplementary
18 issue, Mr. Chairman.

19 THE CHAIRMAN: Then we will come to it
20 in the supplementary section. The next paragraph
21 concerns the export trade. You say:

22 "Business tax, in principle, does
23 not increase the cost of goods
24 produced for export; nor, to a
25 significant degree, does a low
26 rate domestic consumer tax -- "

27 That is why I referred to that, because
28 I read that paragraph and said if one believes that
29 corporation tax is calculated in the cost of goods,
30 it does include goods for export. If one takes
the contrary view, of course, it does not. It simply



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3 supports what you said before.

4 Paragraph 115 seems to me to be
5 inconsistent with your 100% depreciation argument.
6 However, perhaps I am not being fair. You say:

7 "One further thought: With respect
8 to those industries which are still
9 basically non-competitive yet are
10 considered of sufficient importance
11 to Canada's economy to justify 'assistance'--
12 let the assistance be in the form of
13 direct, visible subsidies rather than
14 in the prevailing form of hidden
15 subsidies through invisible tax
16 relief. Thus the true extent of
17 assistance will be exposed to the
18 constant scrutiny of those taxpayers
19 who are justifiably concerned over the
20 redistribution of the fiscal revenue
21 to which they contribute".

22 If one allows special write-off, and I
23 think you are speaking of this accelerated depreciation,
24 investment allowances, those ~~sorts~~ of things
25 which are more useful to capital-intensive companies
26 than they are to labour-intensive companies, one
27 has some invisible benefits as a rule. They do not
28 appear in the national accounting; you cannot
29 measure the extent of them; but if they were
30 directed to subsidies one could see the cost? I think
you have indicated that depreciation might go up to



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3 100%, and you were thinking there in terms of an
4 accelerated write-off of facilities for "assistance"
5 purposes, the "assistance" in quotation marks as
6 used here?

7 MR. REID: Not in the same sense,
8 Mr. Chairman. The proposed optional rate of
9 depreciation to the extent of 100% would be available
10 to all business entities. Today we have special
11 concessions given to regional industry, to sections
12 of our economy such as gold mines, etc., etc., etc.
13 These assistances come in an invisible form.

14 Would it not be better, if we recognize
15 that these industries or areas need assistance for
16 the good of our economy as a whole, to have them file,
17 in the normal form as they would as a business entity
18 in any area of Canada, application that they need
19 some extra assistance, where the government pays them
20 a subsidy cheque and this is carried in the fiscal
21 accounts, so that we see that this industry and this
22 area has received so many millions of dollars during
23 this fiscal year, and then the taxpayer can say,
24 "Well, is that benefiting the country to that extent?
25 I am contributing a lot towards this assistance,
26 and yet I do not feel the country is benefiting to
27 the extent of the assistance that has been given"?

28 THE CHAIRMAN: Being an accountant,
29 I do not require much persuasion as to the merits
30 of good accounting.

MR. REID: In other words, Mr. Chairman,



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3 full disclosure.

4 THE CHAIRMAN: Yes. I think we might
5 turn to your supplementary submission. The conclusion
6 is mostly by way of argument, I think.

7 I observe that historically stocks
8 sell at thirteen times earnings and twenty times
9 dividends. Right now I think stocks are selling --
10 we asked somebody the other day about this, and this
11 is what he said -- at 16 or 17 times earnings.

12 MR. REID: This is true.

13 THE CHAIRMAN: And the yield is
14 somewhere between 3% and 4%. So you say we are now
15 above the average. Your average is a long term
16 average, is it not?

17 MR. REID: It is almost a century.
18 I have used the Cowles Commission indexes dating
19 back to 1871, chained in with Canadian indexes.

20 THE CHAIRMAN: What commission?

21 MR. REID: The Cowles.

22 THE CHAIRMAN: How do you spell it?

23 MR. REID: C-o-w-l-e-s, Mr. Chairman.
24 It is the most comprehensive study of common stocks
25 that has ever been made, to my knowledge, to date.
26 It was published in 1938 by Principia Press in
27 Illinois. I can supply a copy to the Commission,
28 if you would find it interesting.

29 THE CHAIRMAN: I will look into it,
30 but thank you very much. We might take you up on
that offer.

MR. REID: This study covered all the



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3 stocks listed on the New York Stock Exchange, in-
4 cluding those that failed, split up, merged. It
5 took into consideration every stock listed on the
6 Exchange from 1871 to 1938. It was quite a study.
7 The conclusion was at that time that the U.S.
8 economy had matured and was barely holding its own,
9 and the prospect for the future was rather grim.
And that was in 1938.

10 THE CHAIRMAN: Saved by the war, I
11 suppose?

12 MR. REID: Yes.

13 THE CHAIRMAN: With regard to your
14 argument as to a 100% dividend tax credit, which is
15 really what you have recommended already, because
16 you have eliminated dividends from tax, which is the
same thing --

17 MR. REID: Yes.

18 THE CHAIRMAN: -- that is because you
19 suggest that all corporation tax is borne by the
20 owners in the final result?

21 MR. REID: That is correct.

22 THE CHAIRMAN: That would not be true,
23 I think you would agree, if prices were higher
24 because of corporation tax, or if it can be measured
25 that prices have gone up when corporation taxes
26 have increased, or have gone down when corporation
27 taxes have gone down? Would that not indicate
28 to you that some of the corporation tax has been
29 passed on, has been taken up in the price of goods?
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3 MR. REID: I have rather a strange
4 theory about this.

5 THE CHAIRMAN: Let us have it.

6 MR. REID: I am not convinced now that
7 my foundations are as strong as I thought they were
8 originally. But my theory is that corporation tax
9 in principle -- I am not speaking of the cost of
10 compliance, because that unquestionably is a
11 cost -- is a royalty and that it is a dilution of
12 capital rather than a cost of business. This dilution
13 of capital is to an extent offset by depreciation
14 of assets purchased by the owners or the investors
15 of the capital. Over a period of time the business
16 is able to regain much of the capital that has been
17 employed in the business.

18 My belief is that cost is not transfer-
19 able to the consumer because it is on a net basis;
20 that if it were transferable it would have to come
21 on substantially a ~~gross~~ basis. These are not
22 tied in perfectly, but a transferable cost has to
23 be before taxation. I feel that if there is some
24 transfer of cost, it is so indistinct and so
25 benign that it is not harmful to the economy.
26 Competition pretty well dictates the margin of profit
27 a company will make. If they are an efficient
28 producer and they have almost a monopoly in their
29 field, their margin of profits is going to be to the
30 highest extent that the traffic will bear until
competition comes in and squeezes them down. I do not



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3 think it is taxation that affects the profit margin;
4 I think it is efficiency, competition.

5 In any event, I do not feel that the
6 corporation tax is as harmful to the economy as any
7 other tax. I think it is the most benign of them all
8 and the most acceptable politically.

9 THE CHAIRMAN: You are at the opposite
10 pole from a great many people who believe that it is
11 perhaps the worst tax.

12 MR. REID: Yes.

13 THE CHAIRMAN: You have probably read
14 some of the statements that people have made to us.
15 They say it is perhaps the worst tax because of the
16 difficulty of knowing of its incidence and as to who
17 bears the tax. It has been, of course, pointed out
18 that in the case of regular public utilities it
19 is recognized as a cost and is inserted into their
20 costs and their rates and is reflected in their
21 rate of return, having regard to the cost and having
22 regard to a fair rate of return, including the cost
23 of the tax.

24 That is perhaps the most obvious
25 case where it is passed on.

26 MR. REID: I think that is very true
27 in that instance.

28 THE CHAIRMAN: On the other side are the
29 people who point out to us that Canadian taxes cannot
30 be passed on because prices are set outside of
Canada in the world markets; but as against that there



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3 are taxes levied by other governments against the
4 competing companies.

5 The studies that there are -- and
6 there are many of them -- are not uniform, save only,
7 I think, in the respect that most of them suggest
8 that some of the tax is passed on to the customer,
9 probably some to the employees. Some studies say
10 that more tax is passed on than others. Some say
11 it is passed on quicker than others. The general
12 consensus, as far as one can tell, is that there is
13 very little immediate effect of the tax rate on
14 prices. There is probably a long term effect.

15 MR. REID: The interesting thing is
16 that if you receive these Cowles indexes you will
17 find that income taxes have virtually no effect on
18 the earnings and dividends of companies. You can go
19 back prior to income tax, to 1871 -- and I think
20 that tax started in the United States in 1917. Then
21 subsequently the tax has been increased to quite a
22 burden. Yet my studies show that the average dividend
23 paid by common stocks -- and this is taking all
24 stocks across the border -- was about 5.3%. Breaking
25 that down into a 15-year cycle, this rate was most
26 consistent. The dividends related to earnings were
27 about two-thirds. So the earning power and the
28 paying power of corporations over the long pull has
29 remained practically constant, despite the imposition
30 of taxation.



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3 It may have evolved that had there been
4 no corporation tax there would have been a greater
5 growth of equity. This one can only assume, but
6 it seems logical that this would have been the case.
7 On the other hand, somebody might argue that
8 profits would have been curtailed by sharp competition.
9 That, again, we are delving into the clouds. I
10 think it is awfully hard to prove one concept over
11 the other. But it has not appeared to have hurt
12 the investors.

13 THE CHAIRMAN: I think some people
14 believe that earnings and dividends are exactly the
15 same as they would have been if there had been no
16 taxes, and I think that is perhaps what you are
17 saying.

18 If that is so, I would have thought
19 it meant quite clearly that the impact of the taxes
20 has been on somebody other than the investors.

21 MR. REID: Again, the use of borrowed
22 capital has been greater since taxation than prior to
23 it.

24 THE CHAIRMAN: We had the figures before
25 us the other day that in Canada corporate borrowings
26 are in the neighbourhood of \$400 million a year.
27 The total increase in corporate equity per year is
28 something over \$3 billion, I think, having regard
29 to the accumulation of earnings and also the issues
30 of stock. So while there have been borrowings, the



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3 real increase in the assets has come about in the
4 equity segment.

5 MR. REID: And appreciation, of course,
6 has helped the growth of the equity too.

7 THE CHAIRMAN: It has helped to
8 maintain the assets.

9 MR. REID: Yes, to maintain the assets.
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1 THE CHAIRMAN: I was not quite sure of the
2 meaning of your Table in Paragraph 143. Perhaps I
3 have not studied it very closely but it might perhaps
4 be a good idea to have a closer look at it now and see
5 whether I do understand it clearly. It is headed
6 "1963 'corporate/personal' income". Do you mean
7 'corporate and personal income'? The heading is
8 "Corporate/personal" income.

9 MR. REID: It says "corporate/personal".
10 There should be "and" in there.

11 THE CHAIRMAN: The income has come in to a
12 corporate firm and then gone on out to the person?

13 MR. REID: Yes. Let us take the case of the
14 sole proprietor who is an incorporated grocery store,
15 a very successful one. In the initial years, the
16 first year of operation he has been able to earn
17 \$6,1000.00 only. Let us pay him the entire amount
18 received from his company as a salary. When his earnings
19 increase to \$16,100.00 you are paying him to withdraw
20 only 37.9 per cent of that and leave 62.1 per cent in
21 the company, deferring the tax liability to the
22 future. His rate is then held to 17.4 per cent, and
23 it follows all the way through until we get up to
24 \$1 million, where his withdrawal for personal use would
25 be 4.2 per cent and the retention of earnings in the
26 company 95.8 per cent.

27 THE CHAIRMAN: You are assuming the
28 retention pays no further taxes.

29 MR. REID: It would in the case of withdrawals
30 in the way of dividends if he is not careful about the



1 way he withdraws his dividends.

2 What I am trying to prove here is that under
3 the most comfortable circumstances he can adjust his
4 immediate tax liabilities to quite a low rate. Say on a
5 \$53,000.00 basis his average tax paid on benefits
6 would be 22.5 per cent. Looking further into the
7 future, as he is able to defer income, undistributed
8 earned surplus in his company in some later year when
9 he is not paying himself any salary, he can pay out
10 dividends to himself, paying possibly up to \$12,000.00
11 to himself, and through dividend tax credits can
12 escape other than the old age security tax of \$90.00.

13 If he is a company in partnership with his
14 wife, in the initial/^{stage}he can pay \$12,000.00 to her and
15 \$12,000.00 to himself and wind up with \$180.00 additional
16 tax.

17 THE CHAIRMAN: The \$12,000.00 being in the
18 form of dividends?

19 MR. REID: Yes.

20 THE CHAIRMAN: Let us take the \$100,000.00
21 example and see how it works. We divide this as to
22 72.9 per cent retained and 27.1 distributed?

23 MR. REID: Paid out in salaries.

24 THE CHAIRMAN: This is salary?

25 MR. REID: Yes. "Personal" represents salary.

26 THE CHAIRMAN: And the 72.9 per cent, which is
27 not salary, is subject to corporation tax?

28 MR. REID: Yes, correct.

29 THE CHAIRMAN: At the stepped tax rate.

30 MR. REID: This is as exists today. This is



1 not proposed, twenty-one on the first thirty-five.

2 THE CHAIRMAN: I follow. What other taxes are
3 you imposing on the 72.9 per cent?

4 MR. REID: None at this stage.

5 THE CHAIRMAN: All right. Then you have not
6 received \$65,040.00 which you can spend.

7 MR. REID: That is correct.

8 THE CHAIRMAN: You have only received, which
9 you can spend, \$27,100.00, less the salary, less tax
10 on the salary?

11 MR. REID: Yes, that is so.

12 THE CHAIRMAN: Probably you would have spending
13 money amounting to about \$20,000.00.

14 MR. REID: Yes.

15 THE CHAIRMAN: There is \$45,000.00. Just to
16 finish the illustration, left in the company is the
17 balance, and when you want to get that out you would
18 have to pay some more tax of some kind.

19 MR. REID: Yes. That is if you are not
20 paying yourself a salary in the year you pay yourself a
21 dividend. You can pay yourself \$12,000.00 substantially
22 today and attract only \$90.00 in tax. If you split
23 the company into two, say husband and wife, you could
24 pay yourselves \$24,000.00, with \$180.00 additional
25 tax.

26 Now, in the interim this 72.9 per cent of the
27 \$100,000.00 could be reinvested in Canadian tax-paying
28 corporations and accumulate more undistributed earned
29 surplus.

30 THE CHAIRMAN: Certainly. But it seems to me



1 that we must look at what the net effective income is.
2 When you use the word "effective" it is only truly
3 effective if you can spend it on yourself.

4 MR. REID: I have used this in this form,
5 that:

6 "Net effective income includes
7 undistributed earned surplus which,
8 when paid out in dividends, may
9 attract further tax. However if
10 this surplus is reinvested in
11 dividend paying Canadian corporations,
12 income may be accumulated without
13 attracting further tax until same
14 is distributed. The shareholders,
15 which may be comprised 50/50 solely
16 of husband and wife, may decide to
17 pay out dividends only when they
18 drew no 'earned income' and the
19 company's taxable income was
20 \$35,000.00 or less. They then could
21 draw dividend income combinedly
22 of some \$23,000.00 with less than
23 \$200.00 extra tax to be paid".

24 This is just to give an example of what is possible
25 under today's tax laws.

26 THE CHAIRMAN: You would have made it more
27 dramatic -- perhaps you have later on -- in showing how
28 much tax would be paid by the income of \$100,000.00,
29 because as you have set it out here the salary is
30 \$27,100.00, and that is the only thing on which tax is



1 immediately paid. No, I am sorry, there is corporation
2 tax of \$72,900.00. I am sorry, it is \$35,000.00. You
3 have set that out.

4 MR. REID: The \$100,000.00 shows a net
5 effective income, as I have defined it, of \$65,000.00.

6 THE CHAIRMAN: Yes. \$35,000.00 paid in tax,
7 and if that had been earned by a person he would have
8 paid about \$50,000.00.

9 MR. REID: A little over \$50,000.00. There
10 would have been retained \$49,705.00 versus \$65,040.00.

11 THE CHAIRMAN: Which is \$15,335.00.

12 MR. REID: Yes.

13 COMMISSIONER GRANT: Do I understand from the
14 first column that the company earns the whole amount?

15 MR. REID: The company earns the whole amount.

16 COMMISSIONER GRANT: The third column is what
17 the owner or owners draw out by way of living expenses
18 or salary?

19 MR. REID: No, I am sorry. It is not too clear
20 here. What I am showing is, in the first instance,
21 \$6,100.00 income. One hundred per cent would have been
22 paid to the individual, drawn out completely. That
23 would strip the company by paying himself 100 per cent
24 in salary, and his tax would be \$700.00.

25 THE CHAIRMAN: The third column would be best
26 described as his salary, would it not?

27 MR. REID: Yes, salary.

28 COMMISSIONER GRANT: That is what the owner
29 withdraws?

30 MR. REID: Correct.



1 COMMISSIONER GRANT: But the company has to
2 work it off. The first column is the company income?

3 MR. REID: Actually it is all company income,
4 and he pulls it out at a rate which will attract the
5 least tax.

6 COMMISSIONER GRANT: I wonder why you put
7 "personal income" in the first column.

8 MR. REID: It is the pool to begin with, the
9 combined pool. If a man and his wife owns the company,
10 the income is owned beneficially by him.

11 THE CHAIRMAN: Then we go to the table on the
12 next page, where you deal with it on a professional
13 basis rather than on a corporate basis.

14 MR. REID: Yes. This would apply to an
15 executive or an employed person too.

16 THE CHAIRMAN: You are showing that the
17 executive or the professional man will have a less
18 effective income than will the owner of a company.

19 MR. REID: Yes.

20 THE CHAIRMAN: If you change that and you took
21 out the first step, the rate would be entirely different,
22 and this would go up. Furthermore, if we imposed some
23 tax on a withdrawal of money out of here, again it would
24 upset the ratio. Usually if a man has a substantial
25 income he cannot get money out of a company at anything
26 less than 15 per cent, and there is a 35 per cent
27 personal rate plus dividend credit or a capitalized
28 rate.

29 MR. REID: You will notice in table 4 that
30 the withdrawal and salary varies from 100 per cent and



1 declines to 37.9 per cent, to 23.4 per cent, to 16.9
2 per cent, to 14.8 per cent, and then starts increasing
3 to 34.1 per cent, to 43.6 per cent, when the individual
4 tax is as much as the corporation tax.

5 THE CHAIRMAN: But you have not assumed that
6 the owner of this company wishes to spend all his money
7 earned annually as it is earned. There would be a
8 great deal more tax to pay if that were the case.

9 MR. REID: That is true, but I am trying to
10 show this, that the individual who wants to invest and
11 to build his capital through investment has an
12 opportunity in a corporation which as an individual he
13 has not. What we are searching for is capital available
14 for investment to repatriate Canadian equities. We
15 allow an incorporated business owner to do it, but we
16 do not allow the high earners in the professional and
17 executive class to do it. We deny them the opportunity
18 which the other has.

19 THE CHAIRMAN: You have a point there.

20 COMMISSIONER GRANT: This is a joint stock
21 company, a trading company which you have here?

22 MR. REID: Yes.

23 COMMISSIONER GRANT: As distinct from a
24 personal savings company.

25 MR. REID: Yes.

26 COMMISSIONER GRANT: Is your table worked out
27 on the basis that the company pays this tax?

28 MR. REID: Yes.

29 COMMISSIONER GRANT: The tax on its profits.

30 But the individual who draws the money out, is he taking



1 it out in the form of dividends on which he will
2 receive a 20 per cent tax credit?

3 MR. REID: In Table 4 his withdrawals are in
4 the form of salary.

5 COMMISSIONER GRANT: Why not withdraw it by
6 way of dividends?

7 MR. REID: It would not be in his interest to
8 withdraw a high salary and then add dividends on top.

9 COMMISSIONER GRANT: I grant you that, but
10 why draw a salary at all?

11 MR. REID: Because he will attract a lower
12 tax than the corporation tax.

13 THE CHAIRMAN: This is the optimum position.

14 MR. REID: Yes, the optimum position.

15 COMMISSIONER GRANT: This is charged as an
16 expense, the salary.

17 MR. REID: This is the optimum position. Not
18 many achieve it. Perhaps I might say off the record
19 that this is just to give you an illustration of what
20 I can do with my own company. I am not saying that I
21 do it, because it does not always work.

22 THE CHAIRMAN: You are not alone in this.
23 Most accountants who are dealing with private companies
24 are required to make that kind of calculation every
25 time they file a tax return. A man is fully aware of
26 his options, and he endeavours to work things out so
27 as to achieve the optimum position, as I think most
28 people in fact do. Then you go on to show us that
29 under your proposal the net effective income would be
30 considerably enhanced.



1 MR. REID: That is correct. There is one
2 factor here that is not considered, and which could not
3 be considered because it is nebulous, and that would be
4 the effect of the additional income derived from capital
5 gains or trading profits, or whatever you want to call
6 them, from capital profits. So that where Table 6
7 shows an improvement over the optimum position available
8 today, it would be more like the optimum position today
9 because of the extra tax which would apply on capital
10 profits.

11 THE CHAIRMAN: It is amazing how closely it
12 matches. This table seems to match Table 4.

13 MR. REID: Yes, it is amazing. Well, I
14 designed it in that way. That is how I get these
15 strange rates of 5 per cent, and an additional 10
16 per cent and an additional 50 per cent.

17 THE CHAIRMAN: I did not understand you were
18 doing it in this way. You are saying that this is
19 what you can do, and therefore working back to your
20 optimum position you say that it is not fair for other
21 people to pay more; let us see what kind of personal
22 schedule we have in order to achieve it.

23 MR. REID: Let us give everyone the
24 opportunity to make it work.

25 COMMISSIONER MILNE: This would be "business
26 or personal" in the first column, would it? It could
27 not be both.

28 MR. REID: Mrs. Milne, this is simply to show
29 the case of a proprietor, in this example possibly
30 husband and wife, who own a business. The first year's



1 income goes to the company, but they beneficially own
2 all the income of the company. They can decide to
3 segregate it and draw out to the extent that the income
4 tax is lower in the individual's hands than it would
5 be if it was retained in the corporation. Then as the
6 income increases and the graduated tax becomes heavier
7 than the corporation tax, they start leaving it in the
8 business. Then in turn it can be reinvested in the
9 Canadian corporation so as to receive free dividends.

10 THE CHAIRMAN: With a flat business enterprise
11 the rate is 50 per cent. Obviously he pays out
12 salaries until his personal rate gets to over 50 per
13 cent. That is the key to this.

14 MR. REID: Yes, that is the key.

15 COMMISSIONER GRANT: This, in turn, is
16 predicated upon tax being imposed on all earnings at
17 5 per cent.

18 MR. REID: Would you say that again, Mr.
19 Grant?

20 COMMISSIONER GRANT: Your table 7, which is
21 part of your business entity program, is dependent on
22 the personal entity program being put into operation.

23 MR. REID: Correct. And also the business
24 entity. It is a combination of the entire proposal.
25 This expresses the result -- I have used the term
26 "net effective income" -- with the business entity
27 being shown as 100 per cent, and the others compare with
28 the proposed business entity in this sense. The
29 proposed business entity net effective income at
30 \$53,000.00 would be 100 per cent. The tax which exists



1 today available to a business owner would be 90 per cent,
2 making him 10 per cent less well off today with this
3 proposal, except that there is the nebulous extra tax
4 of capital gains which would have to be considered.

5 I would think that the inclusion of capital
6 gains for a business entity would bring today's optimum
7 position equal to the proposed business entity. Am I
8 talking in circles? Table 7 tried to relate these
9 previous tables, using the proposed business entity
10 as 100 per cent net effective income. In other words,
11 at \$100,000.00 the professional today, or the business
12 executive today, is only retaining 72.2 per cent of
13 what he would under the proposed business entity.
14 The existing position of the business owner would be
15 94.5 per cent of what the proposed business entity
16 tax would be.

17 THE CHAIRMAN: That is most interesting indeed.

18 MR. REID: I think it is a very simple
19 approach, Mr. Chairman. In fact, it is too simple.

20 THE CHAIRMAN: I think it does not take in to
21 consideration one element of our present taxes, namely
22 that some taxes are getting the money out of business
23 enterprises. I think that one would get a different
24 result if one weighted your Table 4 with the cost of
25 removing the money from the company. I do not know
26 what it would be but I think it would produce a
27 different result. Would that not be so?

28 MR. REID: This might be so from the practical,
29 operational point of view.

30 THE CHAIRMAN: I know that when one considers



1 the taxes which are imposed on business profits in
2 another country, or even in our own country, one always
3 thinks not only of the taxes into the corporation but
4 also the taxes out of the corporation. In view of
5 the difference in time between the two taxes when they
6 were imposed, I do not think you can fairly add the
7 later tax and then weight an existing tax. You would
8 have to make some kind of an adjustment to get the
9 value of that later tax. You must not overlook
10 that.

11 MR. REID: That is correct. Another factor
12 which this would obviate would be the tandem ownership
13 of non-controlling interest in several corporations.
14 It is possible for a businessman to have a 50 per cent
15 interest in several corporations and enjoy 50 per cent
16 of the income from these companies in the form of
17 dividends which have attracted a 21 per cent tax only.
18 He can expand his 21 per cent tax base quite
19 substantially provided he does not control any of
20 these situations. This would not be possible under
21 the proposed setup. It would not be possible if the
22 flat rate of tax applied today.

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3 COMMISSIONER GRANT: Your proposal
4 as it now stands would offer a great inducement
5 for early retirement, I would suggest, to the
6 professional man by selling his shares in his
7 corporation. He would take out by way of
8 capital gain the profits which he was able to
9 retain in his corporation.

10 MR. REID: It would still be a
11 professional process. Well, it is a business
12 entity. It is rarely this in a sense --

13 COMMISSIONER GRANT: All the
14 purchaser would have to do would be to change the
15 name.

16 THE CHAIRMAN: He is not proposing
17 to change company laws at all. This is only
18 aimed at taxation.

19 MR. REID: Yes, it is a matter of
20 accounting.

21 THE CHAIRMAN: So that it would
22 not make any difference to the form of organization
23 which the professional man would have. He would
24 be just as he is now or the form of organization
25 that the businessman would have because he would
26 be just as he is now. Am I right?

27 MR. REID: You are correct.

28 COMMISSIONER GRANT: That is on the
29 assumption that your plan does not lead to any
30 inducement to leave his earnings in his company.
He could take out his earnings and pay less taxes
on them than he would have to pay now if he were



1
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3 not incorporated as a company. He is not likely
4 to build up much of a surplus position.

5 MR. REID: No, he is not.

6 THE CHAIRMAN: All profits under
7 your plan come out of the business entity free
8 of tax, save only salaries?

9 MR. REID: No.

10 THE CHAIRMAN: You pay 50 per cent
11 on your business entity. There is no further
12 tax in any connection with the business entity
except for non-residents.

13 MR. REID: That is correct, yes.
14 The earnings could be retained in the business
15 entity in the case of an incorporated business,
16 but the other is still a professional practice.
17 It is an entity for tax purposes only. It does
not change the legal structure of it.

18 THE CHAIRMAN: Mr. Grant's point
19 is, I think, well taken. He has suggested in
20 view of the fact in your professional practice
21 you would not have to pay any more tax on the
22 money that you had earned, once the business
23 entity had paid tax, you might be more inclined
24 to leave it in your partnership or your own firm
25 than to take it out and you would not have to take
it out to pay your personal tax.

26 MR. REID: No.

27 THE CHAIRMAN: However, as you say,
28 that would not make any difference, really.

29 MR. REID: That would not make any
30 difference.



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3 THE CHAIRMAN: Well, I think that is
4 all. Thank you, Mr. Reid, very much indeed. This
5 has been most interesting and I think we have
6 fully understood it. In fact, it is not so
7 complex one cannot follow it clearly. You
8 are not alone in feeling that the business entity
9 should be taxed as a business entity, irrespective
10 of how legal its practice. We have heard this
11 many times before this Commission. We shall
12 certainly consider what you have put before us
13 and indeed we are most grateful to you for
14 coming right across the country to see us. You
15 have been very kind indeed.

16 MR. REID: It has been very kind of
17 you, Mr. Chairman and Commissioners, to give me
18 this opportunity to express my views. I do
19 appreciate it and it is my pleasure to come across
20 the country.

21 THE SECRETARY: Mr. Chairman, I have
22 two briefs to enter into the record, one on behalf
23 of Mr. E. Ernest Buckerfield of Vancouver, which
24 I will enter as Exhibit 317 and one from the
25 New Brunswick Forest Products Association of
26 Fredericton, New Brunswick, which I will enter as
27 Exhibit 318.

28 --- EXHIBIT NO. 317: Brief by E. Ernest
29 Buckerfield.

30 --- EXHIBIT NO. 318: Brief by New Brunswick
Forest Products
Association.

THE CHAIRMAN: Stand over until 9.30.

--- Adjourned.

ROYAL COMMISSION

ON

TAXATION

HEARINGS

HELD AT

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1931

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1 ROYAL COMMISSION ON TAXATION

2 Proceedings of hearings held before
3 the Royal Commission on Taxation in
4 the Supreme Court of Canada Building,
5 Ottawa, Ontario, commencing at 9.30
6 a.m. on Thursday, January 16, 1964.

7 COMMISSION:

8 MR. KENNETH LeM. CARTER, Chairman

9 MR. J. HARVEY PERRY

10 MR. A. EMILE BEAUVAIS

11 MR. DONALD G. GRANT

12 MRS. S.M. MILNE

13 MR. CHARLES E.S. WALLS

14 LEGAL ADVISER:

15 MR. J.L. STEWART, Q.C.

16 RESEARCH DIRECTOR:

17 PROF. D.G. HARTLE

18 SECRETARY:

19 MR. G.L. BENNETT

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321	Brief of The Association of Canadian Investment Companies.	8290

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1 THE CHAIRMAN: Well, Mr. Secretary, I think
2 we might start.

3 THE SECRETARY TO THE COMMISSION: Mr. Chair-
4 man and Commissioners, this morning the first submission
5 is being presented by the Brewers Association of Canada.
6 Mr. J.H. Moore, President of John Labatt, President of
7 the Association, is here together with a number of his
8 colleagues. He has a few opening remarks which he
9 wishes to make, Mr. Chairman, in presenting this brief
10 and he will introduce his colleagues.

11 I should like to enter this brief into the
12 record as Exhibit 319.

13
14 EXHIBIT 319: Brief submitted by Brewers
15 Association of Canada.

16
17 THE CHAIRMAN: Thank you, Mr. Secretary. Good
18 morning Mr. Moore and gentlemen. We are very glad to
19 see you indeed. We have read your submission with a
20 great deal of interest and we will have a number of
21 questions to ask you to explore it fully.

22 Before we get into our questioning, is there
23 anything you would care to say by way of introduction
24 and summary?

25 MR. MOORE: If I may, Mr. Chairman, I should
26 like to introduce our preliminary remarks.

27 THE CHAIRMAN: Thank you. You might like to
28 introduce your Associates at the same time.

29 MR. MOORE: Honourable Commissioners, speaking
30 on behalf of all the brewers of Canada, I welcome the



1 opportunity to present our views on taxation as it
2 affects the brewing industry.

3 Before submitting to your review, gentlemen,
4 I hope it might be in order and also of some assistance
5 to explain to you our particular approach, which at
6 first glance may have appeared overly technical and
7 somewhat confined when measured against the broad field
8 of taxation as outlined in your own terms of reference.

9 However, when it is remembered that beer,
10 while available across the country, is sold within the
11 jurisdiction of each province under different conditions,
12 we felt it would be of some value to describe those
13 conditions which in large part have given rise to some
14 of the anomalies and inequities with which the industry
15 has been confronted in complying with tax regulations.

16 I would suggest, too, that when it is
17 realized more than 40 cents of every brewery's sales
18 dollar goes in taxation, you may appreciate our major
19 problem -- one of having little room to compete freely
20 in the alcoholic beverage market where price considera-
21 tion virtually dictates choice of beverage.

22 Further, to pursue one aspect of your own
23 mandate, that is, that of encouraging Canadian industry,
24 I would like to point out that 99.8 per cent of the
25 beer sold in Canada is brewed in Canada and the industry
26 is owned by some 55,000 shareholders, 95 per cent of
27 whom are Canadian. In addition, some 12,500 Canadians
28 are employed within the industry, while another 60,000
29 (barley growing farmers, glass workers, pulp and paper
30 workers and the like) derive a substantial part of



1 their livelihood from producing the raw materials and
2 services required in the process. I should add that
3 of all the materials used in producing our product,
4 97 per cent are Canadian in origin and, the brewing
5 industry contributed more than a quarter of a billion
6 dollars to the revenues of the federal, provincial and
7 municipal governments during 1963.

8 The brief that we are presenting to you is,
9 we recognize, a technical one associated with the
10 particular problems of our own industry; however the
11 brewing industry fully recognizes that its prosperity
12 is dependent upon a prosperous Canada and the brewing
13 industry endorses any modifications of the tax structure
14 which will ensure a steady growth of personal income
15 through better employment opportunities.

16 I mentioned earlier that price is one of the
17 major considerations when consumers purchase alcoholic
18 beverages, and if I may proceed on the premise that
19 people will always seek some social beverage, it is
20 our contention that the consumer should be given some
21 guidance in his selection, if in no other way than by
22 the price and/or taxes he pays. What is of particular
23 significance in this latter connection, we think, is
24 the fact that consumers have shown a marked preference
25 for the higher alcoholic beverages with all of the
26 attendant social implications when price is not an
27 important factor. We have striven to show within the
28 brief in Appendix X how certain European countries
29 have dealt with this problem and it is meaningful, we
30 submit, that when beer has been lightly taxed, as



1 opposed to wine and spirits, alcoholism has been
2 markedly reduced and I would refer you particularly to
3 France, Switzerland and, more recently, the United
4 Kingdom and Sweden.

5 In these particular countries and other
6 European countries the brewing industry, producing as
7 it does products which are considered, or virtually
8 considered, as a necessary part of every day living,
9 the industry is highly regarded, highly respected, and
10 neither it nor its products are in any way considered
11 permissive. We submit to you that today in Canada the
12 brewing industry is entitled to this same standard;
13 that it is a well run Canadian industry making a
14 legitimate product in a legitimate way, and that it
15 should be treated as such and not in any way permissive.

16 I would like to refer to our conclusion for a
17 moment where we indicate that the brewing industry is
18 entering a stage where its prospects for growth are
19 somewhat uncertain. Through a process of consolidation
20 -- that is, from a number of small companies to one,
21 two or three larger companies -- it has been able to
22 absorb increased costs and some increased taxes, but
23 it would appear that this process of consolidation is
24 now complete and this device will not be available
25 to offset further cost increases.

26 The various governments of Canada, unlike
27 the governments of many European countries, have not
28 seen fit to encourage the consumption of beer in the
29 interest of moderation. Experience in many European
30 countries indicates that the encouraging of beer



1 consumption eliminates many social problems while at
2 the same time providing the public with a moderate
3 alcoholic beverage.

4 The brewing industry of Canada believes that
5 excessive taxation of our products is a major factor
6 in discouraging consumption. We honestly believe that
7 beer should be taxed like any other beverage and not
8 just as a major revenue producer. The brewing industry
9 suggests that the level of special taxes related to
10 special products should be designed to lead the
11 population of any country to moderate and progressive
12 social habits.

13 At this point, and with your permission, I
14 would like to enlarge on a basic premise of the
15 brewing industry, namely, that selling a consumer
16 product it is vitally dependent on as high a measure
17 of full employment in Canada as it is possible to
18 achieve. The brewing industry recognizes that currently
19 Canada is enjoying an increasing level of economic
20 activity, but the brewing industry is concerned not
21 only with short term problems in the Canadian economy,
22 but with the solution of the long term problems and
23 primarily with the provision of employment for the
24 many Canadians who were born during the late war and
25 post-war years who will soon be seeking employment.

26 We suggest that under present tax policies
27 the Canadian economy will not be sufficiently buoyant
28 to provide these Canadians with a satisfactory standard
29 of living; and I hasten to say here that this standard
30 of living should be provided by job opportunity and



1 not by way of unemployment insurance benefits. We
2 further suggest that this group of Canadians should
3 be encouraged to develop the skills required in a
4 modern industrial economy.

5 Based on these two points only, the brewing
6 industry in Canada urges your Commission to seek ways
7 and means of recommending tax policies which will
8 encourage young Canadians to seek proper training for
9 modern industry, and encourage Canadian industry,
10 particularly the manufacturing and processing section,
11 to develop in such a way that there is a full measure
12 of employment for all Canadians. In our opinion, each
13 of these objectives require greater incentives than
14 are presently available. These incentives could be
15 provided by major reductions in direct taxation and we
16 urge you to direct your thoughts to these objectives,
17 rather than to merely balancing government income and
18 expenditures.

19 In conclusion I would like to introduce
20 the members of our delegation.

21 THE CHAIRMAN: Thank you, Mr. Moore.

22 MR. MOORE: On my right is Dr. Rubinyi, who
23 has been acting as consultant for the Brewers Committee
24 presenting this brief. Mr. Jessop is the Director of
25 Canadian Breweries Limited. Mr. Marquis is Comptroller
26 of O'Keefe Breweries. On my left is Mr. Tait, who is
27 the Comptroller of Molson's Breweries and Chairman of
28 the Committee who prepared this brief. Mr. Carson,
29 who is Vice-President of John Labatt Limited. Mr.
30 Jack, Vice-President and General Manager of our



1
2 Association; and Miss Brown, who is our statistician
3 for the Association.

4 THE CHAIRMAN: Thank you, Mr. Moore. Might
5 I say that we are all very conscious of the excellence
6 of Canadian brewery products; I think they are out-
7 standing throughout the world. You make me wonder,
8 in your opening remarks, as to what would be the
9 proportionate consumption of brewers' beer and wines
10 if there were no taxes at all imposed upon them. If
11 we lived in a Utopian age of no taxation where you
12 could buy a bottle of whisky for 75 cents instead of
13 \$4.25, or a bottle of wine for one quarter of what it
14 costs now, and I suppose beer would cost a good deal
15 less, I should have expected the consumption of
16 spirits would go up considerably above consumption of
17 the other two. Spirits are, I think as a matter of
18 policy, very heavily taxed so as to encourage the
19 consumption of the others. Would you care to comment
20 on that?

21 MR. MOORE: I think that in our submission
22 we almost have the answer to that. If the tax were
23 at a level where spirits were priced relatively low
24 with respect to other alcoholic beverages, their
25 consumption would increase.

26 THE CHAIRMAN: What country would that
27 prevail in?

28 MR. MOORE: Virtually every country. What
29 do you say about that, Dr. Rubinyi?

30 DR. RUBINYI: Mr. Chairman, we are presenting
this information of the relationship between the price



1
2 of beer and the price of other alcoholic beverages.
3 We are attempting to show the different positions in
4 the provinces of Canada. Our information shows that
5 whenever the percentage on beer, expressed in the
6 same percentage on spirits, is lower, then the con-
7 sumption goes up of beer. This is not the case in
8 every province, but it is in most provinces, and we
9 think it is quite clear that any change in the price
10 relationship between beer and alcoholic beverages
11 would lead to increased consumption. To answer your
12 question as to what would be the proportion in the
13 future, of course we do not know exactly.

14 THE CHAIRMAN: My question was if there
15 were no taxes whatsoever, the ultimate, would there be
16 more consumption of spirits than there is now?

17 DR. RUBINYI: I think the beer consumption
18 would be considerable.

19 THE CHAIRMAN: I would have thought just the
20 opposite, because it seems to me that we tax spirits
21 so high that our intake of alcohol is limited by our
22 monetary capacity. Therefore in this hypothetical
23 case we would take in more spirits. Is that not right?

24 MR. MOORE: I would agree I think, Mr.
25 Chairman. I think we are living in a somewhat moronic
26 existence.

27 THE CHAIRMAN: That is an entirely hypotheti-
28 cal question, but I did want to push it to extremes
29 to start with. Now we can get back to work.

30 COMMISSIONER WALLS: Perhaps an example of
what the Chairman is asking might be England in the



1
2 eighteenth century, where they all drank a lot of gin
3 because it was so cheap.

4 COMMISSIONER GRANT: I wish the Chairman
5 would tell me where I could buy a bottle of scotch for
6 four and a quarter.

7 THE CHAIRMAN: In this brief. Is not that
8 the price you put on it? It is \$4.60 or something.

9 MR. MOORE: That is not scotch. That is
10 spirits.

11 THE CHAIRMAN: Yes, that is spirits, I am
12 sorry.

13 Now, I think we might skip the summary in
14 the front. The recommendations really start at page 13,
15 do you agree, Mr. Moore?

16 MR. MOORE: Yes.

17 THE CHAIRMAN: That is where you mention
18 your 12-1/2 per cent discount. This problem is one
19 which is not a new one. I can remember it arose ten
20 years ago. I am not sure whether it was the precisely
21 same problem ten years ago, but I expect that it is
22 very much the same. Is that right, Mr. Moore?

23 MR. MOORE: Yes. One of the problems is
24 that it is not consistently applied across the country.

25 COMMISSIONER WALLS: With respect to this
26 matter of it not being consistent across the country,
27 first of all this 12-1/2 per cent is a wholesale
28 notional discount. I presume that in most provinces
29 you sell to the Liquor Control Board, who in effect
30 wholesale it either to their own stores or to other
licences in most provinces. The fact that there might



1
2 be a variance in the province from which you get the
3 12-1/2 per cent, as against the other provinces, has
4 that anything to do with the fact that in the provinces
5 that you do not get the 12-1/2 per cent there is more
6 than one wholesale outlet?

7 MR. MOORE: Mr. Tait, can you speak to that?

8 MR. TAIT: The answer to your question is
9 that it might be fairer to compare Saskatchewan and
10 Ontario. Ontario is dealing, as you know, with a
11 Brewers Institute or Association which wholesales beer
12 to the public, and also distributes to tavern keepers.
13 In Saskatchewan the brewer sells directly to the
14 government, but it is still wholesaled to the Saskatche-
15 wan Brewers Association. I do not think there is a
16 great deal of comparison between Ontario and Saskatche-
17 wan, yet 12-1/2 per cent applies in Ontario but not
18 in Saskatchewan.

19 COMMISSIONER WALLS: If you have more than
20 one wholesale outlet then you have to take your
21 established wholesale price rather than discounting
22 the price that you sell to the Liquor Control Board,
23 discounted by 12-1/2 per cent. I wonder whether that
24 has a bearing on it, because it seems to me actually
25 that your industry is perhaps doing rather well. The
26 distiller sells to exactly the same outlets in many of
27 these provinces, to the Liquor Control Board, but
28 they get no 12-1/2 per cent. They have to pay the
29 sales tax on the full price to the Liquor Control
30 Board. I am just wondering if the provinces that are
getting the 12-1/2 per cent creates the position that



1
2 perhaps they are getting something which the others
3 are not getting, and rather than there being a dis-
4 advantage in two provinces there is an advantage in
5 eight.

6 THE CHAIRMAN: You are suggesting that
7 equity might be better achieved by removing the 12-1/2
8 per cent.

9 COMMISSIONER WALLS: That is right.

10 MR. MOORE: You have to look at the physical
11 movement of the beer. The brewers perform all the
12 wholesale services. They deliver to the government
13 retail outlets and the licencees, although in theory
14 the beer moves to the Liquor Commission on paper. But
15 the physical movement of the beer is not done that way,
16 just the money.

17 COMMISSIONER WALLS: Do not spirits move in
18 the same way?

19 MR. MOORE: I do not know. Do the distillers
20 deliver to licensed outlets directly?

21 COMMISSIONER WALLS: On the basis of the
22 representations here. Seagram's deliver direct to the
23 Liquor Control Board.

24 THE CHAIRMAN: Perhaps the distillers should
25 get 12-1/2 per cent.

26 COMMISSIONER WALLS: It should be the one
27 or the other, it seems to me.

28 MR. MOORE: Whether the brewers deliver to
29 the licencee, we in fact deliver our beer to the pub,
30 to the tavern.

COMMISSIONER WALLS: Not in all cases you



1
2 don't.

3 MR. MOORE: No, but in many cases.

4 COMMISSIONER WALLS: I am trying to get at
5 why the department has decided on a variation in
6 treatment between Ontario, Saskatchewan, and parts of
7 Quebec, as against what it does in the rest of Canada.
8 There must be some reason for it.
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3 You should have gone before them and given your
4 reason.

5 MR. CARSON: I think that really the point
6 you have to start at is the selling price the brewery
7 uses as its base for sales tax, which is, in Ontario,
8 for instance, the hotel base. This is not the price
9 that the Liquor Control Board pays. So therefore the
10 $12\frac{1}{2}$ per cent is in fact bringing the breweries price
11 for sales way down to a level which would be equivalent
12 to what the distiller's is. The brewer's price in all
13 cases where we are granted the $12\frac{1}{2}$ per cent is a price
14 which is at a median point in the distribution pattern,
15 versus the distillery, whose price is direct to the
16 Liquor Control Board in all cases.

17 I think you have to look at the base price
18 that is used in arriving at the sales tax cost. We
19 have done a very detailed study in the industry in
20 the last few years. There is no question of the
21 industry getting any concession on the $12\frac{1}{2}$ per cent
22 over other products. The points made here are really
23 just a few instances where the $12\frac{1}{2}$ per cent is not
24 consistently applied. For instance, in Ontario the
25 25 per cent draft allowance was an arbitrary allowance
26 supposedly to cover the costs of distribution, to
27 prevent the brewers getting any concession as far as
28 their own transport is concerned from the brewery to
29 their own brewery company. They did not allow it in
30 urban areas.

There is no real explanation for this. The
Department has never seen fit to crack this. We just



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2
3 point this out. I think these instances in these
4 first one or two recommendations would all fall into
5 this category because of the peculiarities in distri-
6 bution. The department has never really kept up with
7 these.

8 COMMISSIONER WALLS: How would you, then,
9 rationalize the fact that in Ontario, where you do
10 not get the $12\frac{1}{2}$ per cent, the average price for a
11 case of 24 beers is \$3.86, whereas in all other
12 provinces the average price is about \$4.30, the
13 provinces where you get the $12\frac{1}{2}$ per cent?

14 MR. CARSONS: If I may correct you, Mr.
15 Walls, in Ontario we do get the $12\frac{1}{2}$ per cent on
16 bottled goods and an allowance on draft sold within
17 urban areas.

18 The only place in Ontario where we do not
19 get the allowance is on draft sold outside of the
20 Metropolitan area of Ottawa, outside in the country,
21 to retail stores, distribution depots of the industry.

22 COMMISSIONER WALLS: Does draft not sell in
23 these areas for the same price as it sells elsewhere
24 in Canada? It seems to me that when I have had draft
25 beer I have paid pretty well the same price.

26 MR. CARSONS: Well, the industry is paying
27 more sales tax on the sales.

28 THE CHAIRMAN: I can assure you that we
29 will have a member of our staff look at this question
30 very carefully. It is rather difficult to grasp this
during a discussion of this kind. And, as you say,
over the years you have made a careful review of it,



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3 which I imagine is available to our staff, is it?

4 MR. CARSON: Yes.

5 COMMISSIONER PERRY: Is the 25 cents
6 satisfactory? Do you question that, or does it give
7 rough justice, in your opinion?

8 MR. TAIT: Those who made the study felt
9 that the 25 cents is not sufficient. We normally
10 run anywhere from 35 to 40 cents and the service
11 charge of the breweries warehouse company is consi-
12 derably more than that. Why it should be restricted
13 to the urban area as such is even more of an anomaly.

14 COMMISSIONER PERRY: Do you make that point
15 in the brief? I do not see that in the section I am
16 looking at on pages 13 or 14. I do not believe you
17 do.

18 COMMISSIONER WALLS: I think they are only
19 showing the anomaly.

20 MR. TAIT: We recommend, at the top of
21 page 14, the fourth line, that it be replaced by a
22 $12\frac{1}{2}$ per cent discount.

23 COMMISSIONER WALLS: In the next section,
24 dealing with Quebec, I notice that it is all done
25 according to zones. In one place in your brief you
26 mention that a province is a zone. Is a province
27 always a zone, or could it be that in Quebec the
28 reason for the different treatment is that they have
29 zoned Quebec?

30 MR. TAIT: The province of Quebec is
zoned for prices.

COMMISSIONER WALLS: One zone?



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2 MR. TAIT: No, there are seven zones.

3 COMMISSIONER WALLS: Could that not be
4 the reason for the different treatment in Quebec
5 from one zone to another?

6 MR. TAIT: No; I would say that the pricing
7 in Quebec is zoned for the convenience of the agents
8 as much as anything else, making a disparity because
9 of the distances involved. The population of Quebec,
10 as you know is pretty well along the river and the
11 transportation costs from, say, Montreal to the border
12 of the Maritimes is quite some distance. It is zoned
13 for the convenience of the agent, the middle-man, in
14 short.

15 COMMISSIONER WALLS: In paragraph 38 after
16 "zone" you have the word "province" in brackets, which
17 would indicate that the whole province was one zone.
18 Do you notice that? It is about the ~~sixth~~ or ~~seventh~~
19 line down in paragraph 38?

20 MR. CARSON: It is a quote from Bulletin
21 ET 1. You can see the double quotes.

22 COMMISSIONER WALLS: So apparently it is
23 not a province; any defined area could be a zone?

24 MR. CARSON: Yes.

25 MR. MOORE: I think that when ET 1 was
26 first issued there was only one price in Quebec; but
27 I do not know that for sure.

28 COMMISSIONER WALLS: Your next paragraph
29 deals with ET 1. ET 1, as I read it, is a general
30 bulletin. In fact, it was about one of the first
bulletins that was turned out. In this case you are
dealing with returning goods when you mention ET 1,



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2 and I cannot find anywhere in ET 1 where it speci-
3 fically deals with your industry. It deals with
4 returned goods.

5 As far as we can find out, I believe there
6 are no specific instructions issued by the Department
7 of National Revenue covering beer returns.

8 Before you answer my question on this,
9 just what do you refer to as beer returns? Do you
10 refer to merely the return of containers, or the
11 return of spoiled beer or beer that something has
12 happened to? What do you mean by "returned"? If it
13 means containers, there might be some justification
14 for the attitude that is taken. I will come to that
15 in a moment. When you are dealing with returns, what
16 are you referring to?

17 MR. MOORE: We are referring to beer which
18 has been returned.

19 COMMISSIONER WALLS: Beer which has been
20 returned?

21 MR. MOORE: Yes.

22 COMMISSIONER WALLS: Not the return of
23 bottles?

24 MR. MOORE: No. This is in fact beer.

25 COMMISSIONER WALLS: What guidance have
26 you had from the department that has caused different
27 treatment in western Canada than eastern Canada on
28 this, because from what we can find out they have
29 never issued any?

30 MR. TAIT: Only through representation
verbally the department has told us, and through our
history returns in Ontario have been exempt; and this



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3 has been the practice.

4 I can exemplify this point because only
5 a matter of two or three years ago two breweries
6 in Toronto were in fact claiming the return and others
7 were not. It was that kind of a situation. We have
8 letters to justify this. There is some uniformity
9 coming in this matter, but it is very slow.

10 THE CHAIRMAN: Have you spoken to the
11 authorities in Ottawa about this?

12 MR. TAIT: Oh, yes.

13 COMMISSIONER WALLS: The advice that they
14 have given us is that they have not issued any
15 instructions varying from one province to another.

16 Are you sure you are not basing it just on
17 a letter dealing with Ontario and presumed it covered
18 there and other points in eastern Canada, because
19 there is some conflicting information in regard to
20 this matter.

21 MR. MOORE: Much of this has I think been
22 developed through practice and rulings or under-
23 standings with individual companies initially, and
24 it is only relatively recently that this industry
25 has joined together to solve its tax problems, when
26 we know what has happened to everybody.

27 COMMISSIONER WALLS: I would think, based
28 on the information we have received, it might be
29 advisable if you asked for a ruling for your whole
30 industry as to returns, irrespective of the area.

MR. MOORE: We have done this and in
tabulating these before your Commission we are sort of



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3 publicly putting them on record.

4 COMMISSIONER WALLS: I see.

5 THE CHAIRMAN: Very good.

6 COMMISSIONER WALLS: Going to paragraph 41
7 then, which is the next matter, that deals with the
8 fermentation dip and the period in manufacture that
9 the tax can be assessed. Why cannot it be done when
10 it is barrelled and bottled?

11 MR. MOORE: I would ask Mr. Jessop to
12 answer this question.

13 MR. JESSOP: Speaking from a technical
14 standpoint, you say there is no reason why it could
15 not be done by package, and there has been some
16 representation to this effect.

17 At the present time it is a bulk dip at
18 an intermediate stage of the process where the volume
19 on which duty is paid is determined. Throughout the
20 process after that the operations people in the plants
21 are dealing with tax-paid products.

22 COMMISSIONER WALLS: Do you think the
23 reason, going back to the old idea of the excise man,
24 and so on, was to make sure that anything that might
25 be consumed within the plant was already taxable;
26 and if so, why could that not just as well be done
27 at the bottling end?

28 Cigarette people have had the same problem
29 as you have had, paying tax way in advance, but they
30 are responsible for that themselves. They want to
put that cellophane wrapper on all in one continuous
movement through the plant, and in order to put on



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3 the excise stamp, which you do not have to do and the
4 others have to do, they have to pay the tax right
5 there instead of when it comes out of the warehouse,
6 or bond, as the case may be.

7 I could not see, looking at your chart
8 in the centre -- which is very interesting -- of
9 the process you go through, why you should, so far
10 back from the processing, have to pay your tax, except
11 that I imagine the government is very grateful to get
12 the revenue six weeks in advance.

13 THE CHAIRMAN: Would it have nothing to
14 do with the fact -- if my memory is correct -- that
15 during the 1920's a certain amount of beer leaked
16 out of the breweries and I suppose there was no tax
17 paid on that and it got away from tax. This control
18 matter would prevent the tax being lost if this
19 happened again; is this not right?

20 MR. MOORE: I think this is what happened
21 in those days, but probably controls were not as good
22 as they are today.

23 THE CHAIRMAN: I suspect that nowadays
24 it would be very hard for another incident of that
25 kind to occur, would it not?

26 MR. MOORE: We would certainly hope so.
27 We would like to see the tax levied on the finished
28 product. This is the representation we have made
29 in this area.

30 COMMISSIONER PERRY: At what point do you
measure your own inventories of beer? It is in the
finished product, I suppose?



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3 MR. MOORE: Yes.

4 COMMISSIONER PERRY: After packaging?

5 MR. JESSOP: After packaging and after
6 bulk, all stages.

7 THE CHAIRMAN: I thought you said to Mr.
8 Perry that you measured it at different points?

9 MR. MOORE: From the point of view of
10 production you measure it every time you move it.

11 COMMISSIONER WALLS: What is the maximum
12 alcoholic content allowed for beer in Canada?

13 MR. JESSOP: This varies. In most provinces
14 there is no such regulation. In some provinces there
15 is. Where there are regulations regarding alcoholic
16 content, the maximum allowed is five per cent by
17 volume, and this is a normal alcoholic content for
18 beer.

19 COMMISSIONER WALLS: I was just wondering
20 about this. In the next paragraph, where you say you
21 would like to get out of excise duty and into excise
22 tax instead -- and, of course, the wine industry is
23 under excise tax -- I was wondering if there had
24 been a maximum alcoholic content set, whether that was
25 the reason for maintaining your industry under the
26 excise duty, so that the excise man can make sure
27 that you are not spiking your beer and obtaining an
28 advantage over your competitors?

29 MR. JESSOP: It is possibly the other way,
30 sir. In other words, perhaps he wants to make sure
that there is no dilution.

COMMISSIONER WALLS: Well, after our



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3 experience with two per cent beer I do not think any
4 of you would attempt to get down to a lower alcoholic
5 content.

6 You have mentioned your position in compa-
7 rison with cigarettes. You understand, of course,
8 that cigarettes are under both excise tax and excise
9 duty?

10 THE CHAIRMAN: There is a tax on tax on
11 cigarettes, is there not?

12 MR. TAIT: Yes, but they do have some
13 exemptions as of 1952. Only half is excise duty and
14 only have is tax.

15 COMMISSIONER WALLS: The purpose, of course,
16 for the excise duty, so far as spirits and beer are
17 concerned, was to create a duty that would be an
18 equivalent of the import tariff; and it is on spirits.
19 In your case it is more than the 38 cents per gallon
20 which is your excise duty. It is also added to
21 imported beer; but they have to pay a tariff over and
22 above that.

23 When you come to spirits, it is the same
24 as the tariff, the \$13 per gallon. So I presume that
25 the reason you have the 38 cents and are put under
26 excise duty is so as to make it comparable, and with
27 the extra tariff maybe that is the reason you have
28 so little competition from beer in Canada, although
29 it could very readily be what the Chairman said when
30 he started, that it is because of the high quality
of beer.

With regard to beer, as I understand it



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3 you do not have to keep it in bond, the same as they
4 do with spirits. Am I right in that?

5 MR. JESSOP: There is no bonding at the
6 present time?

7 COMMISSIONER WALLS: So there would really
8 be no reason why, supposing the decision came based
9 on many representations we have had, to move sales
10 tax further forward to either the wholesale or the
11 retail level, why beer should not really, instead of
12 this being added to excise tax, have it added to sales
13 tax at a higher tax level that would bring in the same
14 revenue. Can you see any reason why that should not
15 be done?

16 MR. TAIT: Move it forward?

17 COMMISSIONER WALLS: You are wanting to
18 bring it one step forward from excise duty into excise
19 tax. We have had representations to the effect that
20 the excise tax might be eliminated because it is only
21 another form of sales tax and other countries have a
22 graduated sales tax.

23 Supposing that was done. Is there anything
24 that would prevent beer being sold right forward, even
25 at the retail level, with a higher tax than would be
26 applicable to normal goods, but a tax that would make
27 the revenue the same as it is today, as there is no
28 bonding problem to face up to?

29 THE CHAIRMAN: In thatway there would be
30 no tax on the inventories.

COMMISSIONER WALLS: That is right.

MR. TAIT: I would say a qualified yes,



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3 subject to the premise that we feel that beer should
4 be taxed like other products. There are no mechanical
5 problems.

6 THE CHAIRMAN: You have no doubt noticed
7 that a great deal of the representation has been to
8 move tax from the retail level.

9 MR. TAIT: Yes.

10 THE CHAIRMAN: And you must have considered
11 what would happen to your own product if that occurred.

12 MR. TAIT: Yes.

13 THE CHAIRMAN: And I am glad to hear that
14 you do not raise any particular difficulty, because
15 it is certainly something that must be weighed.
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3 MR. CARSON: I would like to comment
4 referring to the field to which you referred you
5 would be correct in that one of the serious anomalies
6 which the industry faces is the spiraling effect
7 which applies on the duty where we would get a
8 double-barrelled increase when the sales tax is raised.
9 in the duty and sales tax.

10 THE CHAIRMAN: I am not very impressed
11 with that argument. We have lots of taxes on taxes.
12 I can accept the view that the spiraling would make
13 you want to change the tax base.

14 COMMISSIONER WALLS: One of the big
15 problems we are facing is that everybody wants a
16 reduction. We are faced with the problem of raising
17 the same amount of revenue. Of course, we will deal
18 with that later on in the brief where you introduce
19 that. I think in dealing with that I also dealt
20 with the problem of paragraph 44 as well.

21 THE CHAIRMAN: You have no reservations
22 as to the fact that if you move into beer it could be
23 properly controlled to the satisfaction of the
24 government with excise taxes rather than excise duty.

25 MR. MOORE: There is no reason why it
26 could not be.

27 THE CHAIRMAN: With the resulting
28 economies obviously. Would all the economies be
29 on the side of the government or would they be yours
30 too?

MR. TAIT: Both. There are 30 excise



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3 offices in the country. We feel both by observation
4 and conversation with the Excise Department that
5 this could be reduced to 22 so that would be a
6 reasonable saving on the end side. The saving on
7 our own side would be a lack of interference.

8 COMMISSIONER WALLS: You are lucky.
9 Some of the distillers have more than that in one
10 distillery. Now, in dealing with this disproportionate
11 share of the tax burden that is now borne by the
12 brewing industry, as I understand it the excise duty
13 is 38 cents. A corresponding one in the United
14 States is 35 cents and the last figures I had from
15 the United Kingdom were 41 cents. You say there
16 has been some reduction in that.

17 MR. TAIT: Yes, in 1961, as I recall.

18 COMMISSIONER WALLS: Anyway they are
19 all relatively close together so there seems to be a
20 common spirit -- I do not make that as a pun --
21 between each of the countries. When we had the
22 Distillers Association before us they pointed out the
23 very admirable position that you were in compared
24 with them. They stated that the excise revenue on
25 the basis of a gallon of absolute alcohol they paid a
26 tax of \$22.75 as against you on the same absolute
27 alcohol of \$7.20. In other words they showed they
28 paid three times as much taxes based on alcohol
29 content; so here we have a situation where our taxes
30 are apparently pretty well in line with the other
countries that we at least do most of our business with



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3 and the fact that in relationship to the industry you
4 compete with you only pay one-third of the taxes they
5 do. Have you anything to comment on that?

6 MR. MOORE: Well, this is the basis
7 for our suggestion that beer should not be connected
8 with spirits or any other high alcohol beverage and
9 we believe you are suggesting we have.

10 COMMISSIONER WALLS: You do associate it
11 later on. You point to the fact if liquor goes down
12 in price naturally it affects the beer consumption
13 so I don't think you can just dismiss one from the
14 other because your sales, as you point out in your
15 figures, are dependent upon one another.

16 MR. TAIT: I think in that case as
17 far as being thrown together in the same bed I don't
18 think that is our own choosing.

19 THE CHAIRMAN: I think they are saying
20 for social reasons it would be better for us if
21 we drank more beer and less spirits and therefore
22 the taxes should be lower on beer or alternatively
23 they would be higher on spirits, depending on what
24 the government wants to do.

25 COMMISSIONER WALLS: I have nothing
26 until item 52.

27 THE CHAIRMAN: Item 52 is the graph
28 showing the growth of the industry.

29 COMMISSIONER WALLS: Yes. I note that
30 you pay a total of 8% for federal excise taxes and
duty.



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3 THE CHAIRMAN: Have you come to this
4 graph?

5 COMMISSIONER WALLS: Yes.

6 THE CHAIRMAN: I think it is interesting
7 in looking at the graph to turn to the table on which
8 the graph is based because I observe in the table --
9 I suppose it shows up in the graph equally as well --
10 that the volume of your industry is roughly the same
11 as the total manufacturing up until the last year of
12 the graph, 1961 when manufacturing moved up and you
13 stand about still. Which is the table supporting your
14 graph?

15 MR. CARSON: Page 57, I believe.

16 THE CHAIRMAN: Yes, that is it.
17 The total manufacturing in 1960 was 126.6 breweries
18 125.9, showing breweries had roughly kept pace with
19 the manufacturing until 1961 when they seemed to have
20 moved forward and breweries moved up one per cent of
21 a point. I think you make the point very well with
22 that graph comparing carbonated beverages, breweries,
23 distilleries, wineries, tobacco products, pulp and
24 paper, chemical and non-durable manufacturing. On
25 the other hand I imagine you must have an awful lot
26 of other ones that are not on here. Your point is
27 it does not look like a growth business in the last
28 10 years.

29 MR. MOORE: We are concerned with the
30 future.

COMMISSIONER WALLS: Could this be



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3 credited to other things than tax which, of course,
4 is the point in which we are interested? How has the
5 increase in sales been in beer in the United States,
6 for instance? Have you any comparative figures on
7 that?

8 MR. MOORE: I think the beer growth in
9 the United States has been relatively static. We
10 do not hold them out as a model.

11 COMMISSIONER WALLS: No, I wondered
12 if this was a common trend.

13 MR. MOORE: Canada and the United States
14 are relatively static. Mexico, I believe, has a
15 good growth in beer. Many European countries are now
16 experiencing some real growth.

17 THE CHAIRMAN: For social reasons, as
18 you have indicated.

19 MR. MOORE: Yes.

20 THE CHAIRMAN: We have gone up by
21 2% on a per capita basis in the last 10 years from
22 100 to 102. Perhaps that is all we can stand,
23 I wouldn't know. I suppose what you say is it may be
24 better for us if we had more beer and less other
25 things.

26 MR. MOORE: This is the basis of one
27 of our arguments.

28 COMMISSIONER WALLS: But based on your
29 later charts it would appear that it is tied to the
30 standards of relative prosperity. In other words,
as salaries and wages go up, there is a lesser percentage



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3 of beer drinking and an increase in percentage of
4 wine and spirits, although actually you have all gone
5 up. You see, it is not as if one has gone down.
6 The total per capita intake has increased but you
7 have not increased to the same extent as they have
8 and basically the problem seems to be it is connected
9 with the standard of living. I mean the poor people
10 drink more beer and as their salaries go up they
11 branch out into the wine and spirits industry.

12 THE CHAIRMAN: You see that illustrated
13 when you compare provincial spending to the consumption
14 of beer.

15 COMMISSIONER WALLS: That is right.

16 THE CHAIRMAN: That is indicated over
17 on page 25.

18 MR. MOORE: I would like to answer
19 Mr. Walls' previous statement. I think what you
20 say is true provided there is no price break for
21 either product. With the United Kingdom experience
22 and West Germany, there is no social stigma
23 attached to drinking beer. In fact other countries
24 like Australia and New Zealand prefer that.

25 COMMISSIONER WALLS: Is it not a
26 problem in front of you with respect to your
27 advertising? Could you not do quite a bit to
28 create the fact that beer is a prestige drink to
29 promote increased sales in the higher income brackets,
30 because this appears to be where you are lacking
in sales.



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3 MR. MOORE: Mr. Walls, I don't know
4 whether you are familiar with our advertising
5 regulations. They are equally as restricted and
6 complicated. It is very difficult to advertise in
7 this country at the moment.

8 COMMISSIONER WALLS: Some of it is
9 done very palatably when it comes to football games,
10 I notice. The next section of your brief beyond
11 that, of course, deals with your declining revenues,
12 on page 27.

13 THE CHAIRMAN: This is an interesting
14 survey you conducted in paragraph 63 where you
15 endeavoured to measure taste and I think it goes
16 to support what Mr. Walls is saying. As the income
17 level goes up more people are going to vote in
18 favour of hard liquor. Is that true?

19 MR. MOORE: That seems to be correct,
20 again assuming no price break.

21 COMMISSIONER WALLS: That is right.

22 THE CHAIRMAN: You make the point
23 clearly on page 25 when you say as personal income
24 rises the amount spent on alcoholic beverages also
25 rises but the proportion spent on beer falls.
26 That means, I think, that your sales rise more
27 slowly in prosperity and they would decline more
28 slowly in an economic depression. Is there any
29 experience to support that? Going back to 1958,
30 what happened that year?

MR. RUBINYI: We present a table here



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3 opposite to page 24 where we try to analyze the
4 consumption of beer in relation to the level of the
5 unemployed labour force. We take the case of 1954
6 and 1958 when the unemployment figures were the
7 highest and the beer consumption --

8 THE CHAIRMAN: What page is this?

9 MR. RUBINYI: Opposite to page 24 --
10 then the beer consumption was the lowest.

11 MR. MOORE: With specific reference to
12 1958 there was a beer strike in Ontario for six
13 weeks. This distorted any experience that may be
14 relative statistically.

15 THE CHAIRMAN: That is why alcohol
16 went up.

17 MR. RUBINYI: Yes.

18 THE CHAIRMAN: That is the real reason
19 for the bump in 1958, the strike rather than anything
20 else.

21 MR. RUBINYI: No, it is one of the
22 reasons.

23 THE CHAIRMAN: Now, I thought your
24 figures opposite page 25 were interesting. I was not
25 altogether sure that they bore out your conclusion
26 and I notice that the consumption per adult is
27 highest in Quebec and the disposable income per
28 capita is not the highest. It is considerably
29 lower than Ontario and the price in Quebec is a
30 little higher. Therefore the percentage of
disposable income that goes to beer in the province of



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3 Quebec is a good deal higher than it is in Ontario.
4 Does that bear out what we are saying: namely that
5 when the income level is low people will move more
6 to beer than to spirits?

7 MR. RUBINYI: That is correct.

8 THE CHAIRMAN: They will take in the
9 same amount of alcohol, no matter what they do
10 but in a different form.

11 COMMISSIONER WALLS: It shows that
12 price bears little relationship to that because again
13 the price is higher in Quebec than it is in Ontario.

14 MR. MOORE: Well, Mr. Walls, there
15 are other factors. You can drink beer on Sunday
16 in Quebec.

17 COMMISSIONER WALLS: That is the point
18 I wanted to bring out.

19 THE CHAIRMAN: This table leads us to the
20 conclusion that you can consume more if you drink
21 on Sunday. Commissioner Milne wants to ask a
22 question about Manitoba.

23 COMMISSIONER MILNE: I was interested
24 in these two particular graphs and the table because
25 there seemed to me to be a relation here with what
26 you bring forward in appendix 10. You speak about
27 the government policy with respect to beverage
28 drinking in other European countries and also to
29 the age level at which people may commence to drink
30 a beverage.

I was particularly looking of course at



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3 Manitoba, Alberta and Saskatchewan on the graph,
4 also on the consumption per adult of disposable
5 income because it seemed to me that there is certainly
6 in these particular areas the thought that there is
7 a concentration of an ethnic group that have been
8 through their cultural background and habits of their
9 original countries, showing a predominance to drink
10 this moderate beverage.

11 MR. MOORE: Yes, in part, certainly
12 but if you have travelled in Europe and have sat
13 in the delightful sidewalk cafes drinking beer, you
14 cannot consider some of the beverage rooms in
15 Manitoba --

16 COMMISSIONER MILNE: I do think there
17 is a relationship here that is different and may
18 naturally be one of the factors that makes it
19 stronger in certain areas as well as the price and
20 income levels.

21 MR. MOORE: You could be quite right.

22 THE CHAIRMAN: That doesn't hold up
23 very well when you look at Quebec because the
24 consumption of beer in Quebec is very high and the
25 consumption of beer in France is relatively low.

26 COMMISSIONER WALLS: And they can both
27 drink on Sunday.

28 COMMISSIONER GRANT: I take it that the
29 price of the product would have a greater influence
30 on the consumption than the disposable income factor.



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3 MR. RUBINYI: You are quite right and
4 price is an important factor. But the price itself
5 would not be enough to analyze the situation. When
6 we relate the situation to the disposable income you
7 need both figures for purposes of analysis. We are
8 saying that whenever the figure for disposable in-
9 come to buy beer is lower, then the beer consumption
10 is lower.

11 THE CHAIRMAN: This is the point made in
12 the graph opposite page 26, where you explore the
13 price relationship as between spirits and beer, and
14 its effect on consumption.

15 COMMISSIONER GRANT: The low consumption
16 in the Maritime provinces as compared to other parts
17 of Canada is, I am sure, very directly related to the
18 higher cost of beer in those areas. More so than it
19 is to disposable income. While you are taking both
20 of those into consideration you do concede that price
21 has greater bearing on the question.

22 THE CHAIRMAN: In Nova Scotia, as I read
23 the chart, beer crosses spirits in 1960, where the
24 beer is lower than the spirits in Ontario throughout.
25 Therefore the consumption in Ontario of beer as
26 against spirits is lower relatively than it is in
27 Nova Scotia at the present time. What has that to
28 do with the price?

29 DR. RUBINYI: As I mentioned earlier, the
30 figures showing the position in the provinces are not
showing exactly the same position. We are really
unable to explain the difference which you have just



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3 mentioned. This is one of the exceptions.

4 THE CHAIRMAN: I am not sure that it is
5 not borne out by the chart. In Nova Scotia the
6 relationship of the beer price and spirit price
7 declined at the time when beer crossed over spirits.
8 In Ontario the relationship of beer price to spirit
9 price declined in the year 1961, and spirits goes up
10 and beer goes down. That does not seem to me to be
spread.

11 MR. MOORE: There have been changes in
12 regulations in Nova Scotia. Distribution and regu-
13 lations have affected the lower price. Price is an
14 important factor.

15 COMMISSIONER GRANT: Nevertheless I think
16 that in Nova Scotia we did have quite an increase in
17 the price of spirits in 1959, and there would have
18 been a falling off due to the higher price, because
19 spirits are higher in Nova Scotia than they are in
20 Ontario, I note. There could be falling off in the
21 diminishing return in beer, yet the appetite for spirits
has to be satisfied, and it reflects in beer going up.

22 COMMISSIONER WALLS: How do you explain the
23 relationship of beer being much higher than spirits
24 in British Columbia?

25 MR. CARSON: I think we might comment on
26 this question together with the previous one and look
27 at the figures running from page 69 to 73. There we
28 have a table of comparison between the price of beer
29 and a medium priced spirit. The spread in price in
30 B.C. of spirits has been consistently greater than in



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3 Nova Scotia, where currently the price of beer and
4 spirits is roughly the same. Therefore, if you relate
5 the price back to this chart, I think it proves the
6 point that the spread between beer and spirits is very
7 narrow. Beer consumption is suffering.

8 COMMISSIONER PERRY: Mr. Moore made an
9 important point which would appear, on this table,
10 in every province, really, and that is the changing
11 attitude of governments towards social consumption
12 of spirits particularly. We all remember the excite-
13 ment in Ontario when we first had the so-called cock-
14 tail lounges. Relating to that, do you have any
15 figures in your industry for home consumption as com-
16 pared to public consumption?

17 MR. MOORE: We have it province by
18 province, I think.

19 COMMISSIONER PERRY: Well, just the position
20 in general. What is the relationship?

21 MR. MOORE: In Ontario it is 70-30.

22 COMMISSIONER WALLS: Do you mean 30 per
23 cent is home consumption?

24 MR. MOORE: No, 70 per cent is home
25 consumption. That is Ontario.

26 COMMISSIONER PERRY: Do you know whether
27 it is changing over the years, or is it relatively
28 stable?

29 MR. MOORE: It is changing in Ontario
30 towards home consumption. In some of the western
provinces, however, I think it has been relatively
static, 50-50 pretty well.



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3 COMMISSIONER PERRY: The soft drinks
4 people are finding the same thing. They are getting
5 even more of a mass market through the shopping
6 centres. They now think that about three-quarters
7 of their consumption is in the home.

8 COMMISSIONER GRANT: In what year was the
9 austerity tax applied to spirits? Was that 1962?
10 It does not reflect any price increase or falling off
11 in demand, as reflected in these charts.

12 MR. TAIT: I might just comment that there
13 was a marked increase in consumption in Quebec when
14 there was a double increase both by federal and
15 provincial authorities in June of 1962.

16 COMMISSIONER GRANT: Did you say an
17 increase in Quebec?

18 MR. TAIT: Yes, in beer consumption.

19 COMMISSIONER GRANT: But in spirits. Was
20 there an increase in the tax on spirits?

21 MR. TAIT: No.

22 THE CHAIRMAN: May we now go to the
23 profitability of the industry. I would like to look
24 at paragraph 76. I was curious in that you used the
25 term "capital employed" to include the stockholders
26 equity, which would be the capital stock outstanding
27 and the surplus, the long term liabilities and
28 accumulated depreciation. Might I assume that if
29 you were relating profit to capital, which you have
30 done, you would have added that to the interest on
the long term liabilities, and added that to the
depreciation. Surely you cannot have it both ways.



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3 MR. TAIT: Yes.

4 THE CHAIRMAN: You have added that to the
5 interest?

6 DR. RUBINYI: There is the capital, the
7 earned surplus section, the long term liabilities
8 and the accumulated depreciation.

9 THE CHAIRMAN: But in your income, when
10 you put that down did you add the interest which has
11 been charged to the profits?

12 DR. RUBINYI: No, we did not.

13 THE CHAIRMAN: Did you add to your profits
14 the depreciation which had been deducted from your
15 profits?

16 DR. RUBINYI: No.

17 THE CHAIRMAN: Would you have any idea as
18 to what would have been the result if you had stopped
19 at stockholders equity and not added anything to that?

20 DR. RUBINYI: The percentage would have
21 been higher.

22 THE CHAIRMAN: The figures would be entirely
23 different. You do not have them, do you?

24 DR. RUBINYI: No.

25 MR. CARSON: It is the view of the industry,
26 I think, that the important thing here is not so much
27 income. We realize that the figure is low, but it is
28 the trend of the industry which has been down. Even
29 if you were to change the condition you have mentioned,
30 and eliminate depreciation, you would still have a
declining tendency in the industry.

THE CHAIRMAN: I think it would only show



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3 the trend of the figures. It would not show the
4 trend of profits to capital and would not show the
5 trend of profits to sales. Because your depreciation
6 changes from time to time, and your proportion of
7 debt changes from time to time.

8 MR. CARSON: Well, there are three com-
9 panies in the industry, and you realize the difficulty.
10 It would be relatively difficult to get statistics
11 to produce accurately without disclosing company
12 figures.

13 THE CHAIRMAN: You all publish balance
14 sheets.

15 MR. CARSON: One of the major companies
16 in the industry has a fairly large U.S. business,
17 and that has been excluded. This is an attempt to
18 measure profit in Canada only. We have to be careful
19 to the degree in which we break down the figures, and
20 we have concentrated here on the trend of the return.

21 THE CHAIRMAN: I would be glad to look at
22 any relationship of profits to shareholders equity,
23 or relationship of profits to sales. I think they
24 are all right because obviously you have used your
25 reported profits and your reported sales. But the
26 return on capital employed, and your turnover of
27 capital and sales, I should like to see, using what
28 I would consider and I think what most accountants
29 would consider to be the capital. I think that one
30 usually considers in manufacturing that the turnover
of capital : sales should be about twice. Perhaps
not quite as much, but I was quite surprised when I



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3 looked at some of your figures. In the year 1961,
4 if they are the figures, your return on capital
5 employed and your return in the matter of profits
6 would be very different from 5.84. It would be double
7 that, or at any rate $1\frac{1}{2}$ times.

8 DR. RUBINYI: As Mr. Moore pointed out, we
9 are mainly concerned in our brief not with the level
10 of the profit on employed capital or the sales or
11 assets. What worries the industry is the declining
12 tendency. We are quite sure that if we did recalculate
13 these figures this declining tendency would be shown
14 very clearly.

15 THE CHAIRMAN: That is what I should like
16 to see, because on these figures I do not accept the
17 fact that there has been a decline. There are matters
18 which would intervene here which would produce a
19 result which I do not think is the result which is
20 reported. If one incurred a lot of debt, for instance,
21 or if there was a heavy expansion on the capital
22 account, the depreciation would alter, and that would
23 affect the decline or rise of the figures.

24 MR. MOORE: We would review these on the
25 basis of Canadian profits and Canadian capital
26 employed, as you suggest. We are trying to make up
27 a trend on the basis of our business in Canada.

28 COMMISSIONER WALLS: What I am interested
29 in is, if these figures substantiate the figures you
30 have here and show us a declining profit anyway, would
there not be a tendency if the federal government
should decide to refuse your tax, to do either of two



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3 things: one, that you withhold some of it in order
4 to increase the return to your shareholders, or
5 secondly, that the provinces might want to take up
6 the slack and bring the price up to the same level
7 that it was, so that there would be no benefit to
8 the consumer? That would then have the tendency not
9 to show the increase in consumption which you are
looking for.

10 MR. MOORE: Could I just take them one at
11 a time, Mr. Walls. We have enough faith in our
12 products that if we could pass a price reduction onto
13 the consumer by way of a reduction in tax we would
14 obviously do so. We have no control obviously over
15 the provinces, but we do try to persuade them to do
16 this. We believe that if we could sell more beer
17 at a lower price our shareholders would benefit
18 through increased volume; but again, we have no
19 control over the price. We are continually making
20 representations to the authorities on the basis that
21 if they would reduce their tax we would reduce our
price.

22 THE CHAIRMAN: The figures over the page
23 showing salaries and wages show a decline. The cost
24 of materials has declined but the value added has gone
25 up. I would point to the fact that your operations
26 are more automated in 1961 than they are in 1962. Is
that right?

27 MR. MOORE: Than they are in 1952.

28 THE CHAIRMAN: Yes, I mean 1952.

29 MR. MOORE: Yes.
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3 THE CHAIRMAN: Therefore, the capital
4 expenditure would have increased a good deal, and
5 the value added by the brewing industry, the increase
6 there would be in part an increase in the capital cost.

7 MR. MOORE: I think our brewing plants in
8 Canada are as modern as any in the world.

9 THE CHAIRMAN: You have some brand new
10 ones in your industry, have you not?

11 MR. MOORE: Yes, we have.

12 THE CHAIRMAN: You have made the point that
13 your industry is not doing very well. Your profits
14 have been pretty steady, but profits of Canadian
15 industries generally have been fairly steady in the
16 last ten years. I was wondering if you could give
17 us an idea what the price ratios are of the public
18 companies in your industry. That provides an idea
19 of what the public thinks of your future prospects.
20 We gather from talking to people concerned with the
21 stock market that a fair average in this country is
22 16 or 17 times. Would you people, generally speaking,
23 be in that category?

24 MR. MOORE: I think traditionally we have
25 been below that. I was a little shocked to see
26 yesterday our own company stock selling at around
27 18. This is nothing to do with beer; it concerned
28 some other line of endeavour. I am sure that this
29 is more speculative than what you might call real
30 value based on public return.

THE CHAIRMAN: But you are not prepared
to say that generally your industry is below, are you?



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3 MR. CARSON: I think we might make the
4 comment that it is difficult to assess the brewing
5 industry because of consolidation of the industry.
6 The three major brewing companies have been obviously
7 able to attract investor capital because of the
8 corporate structure they have built up through the
9 spread of their investment across Canada. It is
10 true that the average has been up to the 20 times
11 mark, and now they are down around the 15. I think
12 generally that the earnings in the market are closer
13 to 20 than to 15. Really the industry is maintaining
14 its position or even accelerating slightly because of
15 the fact that there are these three major companies.

16 COMMISSIONER GRANT: I frame this question
17 not of one particular company, but is the industry
18 diversifying in order to create a hedge against lower
19 profits in the beer business? Is there a tendency
20 towards this?

21 MR. MOORE: I do not think the industry
22 as such is diversifying.

23 THE CHAIRMAN: I am interested to see you
24 are celebrating the 300th anniversary, or you very soon
25 will be, of beer manufacture in Canada. As a matter
26 of interest, do I assume, as advertised, that it
27 started in the Jean Talon vaults in Quebec?

28 MR. MOORE: That is a fact.

29 COMMISSIONER WALLS: I note the fact that
30 your industry seems to be pretty well divided between
one-third federal government revenue, one-third
provincial revenue and licences and one-third for the



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3 cost of production. They are all reasonably uniform,
4 are they not, the percentages which contribute to the
5 price of beer?

6 THE CHAIRMAN: That is very happy, is it
7 not!

8 COMMISSIONER WALLS: The only conclusion
9 I draw is that I would rather be paying less of the
10 tax, which is what these gentlemen are here for!

11 THE CHAIRMAN: Well, I thank you very much
12 indeed. I am delighted that you gave us a flow sheet.
13 I can hardly wait to get down to my basement to try
14 it out!

15 This has been a very interesting sub-
16 mission indeed and it will be extremely helpful to
17 us. Is there anything further you would like to say?
18 Then accept our sincere thanks for this morning's
19 attendance.

20 MR. MOORE: Thank you for hearing us.

21 THE CHAIRMAN: Then we will stand over for
22 ten minutes.

23 --- A short recess.
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SUBMISSION OF
THE CANADIAN MUTUAL FUNDS ASSOCIATION

APPEARANCES:

ALAN CHIPPINDALE,	President
T.O. PETERSON,	First Vice-President
A.K.G. REID,	Second Vice-President
R.B. WHITEHEAD, Q.C.,	Executive Secretary

THE CHAIRMAN: Mr. Secretary, I think we can start.

THE SECRETARY: Mr. Chairman, the second submission this morning is being presented by the Canadian Mutual Funds Association. Mr. Alan Chippindale, President of the Association, is here together with his associates and would like to say a few introductory words and introduce his colleagues.

I would like to enter this brief into the record as Exhibit 320.

EXHIBIT 320: Brief submitted by
Canadian Mutual Funds
Association

THE CHAIRMAN: Good morning, Mr. Chippindale. We are glad to see you and appreciate your coming forward to assist us in this matter.

MR. CHIPPINDALE: Thank you very much.

THE CHAIRMAN: We have read what you have



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2 put before us, and we do not want to do that again.
3 But we will have a number of questions to ask you.
4 Before we get to that, if there is anything you wish
5 to say to us, we will be very glad to hear it.

6 MR. CHIPPINDALE: Mr. Chairman and other
7 honourable Commissioners, I would like to say that we
8 consider it a pleasure indeed and a privilege to be
9 here and to be able to discuss this submission with
10 you.

11 With your permission, I would like to intro-
12 duce my associates. But before doing that I would like
13 to say that if I seem to be drinking an undue amount
14 of water, it is not really due to my misbehaviour last
15 night. I have been fighting a cold for several days
16 with anti-histamines and I am just completely dehy-
17 drated.

18 THE CHAIRMAN: I am glad the brewers are
19 no longer in the room.

20 MR. CHIPPINDALE: I was hoping that the
21 people on the panel which preceded us might leave
22 some of their products, but they did not.

23 First I should like to introduce Mr. T.O.
24 Peterson, on my right. Mr. Peterson is First Vice-
25 President of the Association and he is President of
26 the Investors Mutual Group of Funds, from Winnipeg.
27 On my right is Mr. Alex Reid.

28 THE CHAIRMAN: Whom we know.

29 MR. CHIPPINDALE: He is Second Vice-President
30 of the Association. He is President of the Mutual
Accumulating Group of Funds, from Vancouver. To my



1
2 far left is Mr. Whitehead, who is Executive Secretary
3 for our Association at our offices in Toronto.

4 In our brief we have limited our comments
5 strictly to the taxation of mutual funds themselves
6 and to attempt to answer a few questions which have
7 been raised in advance by the Commission staff.

8 However, if the Commission have any other
9 questions in the area of investments and the taxation
10 of investments, we would be very glad to comment on
11 them if we feel qualified to do so. I do not want to
12 introduce the whole brief at this stage, but there are
13 one or two points that I would like to emphasize.

14 We have dwelt at some length in tracing the
15 history and development of mutual funds, not because
16 we want to bore you with them, but they are a relatively
17 new type of operation. They are becoming more widely
18 known, but they are perhaps not as widely known as
19 other institutions are. Therefore we have included
20 some brief description of their history and development.

21 We have also touched on the important role
22 they play in the national economy. The assets at the
23 end of this year, although not in final form, will
24 have crossed the billion dollar mark among the funds
25 which are members of this Association, which are 27
26 in number. Their ownership of Canadian common stocks,
27 which seems to be such a desirable thing in this
28 country, will run in the neighbourhood of \$650 million
29 to \$700 million, and it is growing fast. We feel
30 that is greatly more than any other investing group
in the country. In fact, figures which are somewhat



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2 sketchy seem to indicate that that is more in Canadian
3 common stock holdership than any other two groups
4 combined.

5 In essence, what we are asking for, we feel
6 will not cause any loss of revenue to the government.
7 It is simply a matter of trying to get uniform taxation
8 of the several different kinds of funds, namely open-
9 end mutual funds which are incorporated, open-end
10 mutual funds which are not incorporated and act as
11 unincorporated trusts, closed-end investment companies,
12 and any pool funds that operate primarily as supervised
13 and diversified entities for other people. So that all
14 would then be on the same basis.

15 The present taxation attempts to give
16 approximately the same type of treatment, but in the
17 process there are some anomalies, some injustices,
18 which we feel are not necessary.

19 We feel that they should all be
20 taxed as through conduits, which we believe them to be,
21 and should have full tax credits. We believe them all
22 to be in the same position. This would assist them in
23 developing greater growth through the simplicity which
24 we feel is highly desirable, not only as a service to
25 hundreds of thousands of investors in Canada, but also
26 in this very important area of raising and generating
27 more savings of the Canadian people to be available
28 for greater ownership of Canadian enterprises.

29 That is all that I have to say. Thank you,
30 Mr. Chairman.

THE CHAIRMAN: Thank you indeed, Mr.



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2 Chippindale. I think we will want to ask you questions
3 going beyond the technical aspects of the position of
4 investment trust when we get on to the main part of
5 your submission; at least, your own recommendations as
6 to how your type of organization should be taxed.

7 In view of the technical nature of this
8 matter and its great importance, I have asked our
9 counsel, Mr. Stewart, to lead our questions, which of
10 course leaves us with the right to ask questions too.
11 So they may come at you from all directions.

12 There is one question I would like to ask
13 you before we deal with your submission. While I am
14 quite familiar with incorporated closed-end and open-
15 end investment trust, or reasonably familiar, I have
16 very little -- in fact, I think I might say no
17 experience -- experience of unincorporated funds.
18 Those would be in the nature of trusts, I assume; but
19 I observe somewhere in your submission that you refer
20 to shareholders of unincorporated trusts, which is very
21 loosely speaking, I would assume, because if they are
22 unincorporated they can hardly be shareholders. They
23 can be beneficiaries of a trust, I suppose, technically.

24 MR. CHIPPINDALE: That is correct. That is a
25 manner of speaking, if you will. They are unincor-
26 porated trusts and are governed by the terms of the
27 trust. It is commonly referred to in the industry
28 as being a shareholder in the trust, and that is the
29 reason that terminology was used.

30 THE CHAIRMAN: Do they receive a certificate
of any kind?



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2 MR. CHIPPINDALE: Oh, yes.

3 COMMISSIONER GRANT: You could use the term
4 "unit holder" and perhaps describe it more accurately?

5 MR. CHIPPINDALE: No, a unit holder in
6 industry means something else again. A unit holder,
7 by common usage in the investment industry, means
8 where a fixed number of individual securities are
9 deposited with a trustee and against that fixed number
10 of underlying securities you issue beneficial certi-
11 ficates of ownership, in units.

12 In other words, you may have "X" number of
13 shares of 20 different stocks, and those are deposited
14 with the trustee, and you issue against those
15 particular stock certificates and securities units of
16 ownership.

17 You may have outstanding 1,000 of those
18 units of ownership, but each one is an individual unit,
19 and usually the unit holder has the right to go to the
20 trustee and require delivery to him of the underlying
21 securities by the surrender of his beneficial certi-
22 ficate. That is not what we are talking about.

23 THE CHAIRMAN: I think we are getting into a
24 technical area, and that is why we have Mr. Stewart.
25 I just wanted to get a very general idea to help me,
26 and we will probably come back to that afterwards.
27 Mr. Stewart?

28 MR. STEWART: Thank you, Mr. Chairman.
29 Gentlemen, I would like to start, if I may, on page 9
30 of your brief and ask you one or two questions about
the composition of your Association. You say in



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2 paragraph 12:

3 "It is estimated that 98 per cent of
4 eligible funds in Canada...are members."

5 I take it, if we look at page 7, that the
6 six companies which are referred to in the first
7 paragraph on that page are the only companies which
8 you consider to be eligible which have not in fact
9 become members of your Association. Would that be so?

10 MR. CHIPPINDALE: If I might say so, Mr.
11 Stewart, elsewhere in here we do describe who we
12 consider to be eligible for membership in the Associa-
13 tion, which are open-end mutual funds only, organized
14 and primarily owned in Canada. It does not include
15 any closed-end incorporated funds. It does not include
16 any open-end funds organized in Canada but primarily
17 owned abroad. So you get into quite a few of these.
18 We went to considerable trouble in preparing these
19 tables because we wanted to try to present a picture of
20 the total of these things in Canada outside of our own
21 Association. When we say that it is estimated that
22 98 per cent of eligible funds in Canada are members,
23 we think that is reasonably correct, having in mind
24 that our members have a billion dollars in assets.
25 The figures we give here, do they not amount to about
26 98 per cent? That is what I am trying to portray.

27 MR. STEWART: Let me come back to my question,
28 if I may. My question is this: On page 7 you refer
29 to six funds having aggregate assets of some \$14.9
30 million which, it would appear from your rules, would
be eligible for membership; but I take it from what



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2 you say on page 9 that these are the only eligible
3 ones who have not become members?

4 MR. PETERSON: I think that would be
5 essentially correct, would it not?

6 MR. CHIPPINDALE: I think it is essentially
7 correct. Does not the arithmetic flow there?

8 MR. STEWART: I am not suggesting that it
9 does not. I am trying to follow this through. On
10 page 9, in paragraph 12, you say that you have excluded
11 funds organized outside of Canada and funds organized
12 in Canada but owned primarily outside of Canada.

13 Then your next classification of exclusions
14 consists of small funds operated as ancillary to the
15 investment counsel or investment brokerage business.

16 MR. CHIPPINDALE: That is right.

17 MR. STEWART: How do you define a small fund,
18 in this connection?

19 MR. CHIPPINDALE: As a general statement,
20 something under \$1 million. There might be one or two
21 exceptions, but mostly well under \$1 million in total
22 assets.

23 THE CHAIRMAN: Would those be investment
24 clubs?

25 MR. CHIPPINDALE: No, those are not private
26 investment clubs.

27 MR. STEWART: Would this be the group which
28 is referred to in the third item on page 7?

29 MR. CHIPPINDALE: The nine companies?

30 MR. STEWART: Yes.

MR. CHIPPINDALE: Yes, that would include



1
2 that group.

3 MR. STEWART: The last item on page 12
4 relates to funds operated by trust companies or
5 insurance companies or closed-end investment companies.
6 I appreciate why you might eliminate the closed-end,
7 because you are open-end.

8 Are the funds which are operated by trust
9 companies or insurance companies in the open-end
category, or not?

10 MR. CHIPPINDALE: For the most part, yes;
11 not necessarily entirely. They may have some incor-
12 porated funds. As a matter of fact, trust companies
13 generally operate what they call pool funds, which are
14 unincorporated.

15 MR. STEWART: But if they are open-end why,
16 as a matter of interest, would you exclude them from
membership?

17 MR. CHIPPINDALE: That is a type of business
18 different to our business. Their business is
19 essentially not the mutual fund business. It is just a
20 small ancillary to their business, and as members of
21 our Association this is our primary activity. That is
22 the reason we have not included them.

23 THE CHAIRMAN: They would not promote their
24 funds in the same way at all?

25 MR. CHIPPINDALE: Not in the same way, but
26 in a different way. They do not have, for instance,
27 salesmen. Some of the mutual fund organizations
28 operate exclusively through investment dealers and
29 others have their own direct selling organizations.
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2 In both cases the shares are offered to the investing
3 public by means of salesmen.

4 The trust companies do not do that. They
5 so far have run big advertisements and invite sub-
6 scriptions in that manner. It is not the same kind of
7 business, if you will, as we in this Association are
8 composed of.

9 MR. STEWART: Then at the bottom of page 7
10 you refer to certain unincorporated fixed trusts.
11 Could you tell us briefly what type of animal that is.

12 MR. CHIPPINDALE: That is the type of animal
13 that I described originally, the mutual trust. May I
14 just make a statement, Mr. Stewart, in this connection?

15 MR. STEWART: Please do.

16 MR. CHIPPINDALE: We do not attempt to
17 guarantee these figures. We did our best to assemble
18 them. They are very difficult to get, because all
19 this information is not published. We did our level
20 best to try to give the Commission a picture of all
21 kinds of companies that are here. We do not guarantee
22 them. Our own figures we know. These figures we got
23 from all kinds of sources. There is no standard
24 publication that I know of where you can get this
25 information. We have pieced it together from various
26 sources. We think it is pretty reliable.

27 THE CHAIRMAN: We are very grateful to you.
28 It is the first information, as far as I am aware,
29 that we have received on the general composition of
30 this business.

MR. CHIPPINDALE: We hope it will prove



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2 helpful to you, but you will understand that it is an
3 approximation.

4 THE CHAIRMAN: Thank you.

5 MR. STEWART: Mr. Chippindale, if I could
6 go back to page 2 of your submission, at the bottom
7 of paragraph 1 you refer to the acquisition or sales
8 charge which open-end mutual funds make.

9 MR. CHIPPINDALE: Yes.

10 MR. STEWART: Could you indicate to us the
11 general range of these charges in Canada at the present
12 time?

13 MR. CHIPPINDALE: They range generally from a
14 sales premium of 8-2/3 per cent of the offering price
15 down to as low as 1 per cent on volume amounts.
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3 MR. STEWART: Does the charge made
4 vary according to the amount invested?

5 MR. CHIPPENDALE: It does vary. There
6 is a sliding scale. The charge ranges from $8 \frac{2}{3}$
7 per cent for the smaller amount down to as low
8 as one per cent for large amounts.

9 MR. STEWART: Can you tell us what
10 size of investment is in the price range which
11 pays the $8 \frac{2}{3}$ per cent load?

12 MR. CHIPPENDALE: That varies by
13 groups and by companies but some start breaking
14 the top sales premium -- the acquisition charge
15 is as low as \$5,000. Others do not break it
16 until a higher amount.

17 MR. STEWART: Well now, as far as
18 this charge is concerned, would the amount of that
19 charge be brought into income of the funds for
20 tax purposes?

21 MR. CHIPPENDALE: No, the acquisition
22 charge is a fee paid to cover the cost of dis-
23 tribution. The investment fund itself receives
24 only the net amount. The investment fund itself
25 issues the shares upon payment to it by the under-
26 writer of the asset value prevailing at that time,
27 net; the underwriter adds the distribution premium.
28 It is an acquisition cost and when the shareholder --
29 when the purchaser becomes a shareholder he pays
30 the acquisition cost. When he sells automatically
he gets the price that approximates the liquidated
value prevailing at the time he disposes of it.

MR. STEWART: So the acquisition premium



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3 covers his total cost of buying and selling and
4 none of the premium is received by the fund.

5 MR. CHIPPENDALE: No sir.

6 COMMISSIONER GRANT: In effect, there
7 is no charge on selling. It is only on paying.

8 MR. CHIPPENDALE: It is an acquisition
9 cost. It is just like joining a club or joining
10 a group. You pay a fee. You amortize that over
11 a reasonable period of time. I know of no fund,
12 for instance, that encourages short term buying
13 of mutual funds. This is essentially a long term
14 project. You pay whatever acquisition premium
15 is indicated by the amount of your purchase and
16 then when you go out you get that asset value.
17 That covers its total amount because if somebody
18 wants to sell on the full premium -- let us say
19 he paid 8 2/3 per cent -- he holds that for five
20 or ten or fifteen years, and if he amortizes that
21 acquisition premium over a long period of time
22 it is very small compared with the alternative.
23 If anybody acquires anything or disposes of it,
24 that cost then covers the total round trip buying
25 and selling cost. It is far more apparent than
26 it is real compared with the alternative because
27 all alternative forms of investment costs money
28 to buy and sell, usually far more than generally
29 appreciated.

30 MR. STEWART: These acquisition costs
then go to the underwriter. I take it that those
funds retain an investment adviser.

MR. CHIPPENDALE: Yes sir.



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3 MR. STEWART: Can you tell us whether
4 there are normal charges payable to investment buyers
5 and if so what they are?

6 MR. CHIPPENDALE: Let me say this: On
7 a continental basis, the U.S. and Canada I would
8 say the standard charge has been one-half of one
9 per cent of the average net value of the assets
10 computed quarterly. That is the standard. There
11 are variations from that. Some funds charge less.
12 There have been a few that charge more but one-half
13 of one per cent has been laid down as a standard
charge.

14 MR. STEWART: Is this charge allowed
15 to the fund as a deductible expense in the
16 computation of income?

17 MR. CHIPPENDALE: It is but it has
18 to be prorated. The fund prorates its income
19 as between taxable and non-taxable income. It
20 is required to prorate expenses, including the
managerial fees.

21 THE CHAIRMAN: I had the idea that
22 these investment counsel funds were divided as
23 between capital gains and income so they were only
half allowed as a deduction.

24 MR. CHIPPENDALE: That is not correct,
25 sir.

26 MR. STEWART: Now, observe on page 6
27 your figures that refer to the aggregate market
28 values of domestic mutual funds: in 1963, it would
29 appear that the average investment in these
30 Canadian funds at that date amounted to just over



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3 \$3,000.

4 MR. CHIPPENDALE: We have it at the
5 top of the page where we say it amounts to
6 slightly over \$3,000.

7 MR. STEWART: Now, does it follow from
8 that that the appeal of these funds is essentially
9 to the small investor?

10 MR. CHIPPENDALE: Certainly the majority
11 of the shareholders are what would commonly be
12 referred to as the small investor. On the other
13 hand there are some very sharp investors. There
14 are several who have more than \$1 million
15 in these funds, but they are few in number, obviously.
16 Generally speaking, I believe these figures show
17 we have 300,000 shareholders with \$9 million in
18 assets which is an average of \$3,000, but the average
19 of \$3,000 is high because there are a few rather
20 large shareholders. If these large shareholders
21 were not in there, it would not affect the number
22 of shareholders very much; it would affect the amount
23 per shareholder. It would be smaller than \$3,000.

24 MR. STEWART: Have you any idea, Mr.
25 Chippendale, as to the income group in which your
26 average investor would fall?

27 MR. CHIPPENDALE: Sir, I just don't
28 have any idea of that. There never have been any
29 figures gathered or published that I know of in
30 that area.

MR. PETERSON: Well, speaking from our
own experience, I would say that the great majority,



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3 that is over 50 per cent, would be in the income
4 bracket from \$6,000 to \$10,000 to \$12,000.

5 MR. STEWART: Thank you. Well now,
6 would the average figure hold or be likely to
7 hold for individual funds whether the funds them-
8 selves are large or small? I am not sure I have
9 made my question clear. But I have in mind ---

10 MR. CHIPPENDALE: I anticipate your
11 question. It varies by the fund. Some funds
12 have a slightly higher average. Some have a
13 slightly lower average. To some extent it
14 depends on their age, their length of operation,
15 the type of operation. For instance, the funds
16 that operate through dealers would have a slightly
17 higher average of shareholders holdings than those
18 that have their own direct selling organizations, be-
19 cause with a direct selling organization they can get
20 out and seek the people out and they cover the people
21 more thoroughly than the average investment dealer,
22 who has more or less a clientele.

23 An investment dealer's clientele is
24 apt to be -- I am just talking over the top of my
25 head -- composed of people with slightly higher
26 income. The fact they are a customer of an invest-
27 ment dealer in itself indicates they are higher than
28 the lowest level of income people; whereas in a direct
29 selling organization they can get right out to the
30 grass roots. I would like to make an observation
there. I personally feel that this is the only type
of savings institution in Canada that can and does on



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3 an economical basis provide a sound service and
4 enable a salesman to go out and gather the savings
5 of small people. That is essentially what its
6 function is accomplishing. We have other savings
7 institutions and the stock exchange, for which
8 I have great respect and they are certainly essential
9 to the nation's operation, but they cannot economically,
10 the members of the Stock Exchange, go out and spend
11 a lot of time finding people who can only save \$200,
12 \$300 a year, but it is the masses of these people.

13 In addition to the fact they can do that,
14 it is also one of the very soundest ways for them
15 to invest from an investment standpoint because
16 all these funds have a cross section of what are
17 regarded to be among the finest securities in the
18 country made available to these people for their
19 savings.

20 MR. STEWART: Mr. Chippendale, if I
21 could go back for a moment to this question of
22 average investment. You have indicated that there
23 will be variations from the \$3,000 average from
24 fund to fund, but do I take it that the variations
25 will not be very substantial; that the average
26 member of most of the funds would have an invest-
27 ment of about the \$3,000 range.

28 MR. CHIPPENDALE: Well, I would say that --
29 this is speaking off-hand again -- I would say that
30 perhaps the top average would be close to \$4,000.
That is true, I think, in the case of my own company.
The others would get down perhaps closer to \$2,000



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3 level and it depends to some extent on how thorough
4 a job they are doing in reaching the grass roots money
5 investors.

6 MR. PETERSON: I would like to make
7 one point. A number of the funds -- and this
8 would reach at least 60 per cent or more, make
9 plans available to individuals on a serial basis.
10 They can start with as low as \$50. They embark
11 upon a program over a period of years. Sometimes
12 they contribute quarterly or half-yearly, and
13 sometimes when it is convenient. Others do
14 not always follow through. I think that is
15 a service that is very important in the distribution
16 of this service.

17 MR. CHIPPENDALE: At this junction
18 I would like to enlarge upon a previous statement
19 that I made when you asked me about the acquisition
20 cost. I said they had a top rate of 8 2/3 per cent.
21 That is true for a normal purchase, but the plans
22 to which Mr. Peterson referred which involves these
23 very small amounts, a total cost there can run higher
24 than 8 2/3 per cent. Not all funds offer this
25 type of plan, but the funds that do, the charge
26 necessarily has to run higher than 8 2/3 per cent
27 to cover the handling cost of the small monthly
28 payments and the small amounts involved.

29 MR. STEWART: When Mr. Peterson referred
30 to a serial plan, is this sometimes called instalment
purchasing?

MR. CHIPPENDALE: Yes.



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3 THE CHAIRMAN: Mr. Reid has something
4 he wanted to say.

5 MR. REID: Mr. Chairman, I would like
6 to give you some statistics so far as my own company
7 is concerned. We have what we call a compound
8 cumulative fund which is sold mainly for capital
9 accumulating objectives. Many small investors,
10 particularly young people, like this type of fund
11 where they do not withdraw income but allow it to
12 be plowed back to increase their equity over a
13 long period of time. The average shareholder in
14 a mutual cumulating fund will do this. We have
15 some very substantial holders in the form of
16 pension plans and individual large holders. Some
17 may hold \$500,000 to \$750,000 but the average,
18 excluding these, would bring the figures to less
19 than \$1,000, if you exclude distributed income and
20 the average shareholder in that shareholding whose
21 intention it is to save may, for a long period of
22 time, tend to be the smaller shareholders. Those
23 whose intentions are for investment and earning
24 dividends tend to be the larger shareholders.

25 THE CHAIRMAN: Thank you.

26 COMMISSIONER GRANT: Would you identify
27 your fund, Mr. Reid, on Exhibit B, page 51 and 52,
28 which is the fund on which you lay the capital
29 depreciation emphasis.

30 MR. REID: We have two in that category.
One is a mutual accumulating fund which has its
base mainly on common stock, and the second is
a mutual bond fund which has its base in debt



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3 securities. This is on page 52.

4 You will notice also that included here
5 are mutual income fund and mutual bond income fund.
6 These are sharing in the same portfolio but they
7 have a different function of distributing dividends
8 quarterly. We also have a periodic scheme and
9 plan which is available to the shareholders at a
10 standard maximum load, $8\frac{1}{2}$ per cent, so there is
11 variation in sales charges, according to the
12 different companies.

13 It is very hard to take an average. I
14 think probably Mr. Chippendale gave you the average
15 for the industry, but there are quite wide variations
16 in the individual companies. Each one has to cut
17 its cloth to fit its own objective.

18 MR. CHIPPENDALE: Mr. Stewart, may I
19 just make an observation. I think you asked if
20 this was known as instalment payments?

21 MR. STEWART: Yes, instalment purchasing.

22 MR. CHIPPENDALE: I would like to make
23 a correction. These are periodic purchases. In
24 the industry, instalment purchases would be where
25 you make one lump sum purchase and pay it off in
26 instalments, which would be the equivalent of buying
27 on margin. These are simply periodic deposits and
28 these deposits are utilized to buy outright whatever
29 amount of the underwriter's securities may be bought
30 with them. It does not involve any leverage.

MR. STEWART: I take it from what you
have already said your Association would consider



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3 some portion at any rate of this billion dollars
4 to which you refer, would not have been invested
5 in securities if the Mutual Funds did not exist.

6 MR. CHIPPENDALE: I feel very strongly
7 that is the case.

8 MR. STEWART: You are familiar, I have
9 no doubt, with a study of mutual funds which was
10 prepared for the S.E. Wharton School of Finance
and Commerce in 1952.

11 MR. CHIPPENDALE: Yes sir.

12 MR. STEWART: I have a copy of their
13 report in front of me. I would like to read this
14 statement from page 21 where they are discussing
15 the growth of mutual funds in the United States.
16 They say this:

17 " Much of this money might have been
18 invested directly in the stock market
19 even in the absence of mutual funds,
20 but a substantial proportion probably
21 would not have been invested in the
22 market either directly or indirectly
23 without the growth of mutual funds
24 and their successful tapping of
25 savings courses not traditionally
26 channelled into the stock market."

27 Would you consider that that statement would also
28 be true in Canada?

29 MR. CHIPPENDALE: Well, the only
30 question might be of degree. The general principles,
yes. There is no question but that some part of



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3 that money would have gone into stocks, but in the
4 main, in my personal opinion, it would not be very
5 much.

6 I hate to go back and keep adding to
7 things I have said, but I think it might be useful
8 to point out that there are several different
9 ways, as Mr. Reid has indicated, you can purchase
10 these shares and not every company has the same
11 plan. Some companies have a different company.
12 Others just have a plan within the company. They
13 provide essentially the same service. There is
14 one big feature. These periodic purchase plans
15 we have already referred to are in two categories.
16 Those which are called voluntary plans which require
17 no contractual commitment, and which may be
18 terminated any time without penalty and which carry
19 the normal acquisition costs. The other type of
20 periodical purchase plan is concerned with a
21 contractual plan where the total charges run
22 a little higher because the services involved
23 are somewhat different. They involve a
24 contractual commitment and if carried through
25 to the commitment of the contract they suffer
26 no penalty. If they do not carry through, on
27 a sliding scale they would have to make some
28 sacrifice in their liquidated values.
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1 Those, in principle, are the different methods.
2 Then you have the outright purchases; you have plans
3 for automatic reinvestment of dividends, and things of
4 that kind which are general in all companies. All
5 companies do not have a contractual plan. All companies
6 do not have a voluntary plan. Some have one, some
7 have the other; some may have both.

8 MR. STEWART: Could you tell me how the
9 Canadian mutual funds are divided as between common
10 stock funds and balanced funds, and whether there are
11 any other major classifications of these funds?

12 MR. CHIPPINDALE: If I might say this -- and
13 my colleagues here may disagree with me -- I think that
14 it is fair to say in Canada that by far the greatest
15 majority of the funds are primarily common stock funds.
16 To my knowledge there is only one bond fund, and that is
17 very small. They try to state a degree of emphasis.
18 One might call it a growth fund, to invest primarily in
19 common stocks. Somebody else might use the term
20 a "balanced fund", but it is to invest primarily in
21 common stocks.

22 I think there is a very decided similarity in
23 the great majority of all Canadian funds as distinct
24 from the U.S. In the U.S., where you have such a
25 much bigger financial economy, where you have much
26 greater numbers of investors of all classes and all kinds
27 and varieties of securities, they do have down there
28 what are known as balanced funds. The charters of
29 those funds have rigid percentages which cannot be
30 exceeded in the area of stock, whether common stock,



1 preferred stock or bonds. They have some flexibility
2 and the management can vary them within limited
3 percentages. But at all times they must be rigidly
4 within those three classes of securities.

5 We do not have a fund of that type in Canada.

6 MR. STEWART: Then you would perhaps be
7 involved in some problem here of the definition of
8 terms. If we have a fund which, let us say, is invested
9 60 per cent in common stocks and 40 per cent in
10 reserves of one kind or another, do you regard that as
11 common stock fund or a balanced fund?

12 MR. CHIPPINDALE: Offhand I cannot think of
13 one. If it is over one-half in common stocks it is
14 primarily a common stock fund. We have taxation, of
15 course, which importantly influences the proportions
16 of the investments which are going to be held by the
17 various companies.

18 MR. STEWART: I will come to that, but let me
19 ask you this. The typical Canadian fund -- well,
20 perhaps there is no typical Canadian fund, but you say
21 that you regard Canadian funds as primarily or
22 predominantly common stock funds. What would the range
23 of reserves be in Canadian funds?

24 MR. CHIPPINDALE: When you say reserves, you
25 mean fixed income tax securities?

26 MR. STEWART: I am thinking of cash and fixed
27 income type, both of preferred stocks and bonds.

28 MR. CHIPPINDALE: That is what we call fixed
29 income type, whether preferred stocks or bonds and cash.
30 They will vary according to the judgment of the management



1 of each fund. Also, they will vary in accordance with
2 what the representations have been to the purchasers.
3 You cannot go out and invite subscriptions to a fund
4 and tell the purchaser that you consider yourselves
5 to be a conservative fund and you show a portfolio which
6 has a 20 per cent defensive position. I hardly think
7 that you could live up to your representations to a
8 purchaser if all of a sudden you did not have any
9 defensive position. But the amount can vary in
10 accordance with the best judgment of the management as
11 to the outlook and the stated purpose of the fund, and
12 they will vary, I would say, from 30 per cent down.

13 MR. STEWART: When you say down, you mean ---

14 MR. CHIPPINDALE: Smaller. A maximum of 30
15 per cent defensive position -- that is our loose
16 terminology -- down to practically nothing.

17 MR. STEWART: Then the defensive portion would
18 be divided broadly in these three groups of cash,
19 preferred stocks and bonds or short term paper?

20 MR. CHIPPINDALE: Yes.

21 MR. STEWART: In Section 69 of the Income Tax
22 Act, Mr. Chippindale, it is provided that not more
23 than 25 per cent of the income of these funds can be
24 from interest.

25 MR. CHIPPINDALE: That is correct.

26 MR. STEWART: Do you consider that that
27 limitation is appropriate and that it permits these
28 funds to follow a desirable investment policy?

29 MR. CHIPPINDALE: Personally, I do.

30 MR. STEWART: So that if the defensive or



1 reserve component of a particular portfolio were to
2 extend to 30 per cent, some substantial portion of the
3 30 per cent would have to be in preferred stocks?

4 MR. CHIPPINDALE: Right. That is in order
5 to qualify for that section.

6 MR. STEWART: Yes. You do not think that
7 in practice this creates any problem?

8 MR. CHIPPINDALE: I can say this, that it has
9 not in the case of our company so far.

10 MR. REID: May I just make an observation there,
11 Mr. Chairman. Each company or group of funds is likely
12 to have some individual attitude which differs from other
13 groups of companies. May I speak in connection with
14 my company. We have set our funds up as investment
15 trusts. Because of the latitude provided provided
16 management to deal with the securities in keeping with
17 conditions which exist in the securities market, we
18 have no hindrance in any respect in investment
19 decisions. We can be 100 per cent defensive if we
20 feel that it is in the shareholders best interest to
21 be so, without any tax disadvantage to our certificate
22 holders or shareholders.

23 THE CHAIRMAN: You are unincorporated, are
24 you?

25 MR. REID: Yes, we are unincorporated. This
26 is of extreme help to investment management. We are
27 not hampered by rules or regulations which the
28 Companies Act may bring about, or which the Income Tax
29 Act may bring about, simply because we are conduits,
30 and the fund is owned 100 per cent by its shareholders



1 or certificate holders, and all the income is flowed
2 through to them in the exact identity that it is earned.
3 Bond interest is passed along to the shareholders in
4 proportion, common stock dividends, preferred dividends
5 if we hold any, so that each individual shareholder
6 benefits in the portfolio in accordance with his
7 proportion of shares related to the total, in the same
8 sense as if he held the individual securities himself
9 directly.

10 So that when Mr. Chippindale says that the
11 25 per cent limitation in defensive securities has not
12 interfered with his company's investment moves, I should
13 not like to say that if we had an incorporated fund
14 -- and we have one called Beaubran Corporation -- we
15 could not save this for ourselves, because there may be
16 a time when it would be in the shareholders best
17 interest to defend the portfolio, perhaps to 50 per cent
18 or 60 per cent, and we would not like to feel that it
19 was going to be also a disadvantage to the shareholders
20 taxwise.

21 MR. CHIPPINDALE: May I just make a comment
22 on that, please. I wonder whether it is correct, Alec,
23 to say that in your form of company. That is the type
24 of treatment we are all claiming, that of being treated
25 as a conduit, but I wonder whether it is accurate to
26 say that taxes are not a consideration in your
27 investment policy. If all your money was invested in
28 Canadian company stocks you would get a 20 per cent
29 dividend, but if it was in bonds you would get nothing.

30 MR. REID: That is correct.



1 MR. STEWART: I did not understand Mr. Reid
2 to say that. I understood him to say that what he was
3 saying essentially was that in certain circumstances a
4 25 or 30 per cent limitation on the reserve component
5 of a portfolio might not be high enough.

6 MR. REID: It might be to the disadvantage
7 of the shareholders. As stewards of the assets we
8 must always consider the best interests of the
9 shareholders.

10 MR. PETERSON: In our case we feel that we
11 can live with the 25 per cent limitation. On the other
12 hand, we should like to feel that investment management
13 will not have to consider tax implications as against
14 investment management, and this can happen under
15 certain conditions.

16 MR. CHIPPINDALE: That is right. Under the
17 present situation of an incorporated fund, if you did
18 not comply with the 25 per cent requirement you become
19 taxable as a regular corporation, and it would be
20 critical as a consideration. Whereas if we were
21 granted our request here to be treated as a conduit,
22 you would not be completely free of tax considerations
23 and implications. All you would be doing would be
24 to make the greater part of your income subject or
25 not subject to tax credits, but it would still be a
26 consideration. It would not be critical.

27 THE CHAIRMAN: It would put the individual
28 in the position as though you were not there.

29 MR. CHIPPINDALE: That is correct.

30 THE CHAIRMAN: We recognize that there are tax



1 advantages and disadvantages to the individual by
2 investment, but because you put your money into the
3 market through your organization it would not affect the
4 investment choice beyond the way that you would have
5 been affected had you done it yourself.

6 MR. STEWART: Is there anything corresponding
7 to this 25 per cent interest limitation in the United
8 States?

9 MR. PETERSON: Not to my knowledge.

10 MR. CHIPPINDALE: There is a qualification
11 down there that registered investment companies require
12 to be registered under the Investment Company Act of
13 1940. They have that kind of qualification which makes
14 it readily applicable to everyone. They have certain
15 limitations or requirements for meeting the position of
16 being completely tax free.

17 MR. STEWART: Of course they have. They have
18 limitations as to the diversification of interest, and
19 they have limitation as to the distribution of income.
20 But have they any further limitations?

21 MR. CHIPPINDALE: I think they have a
22 limitation and still say that a certain proportion of
23 your income has to be derived from common stocks, for
24 example. I would not want to state that as definite,
25 but at one time that was the case.

26 MR. PETERSON: I happen to be on the board of
27 a company in the States, and I do not think this is the
28 case. I am not aware of it.

29 MR. CHIPPINDALE: Years ago I remember making
30 representations to the government here, and I based my



1 requests at that time on the United States practice,
2 and that was that so long as 70 per cent of your income
3 was derived from dividends from stocks, you would
4 consider that to be a non-taxable entity. It did not
5 have to be 90 per cent or 95 per cent so long as it was
6 70 per cent. But if you did not have 70 per cent you
7 fell into a different category.

8 That was some years ago. Whether it has
9 changed I cannot say, but it was a factor at one time.
10 I tried to persuade the authorities here to look upon
11 the main purpose and not to be confused by the
12 ancillary results, and if in the main they were
13 receiving 70 per cent or more on their dividends from
14 Canadian taxable corporations, that was their main
15 objective, -- the other things were incidental -- and
16 they should be treated as a tax free vehicle, which was
17 the case in 1946. They were exempted from the Income
18 Tax Act in 1946. We became subject to tax again when
19 the dividend tax credit was introduced, if I remember
20 correctly, in 1949, first at the 10 per cent level and
21 then at the 20 per cent level. It did not apply to
22 our dividends because we were exempted from the Act.

23 MR. STEWART: Can I leave this point on this
24 basis, that if you would not mind perhaps you would
25 check it and let the Commission know through the
26 Secretary whether there is any such limitation in the
27 United States.

28 Now, is it not the fact that at the present
29 time the recognized indices of common stocks in North
30 America are selling at or close to all time highs, and



1 that if there is or there will be a need for an increased
2 reserve position, a limitation of this character may
3 have unfortunate effects on the industry?

4 MR. CHIPPINDALE: What we are asking for
5 in this brief to be recommended is that we be treated
6 as a conduit. If we were this factor would disappear
7 and would not be a consideration. It would then just
8 be a question of investing funds as you felt you could
9 from a purely investment management standpoint and in
10 accordance with what you indicated to the purchasers
11 that they were buying. You cannot go out and solicit
12 money from a man on the street and tell him: "You have
13 most of your money in fixed asset securities; why
14 don't you buy some common stocks which might keep you
15 ahead of inflation", and then you turn around and make
16 a fixed income consideration out of it. The other
17 alternative would be to defend your position if you
18 wanted to. I will not say what I was going to say.
19 The only impact would be to change the degree of the
20 tax credits to the owner of this conduit. You would
21 not make yourself liable to a complete changeover, as
22 is the case in this act.

23 MR. STEWART: In your proposal 2 I think you
24 still retain the 25 per cent limitation.

25 MR. CHIPPINDALE: I beg your pardon?

26 MR. STEWART: In your proposal No. 2 you
27 retain the 25 per cent limitation?

28 MR. CHIPPINDALE: If you will permit me I
29 will have to refresh my memory.

30 MR. STEWART: I am referring to page 46. At



1 the bottom of page 46 you are dealing with unincorporated,
2 and at the top of page 47 you are dealing with
3 incorporated ones. You appear to contemplate in the
4 first sentence of paragraph 82 that the 25 per cent
5 gross revenue from interest provision would still
6 apply.

7 THE CHAIRMAN: That is to compensate for the
8 fact that they get the dividend quite irrespective of
9 the diversity of the investments. Is that right?

10 MR. CHIPPINDALE: Fundamentally I think the
11 government put that restriction in that you could not
12 claim more than a certain amount of your income from
13 interest sources because they are allowing tax credits
14 to flow through this funnel, and they are making a
15 lot of reasonable allowances to maintain a defensive
16 position. But it may be possible to carry a 20 per
17 cent dividend tax credit on the entire amount of the
18 dividend paid by the company to its investor shareholders.
19 If it is only going to be paying out interest there is
20 no tax credit on interest. That is a fundamental
21 principle. But they are making a reasonable allowance
22 here while maintaining the principle of a dividend
23 tax credit.

24 MR. STEWART: We are trying to explore at
25 the moment, Mr. Chippindale, the desirability of the
26 present rules from the point of view of the people who
27 invest in your funds. What I am trying to get at at
28 the moment is whether this 25 per cent limitation over
29 the average small investor in a mutual fund is a good
30 limitation.



1 MR. CHIPPINDALE: I think I have answered that.
2 We have found it so in the operation of our company,
3 but there could be differences of opinion on that.

4 MR. STEWART: Then could we move to page 13
5 of your brief, paragraph 17. There you set out
6 certain figures with regard to common stock investment,
7 and I should like to refer to two of them. You say
8 that at December 31, 1961, the investment in Canadian
9 common stocks was \$465 million odd, and if I go back
10 to page 6 I see that on that date your assets had a
11 market value of \$746 million.

12 MR. CHIPPINDALE: Yes.

13 MR. STEWART: I have made a rough calculation,
14 and it seems to me that the common stock component of
15 that \$746 million was 62 per cent approximately.

16 MR. CHIPPINDALE: On the basis of the figures
17 on page 6?

18 MR. STEWART: Yes.

19 MR. CHIPPINDALE: Yes, 62 per cent.
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1 MR. STEWART: I observe on page 13 that at
2 June 30, 1963, your common stock investment was \$587
3 million, and from page 6 I observe that at that time your
4 funds had a market value of \$938 million. This,
5 again, seems to be approximately 62 per cent.

6 MR. CHIPPINDALE: Yes.

7 MR. STEWART: So that on common stocks as
8 percentages of the total market you appear to be
9 reasonably constant on those two dates. Have you any
10 figures relating to the non-Canadian common stock
11 holdings on any of these dates? Have you figures as
12 to the foreign common stocks, other equities, Canadian
13 bonds, foreign bonds, cash and so on?

14 MR. CHIPPINDALE: I have not those figures
15 available with me, sir. By deduction, of course,
16 everything that is not in Canadian common stocks is in
17 Canadian preferred stocks, foreign stocks and bonds.

18 MR. STEWART: When you were required, in order
19 to continue to qualify under Section 69, to achieve an
20 85 per cent Canadian content, was it necessary for your
21 funds to sell substantial foreign equities?

22 MR. CHIPPINDALE: I can only speak for my own
23 fund. Because of an unusual distribution by a big
24 company in the United States of stock in another
25 company as a taxable dividend, we found it necessary to
26 sell a modest amount of stocks so as not to get that
27 dividend, yes.

28 MR. STEWART: There are no figures ---

29 MR. CHIPPINDALE: We did not consider it to be
30 any particular burden.



1 MR. STEWART: There are no figures which would
2 indicate whether the industry as a whole had to sell
3 foreign stocks in order to qualify?

4 MR. PETERSON: In my opinion, I think there
5 would be some.

6 MR. CHIPPINDALE: There are no figures to
7 indicate that. There may have been others, but no
8 figures are available. I would not have considered
9 that to be of vital concern. That was my impression.

10 May I make an observation on that?

11 MR. STEWART: Yes.

12 MR. CHIPPINDALE: It is only the incorporated
13 fund that we are concerned with. The 85 per cent
14 provision at present does not apply to the
15 unincorporated funds.

16 MR. STEWART: I am well aware of that. I would
17 now like to move to page 14, Mr. Chippindale, where
18 at the end of paragraph 18 you say that your funds
19 become more defensive in their investment choices in
20 periods of high markets which is a further stabilizing
21 market factor.

22 MR. CHIPPINDALE: That is correct.

23 MR. STEWART: When we talk about stabilizing
24 factors in the market I would like to be sure that I
25 understand what you mean. Is it broadly this, that
26 your funds would tend to sell equities if the market
27 gets too high, and that they would tend to come back
28 into the equity market if they considered the market
29 was getting unduly low?

30 MR. CHIPPINDALE: There are several different



1 means by which you can increase or decrease a defensive
2 position in an open-end mutual fund. To begin with,
3 you have new money coming in all the time, and if you
4 want to become more defensive, all you have to do is
5 hold the incoming cash in the form of cash or fixed
6 securities and that in itself increases your defensive
7 position and reduces your common stock holdings.

8 There are also means other than just buying
9 bonds. Stocks have all kinds of gradations individually
10 -- one or the other in their nature -- in the degree
11 of speculation or investment. Let us take Bell
12 Telephone, for instance. That is a highly defensive
13 individual security. Therefore a fund might easily
14 say, "We are going to sell a steel stock", which might
15 be highly cyclical, "in order to become more defensive,
16 and put it into a utility stock like Bell Telephone".
17 They can achieve it that way.

18 It does not necessarily mean that you sell
19 or buy anything. There are all kinds of means by
20 which these things can be accomplished and are
21 accomplished. For many, many years I cannot remember
22 where we -- I do not want to say "ever", but very
23 seldom ever had to sell stock to reduce our holding
24 in it. We just quit buying it. In the case of an
25 open-end fund it is easier with new money coming in.
26 If you do not buy them, you are automatically reducing
27 your holding, proportionate to the total assets.

28 MR. STEWART: I would like to read another
29 extract from this Wharton Report, which is also from
30 page 21 and has to do with the general question of



1 stabilization through mutual fund activity:

2 "In connection with the
3 stabilizing or destabilizing
4 behaviour of mutual funds on the
5 market -- that is, the extent to
6 which the timing and pattern of
7 their trading moderated or
8 accentuated short-term price
9 fluctuations, the relatively
10 stable inflow of money into these
11 funds and their extensive use
12 of limit orders, particularly
13 by the largest funds, may be
14 considered to exercise some
15 stabilizing influence.

16 Thus their day-to-day and
17 intraday net purchases do show
18 some tendency to counter the
19 immediately preceding and
20 concurrent short-term price
21 trends, but there is no
22 consistent relation of these
23 net purchases to month-to-month
24 price trends. The funds showed
25 some tendency to trade with,
26 rather than against, the trend
27 in cyclical movements of stock
28 prices, and this destabilizing
29 behaviour seems to reflect
30 discretionary action rather



1 than the automatic channeling
2 of net inflow into the market.
3 At turning points, the discretionary
4 action of the funds -- except
5 perhaps for the largest funds --
6 tended to stabilize at the lows
7 and destabilize at the highs of
8 the market."

9 I might also read a sentence from page 23
10 of this report:

11 "It is not possible to
12 characterize the trading
13 behaviour of mutual funds in
14 response to prior to concurrent
15 fluctuations in stock prices
16 as preponderantly stabilizing
17 or destabilizing, though there
18 is some evidence of a de-
19 stabilizing influence in price
20 declines prior to the lows".

21 Would you regard those comments of the
22 Wharton School of Finance and Commerce as appropriate
23 to Canada?

24 MR. CHIPPINDALE: No, sir, I would not.
25 Those are matters of opinion, of course, and I think
26 I can show facts that would disprove them.

27 MR. STEWART: On page 19 ---

28 MR. CHIPPINDALE: Mr. Stewart, would you
29 permit me just to elaborate on that slightly?

30 MR. STEWART: Yes.



1 MR. CHIPPINDALE: I happen to have a case
2 example on page 17 which has a bearing on what you
3 asked me just now.

4 That was in 1962, when the stock market
5 both in the United States and Canada had probably one
6 of the greatest declines in the reported history of
7 the stock markets of that given period of time. This
8 is not an opinion; this is a fact.

9 In the case of my own company -- and I am sure
10 it must have been true of others -- before the end of
11 1961 we felt that the market was a little high and we
12 proceeded to increase our defensive position to the
13 tune, let me say, of maybe \$1½ million in cash together
14 with other defensive securities.

15 MR. STEWART: That was very wise.

16 MR. CHIPPINDALE: And that, I say, was a
17 stabilizing factor in the market at the time. We were
18 not the type of investors who would just buy them
19 because they were high. We were selling them and
20 increasing our defensive position because we thought
21 they were too high. That is what I mean by a
22 stabilizing factor in the market. We were not pushing
23 it higher. If anything, we were tending to hold it
24 down a little bit.

25 MR. STEWART: May I just interject there.
26 At the time you speak of, what was the aggregate
27 market value of your fund?

28 MR. CHIPPINDALE: Of my fund?

29 MR. STEWART: Yes.

30 MR. CHIPPINDALE: I cannot remember offhand --



1 value changes every day -- but somewhere in the
2 neighbourhood of \$140 million before the decline, and
3 of course it declined when the market went down; it
4 shrank.

5 MR. STEWART: If you made sales of \$1½ million
6 you would increase your defensive position by about
7 one per cent of the fund?

8 MR. CHIPPINDALE: We made sales of \$1½ million.
9 We already had a good defensive position because we
10 had been worried about the position of the market
11 before that. Our defensive position was about 20
12 per cent of the \$140 million, or \$20 million in cash
13 and government securities.

14 MR. STEWART: Is it the fact tht by selling
15 \$1½ million you would increase the defensive element
16 by one per cent?

17 MR. CHIPPINDALE: That is correct; and that
18 has a stabilizing effect on the Canadian market.
19 \$1½ million of stock on the Canadian market has a
20 stabilizing effect on the Canadian market. I would
21 like to finish my story while we are on this.

22 MR. STEWART: Please do.

23 MR. CHIPPINDALE: When this break occurred
24 in 1962 to which I referred, after the advance got
25 well along we were able, as a result of having taken
26 a more defensive position and having exercised
27 stability in the market at the top, to go in and
28 provide a market at a time when it was in a critical
29 price situation and there were not many buyers around
30 at that time.



1 This is not theory. I was there doing it
2 myself, and it certainly made a very valuable
3 contribution to the liquidity of the Canadian stock
4 markets and they would have been hit much harder than
5 that if we and others like us had not been willing
6 buyers when people were getting panic stricken.

7 That is what I meant when I advanced the
8 suggestion that these companies have a stabilizing
9 effect in the market. They are value conscious.

10 MR. STEWART: I do not know whether it is
11 appropriate at this point to refer to page 19, but
12 at the top of page 19 you refer to one fund which
13 bought over \$6 million of Canadian common stocks during
14 the period of that short market break.

15 MR. CHIPPINDALE: That is right.

16 MR. STEWART: Could you tell me what
17 percentage of the assets of that fund \$6 million
18 represented?

19 MR. CHIPPINDALE: At that time it was about
20 \$130 million. What would that be?

21 MR. STEWART: Between four and five per cent.

22 MR. CHIPPINDALE: Between four and five per
23 cent. That may not be too material relative to the
24 size of our fund, but it was very material to the
25 stock markets of Canada at that time, because nobody
26 was buying, to speak of.

27 MR. STEWART: As it turns out, it was very
28 material to your shareholders?

29 MR. CHIPPINDALE: It turned out to be very
30 good buying. But that, I suggest, is a concrete



1 example in answering your question as opposed to what
2 the Wharton School said, which I disagree with as
3 applying to Canada.

4 MR. STEWART: I think you would concede that
5 this study of the Wharton School is a very exhaustive
6 and painstaking survey of mutual funds in the United
7 States, would you not?

8 MR. CHIPPINDALE: I do not want to get into
9 a controversy about this, but I would say that some
10 of us have far more experience in this business than
11 the authors of that report.

12 MR. STEWART: Is it not the fact that the
13 report is based, to a very considerable extent, on
14 information received from between 150 and 200 practicing
15 firms in the United States?

16 MR. CHIPPINDALE: That is right, but it is
17 written by people who are not experienced in the
18 business.

19 MR. STEWART: During, let us say, the last
20 ten years in Canada has there been a period in which
21 redemptions of mutual fund shares substantially exceeded
22 new purchases?

23 MR. CHIPPINDALE: Not to my knowledge. If
24 so, it would have been for an extremely short period.
25 It has been the experience of my company -- which I
26 have operated for thirty-one years and we have gone
27 through the biggest world war in history, depressions,
28 and all kinds of economic fluctuations -- (1) that we
29 never had to sell an underlying portfolio security to
30 make a redemption; (2) the history of our fund is that



1 shares increase, people become more willing to buy and
2 do buy more in periods of market adversity than they do
3 in buoyant markets. Apparently in buoyant markets
4 people get impressed by the fact that probably they
5 can get rich quicker. You certainly cannot get rich
6 quicker than in a mutual fund. In other words, they
7 want something on balance that will give action. When
8 you come to market declines, we have not experienced
9 substantial net redemptions in those periods. In fact,
10 we have found an increased buying interest in the
11 buyers of our fund in those periods. That has been our
12 experience.

13 MR. PETERSON: May I just elaborate on that,
14 Mr. Stewart. In my own case, we have three mutual
15 funds and represent something in excess of 40 per cent
16 of the assets of this industry, and our redemptions
17 have been highest on rising markets and lower when
18 the market is declining. But there has never been a
19 period when we have had to sell any security or
20 liquidate to meet redemptions, and the sales have always
21 exceeded redemptions.

22 MR. STEWART: Has there not been some
23 concern in the financial security generally, Mr. Peterson,
24 that if the small investors in the mutual fund were to
25 lose confidence in the market or in the long term
26 prospects at the time of a sharp break such as
27 occurred in 1962, and proceeded to redeem their shares
28 in quantities, that far from having a stabilizing
29 effect on the market, the mutual funds might have,
30 through forced sales in order to meet redemptions, a very



1 adverse effect on the market?

2 MR. PETERSON: Obviously, if all the share-
3 holders wanted to redeem, this would be so; but as a
4 practical matter it does not work out that way. It has
5 never happened.

6 MR. CHIPPINDALE: Just the opposite.

7 MR. REID: May I make one observation on this
8 point, Mr. Stewart?

9 MR. STEWART: Yes.

10 MR. REID: On the worst day of the 1962
11 crisis we were rather heartened to find that there
12 was not one single share redeemed. This is
13 significant. It is the experience, I believe, of most
14 of the funds in the industry that practically all
15 redemptions have dried up during difficult periods.
16 But, as Mr. Peterson observed, redemptions tend to
17 increase when the markets are high, and decrease when
18 the markets are unstable.

19 MR. PETERSON: There is one further point I
20 would like to put on record, that in Canada there
21 are no leverage funds being offered at the present
22 time. This is a very important factor. People have
23 common stocks on margin, and when you have a decline
24 they naturally become panicky. But they own these
25 shares outright. In the case of a contractual plan,
26 you might call it, the monies have been funnelled into
27 the company and they are used to buy securities outright.

28 MR. CHIPPINDALE: If I may interject, I am
29 perfectly aware that there are many articles that have
30 been written on that very subject. I used to have said



1 to me: "What will happen if some day all of your
2 shareholders come in and want their money?" I said,
3 "About the same thing that would happen if all the
4 depositors in any bank went in and wanted their money.
5 The same thing that would happen if all the policyholders
6 of any insurance company died all at one time". The
7 fact of the matter is, they do not do it.

8 MR. STEWART: Now I would like to turn to the
9 section of your brief which commences at page 29 and
10 ask you one or two questions with regard to the 85
11 per cent Canadian content clause of section 69.

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1 On page 32 of your brief you suggest that
2 during the period from June 30, 1960 to June 30, 1963
3 Canadian stocks have outperformed United States and
4 British stocks. Isn't that correct?

5 MR. CHIPPINDALE: That is right.

6 MR. STEWART: I imagine, Mr. Chippindale,
7 that you know a firm in Toronto called Laidlaw and
8 Company?

9 MR. CHIPPINDALE: They are a U.S. firm
10 primarily. They have a branch in Toronto.

11 MR. STEWART: I should like to show you a
12 table which has been prepared by Laidlaw and Company
13 at my request which shows movements in the averages
14 since 1945. The portion of this which is interesting,
15 I think, is the portion at the bottom of the page,
16 where they compare, first of all, movements in the
17 Dow Jones industrial average and the Toronto Stock
18 Exchange old industrial average during certain periods.
19 Then they also compare the performance during those
20 periods of the Standard and Poors industrial index and
21 the new Toronto stock exchange industrial index. The
22 comparison in the latter case only goes back to 1954
23 because, as you know, the new Toronto index has not
24 been carried back beyond that date.

25 I observe that in the first period which is
26 dealt with from 1945 to 1963 the Dow Jones has out-
27 performed the Toronto index slightly; but if you take
28 the period 1954 to 1960 the Dow Jones outperformed the
29 old Toronto index somewhat, and Standard and Poors
30 outperformed the new Toronto index quite materially.



1 You will also see that from the end of 1960
2 to the middle of 1963 the old Toronto index outperformed
3 the Dow, and the new one outperformed Standard and Poors,
4 and that if we take a period from the end of 1954 to the
5 middle of 1963 the Dow outperformed Toronto, and
6 Standard and Poors outperformed the new Toronto index.

7 Would these figures seem likely to you to be
8 correct, Mr. Chippindale?

9 MR. CHIPPINDALE: I am not in a position to
10 doubt their accuracy, but I should like to read
11 paragraph 40 on page 31 of the brief, Mr. Stewart.
12 That paragraph says:

13 "Periods can be selected
14 when foreign stocks outperformed
15 Canadian stocks as well as
16 vice versa".

17 However, a good deal was heard about three years ago --
18 that is, June 30, 1960, which was a low point in the
19 market -- condemning on a widespread basis investment
20 opportunities in Canada and extolling the virtues, if
21 you will, of the greater opportunities in other
22 countries. That is the reason that those figures are
23 in for that period.

24 I remember this very well. It shows that that
25 proved to be wrong.

26 Let me just make this observation. Prior to
27 World War II Canadian stock markets were much smaller.
28 The numbers of shares in various stocks were smaller.
29 We had a pretty large non-resident interest in our
30 stocks because of the glowing future for our country.



1 It was common in those days for any Canadian common
2 stock of a quality comparable, for instance, to the
3 United States counterpart to sell on a much higher
4 earnings times price ratio. As an example, the old
5 C.I.L., which was jointly owned primarily by Du Pont
6 and I.C.I., could be compared with Du Pont stock.
7 Both are good stocks. C.I.L. used to sell at about
8 twice the price to earnings ratio as did Du Pont.
9 I would concede that perhaps they are of equal value,
10 but the point was that there was at that time a large
11 scarcity value in the Canadian market relative to the
12 investment demand, domestically and foreign.

13 Now, somewhere along the line, as Canadian
14 common stock became more abundant -- and they have
15 because I have figures here which show that net new
16 issues alone have amounted to \$336 million per annum
17 for the last eight years, which is a sizeable sum of
18 money in a country of this size.

19 In addition to that, we have made large
20 net repatriations from foreign owners of our stocks.
21 Last year and this year that occurred, running well
22 over \$100 million both years. The scarcity value in
23 our market disappeared some time during the war or
24 the early post-war years, to the point where I have
25 figures here showing -- I did not select the stocks
26 direct from the Toronto Stock Exchange, the industrial
27 index, it is somebody else's selection. I have taken
28 them from the Dow Jones industrial average. We took
29 their closing prices on August 14th, just before the
30 brief was filed, and divided them by the number of



1 securities on the list. We took the latest 12 months
2 earnings of those companies in both cases. When I
3 say 12 months I mean not on a calendar year basis but
4 up to the 12 months preceding that date. This is page
5 33 of the brief.

6 We figured the price times earnings ratio on
7 that basis. Those stocks in the Toronto area were
8 selling at 16.4 times earnings. Dow Jones was selling
9 at 19.5 times earnings. We did the same thing with
10 dividends paid. The dividends paid in the latest
11 12 months prior to that date, the average yield of
12 Canadian stock was 3.55 per cent, and the Dow Jones
13 stock was 3.19 per cent.

14 What I am saying is that if you made this same
15 calculation at any time during the thirties, the
16 arithmetic would have been reversed with a much
17 greater margin. We are more concerned with today and
18 the future than the past, and I think that that
19 indicates, or is one indication, that we have stocks
20 in Canada relative to the demand in Canada, to the
21 point where we are not pushing our prices in the
22 investment of savings in these stocks to levels higher
23 than other countries. In fact, they are not as high
24 as in the United States, which is the opposite of the
25 position prior to the Second World War.

26 MR. STEWART: If I can go back to the table I
27 have shown you, if we take, let us say, the situation
28 at the end of 1959 where there was a close on the
29 Dow industrial average of 679, and on the Toronto
30 stock exchange index of 530, and if we assume that at



1 that particular time a Canadian investor had the choice
2 of putting \$100.00 into the Dow Jones industrial
3 average on the one hand, and into the Toronto Stock
4 Exchange industrial average on the other, is it not
5 also the fact that between that particular date and
6 the end of June of 1963 the Canadian dollar depreciated
7 from a premium of approximately 5 per cent in relation
8 to the American dollar to a discount of approximately
9 8 per cent? If those figures with regard to the
10 dollars are approximately correct, would it not be the
11 fact that the person who invested in the American
12 market would have had a further very considerable
13 appreciation during that period of 3½ years in terms
14 of the Canadian dollar?

15 MR. CHIPPINDALE: I cannot recall the correct-
16 ness of those figures. The 5 per cent premium on
17 the Canadian dollar was a peak. I do not know whether
18 it happened then or not, but it was not a 5 per cent
19 premium for very long. I do not deny that these
20 figures work out both ways. You are presenting figures
21 to me which work out one way, in just the same way
22 as I am presenting figures which work out the other
23 way. We could go on selecting periods on both sides
24 indefinitely. It can be said that anyone who bought
25 U.S. stocks have suffered a tax penalty. They did not
26 earn the 20 per cent tax credit from foreign
27 purchases. But you can pick out periods like that,
28 I do not deny, and we can go on for a long time picking
29 out this period, that period, and the other period,
30 winding up proving that part of the time one is better



1 and part of the time the other is better.

2 The main point here which we are making in
3 the brief is that Canada is a young capital-hungry
4 country. It is felt desirable by a lot of high placed
5 officials and other important people that we should
6 have a greater ownership of Canadian common stocks, and
7 certain tax measures are adopted to try to encourage
8 that position. I am one who has a vested interest,
9 as I think every other Canadian has, in this country
10 and I say that I can pick out periods and show you one
11 thing and another thing. But lately, for example
12 those three years, you would be much better off in the
13 Canadian market. In some other periods you would have
14 been worse off.

15 MR. STEWART: What I am trying to do is to
16 discuss with you whether or not this 85 per cent
17 Canadian content rule is desirable in the interests of
18 Canadian investors, and I have been attempting to lay
19 a foundation for that.

20 Now may I continue with one or two preliminary
21 questions. You also point at the top of page 31 that:

22 "Canada at this stage does
23 not have as great a variety of
24 equity issues available to
25 investors as does the United
26 States, nor do Canadian stocks
27 generally possess as ready
28 marketability as do stocks of
29 some of the very large companies
30 in the United States."



1 Is it not a fact that our Canadian institutions
2 have been investing in foreign equities to an increasing
3 extent?

4 MR. CHIPPINDALE: Certainly not investment
5 companies. I cannot say for the other investing
6 institutions because I do not know. I suppose that you
7 are referring to trust companies or something of the
8 kind.

9 MR. STEWART: No, I am thinking not only of
10 trust companies but insurance companies and pension
11 funds.

12 MR. CHIPPINDALE: I think that insurance
13 companies are pretty well guided by their insurance
14 liabilities. I am not sure that they are a free
15 agent in their selection. They have to hold securities
16 in the countries of certain policyholders to a certain
17 amount. What was the other?

18 MR. STEWART: Pension funds.

19 MR. CHIPPINDALE: Pension funds which have
20 total assets over \$3 billion. One of the largest pools
21 of savings in Canada which have made annual accruals
22 now ranging from five to six hundred million dollars
23 both by way of payments into the plan as well as the
24 income on the \$3 billion, in more recent years have
25 been increasing their purchases of common stocks. But
26 they still only hold a minute portion of the total
27 \$3 billion in stocks, and I would guess, because they do
28 not publish their portfolios either, that they invest
29 more in Canadian stocks than they do in equities.

30 MR. STEWART: That is not my question, Mr.



1 Chippindale. I base this question to some extent on
2 the financial press. There have been articles in the
3 financial press on this subject, that to an increasing
4 extent our Canadian institutions are directing their
5 common stock purchases to the United States.

6 MR. CHIPPINDALE: Over what period of time?

7 MR. STEWART: I am talking of a recent
8 development.

9 MR. CHIPPINDALE: I would think, although I
10 cannot prove it one way or the other, but I am
11 reasonably familiar, I think, with investment patterns
12 and I know a lot of investors in this country of all
13 kinds, that when the Budget brought down that tax
14 factor -- I mean our Canadian Budget -- part of it was
15 later withdrawn -- I am referring to the question of the
16 tax on purchases of Canadian stocks by non-residents,
17 which you remember was last August -- I understand that
18 that did accelerate interest in U.S. stocks. But I
19 have not got the figures, and I doubt whether any one
20 has. Certainly it did not stop people entirely from
21 buying Canadian stocks. That area is still uncertain.
22 I do not think they are serving the best interests of
23 the Canadian economy. I know a lot of people who have
24 bought Canadian stock in that period. It may prove
25 temporary, I do not know.

26 MR. STEWART: I should like to put this
27 question to you, Mr. Chippindale, as a representative
28 of your Association. If the welfare of the shareholders
29 of these mutual funds was the sole consideration, would
30 you continue, if it was your choice, with this 85 per



1 cent requirement, or would you change it?

2 MR. CHIPPINDALE: That is a very deep
3 question. When you say the sole interests of our
4 shareholders, I assume that you are thinking that they
5 are Canadian. Is that right?

6 MR. STEWART: Well, you tell us that they are
7 predominantly Canadian. Let me make my point quite
8 plain. I think that this is a fundamental question,
9 and I put it to you that the management of these mutual
10 funds, as the management in every company, should be
11 thinking of these things, primarily at any rate from the
12 point of view of the interests of their shareholders.

13 MR. CHIPPINDALE: Right. And there are a lot
14 of other considerations, not just one.

15 THE CHAIRMAN: I think you mean, Mr. Stewart,
16 Mr. Chippindale and his associates in discharging
17 their jobs as managers of these funds. You are not
18 giving any wider connotation to it, are you?

19 MR. STEWART: No.

20 MR. CHIPPINDALE: But it automatically
21 involves this. If their company is not serviced
22 properly in its fundamental requirements we all suffer,
23 even our shareholders and others. So I do not think
24 you can completely dissociate what are the best
25 interests of Canada from the people of Canada, and so
26 on. If all the people in Canada decided to export
27 their capital, have you any idea what would happen in
28 Canada? I think this is one broad question. I
29 further say ---

30 MR. STEWART: May I just interrupt you for a



1 moment and put my question somewhat differently. If
2 you in your capacity as manager of one of these funds
3 were given the right to draw section 69 of this Act,
4 would you put that 85 per cent requirement in there?

5 MR. CHIPPINDALE: Assuming I were given free
6 option. It is a big thing, but I would not have it in
7 there, of course. I should like complete freedom to
8 do anything I wanted to do at any time.

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1 But it is not that simple a world, is it? In this
2 brief we say that it is apparently the present policy .
3 of the government to have it at 85 per cent. I have
4 raised the question there that maybe it would take a
5 little more than that, so long as Canada remains a
6 capital hungry country. We think the principle is
7 sound, whether it is 15 per cent or 20 per cent. That
8 is open to debate.

9 If we get what we are asking for here, that
10 will be removed automatically because then every company
11 will be able to consider what it wants to do without
12 reference to that.

13 MR. PETERSON: I would like to comment,
14 speaking for the investors' group, that there have been
15 times when we would have liked to see a higher rate than
16 15 per cent, in the interests of what we think are
17 investment considerations.

18 As you know, diversification is one of the
19 best features of mutual fund investing, and in this
20 country we do not have as wide a diversification as we
21 would like to see it, in certain areas. There is
22 also the matter of liquidity. You have a bigger
23 market in New York, of course, than you have in Canada.
24 Those are two considerations that we think are
25 important. To answer you specifically, speaking for
26 our group we would like to see that increased to, say,
27 20 per cent or something like that.

28 MR. STEWART: Would you consider that if it
29 were increased to 20 per cent, that would be adequate?

30 MR. PETERSON: When you say "adequate", it is



1 difficult to answer you categorically, but it would be
2 an improvement. It would be, we think, a step in the
3 right direction as far as investment management is
4 concerned.

5 MR. REID: May I make an observation, Mr.
6 Chairman?

7 THE CHAIRMAN: Yes.

8 MR. REID: Again I come back to the conduit
9 of investment trust. We have no problems in any of
10 these areas because our income is transferred directly
11 to our shareholders in the state it is received. So
12 we have, as trusts, no limitations imposed upon
13 corporations.

14 I think probably what Mr. Chippindale has
15 suggested to the Commission^{is} that if this treatment
16 could be applied to all investment funds, whether
17 incorporated or otherwise, it would be the most
18 desirable, because it would give us the freedom to work
19 in the best interests of our shareholders at all times
20 without forecasting a limitation we might require in
21 1972 or 1985. We cannot look ahead even six months
22 and say what is the best proportion to have in stocks,
23 bonds, foreign securities, or in cash. So this is a
24 day-to-day consideration.

25 The most desirable thing is complete
26 flexibility in management, leaving it to the judgment
27 of the investment managers to decide what is the best
28 move to make in the interests of the shareholders.
29 But Mr. Chippindale also pointed out that it seems
30 desirable to encourage the broader ownership of Canadian



1 equities, and hence in his submission he has gone along
2 with the opinions of our government in wanting to keep
3 as much capital in Canada for investment in Canadian
4 equities and for the repatriation of Canadian equities.
5 Did I say that correctly, Mr. Chippindale?

6 MR. CHIPPINDALE: Yes.

7 MR. STEWART: Mr. Reid, I do not want to ask
8 you for information which is not published information
9 with regard to your funds, or which you do not wish to
10 disclose. But so far as your funds are concerned which
11 operate on this trust principle, would you in fact come
12 within this 85 per cent requirement?

13 MR. REID: At the present time, yes; and I
14 think substantially at all times since we have been
15 operating. We have latitude in investing in the United
16 States, or Europe, or in the Orient. Our considerations
17 are based entirely on what we believe to be in the best
18 interests of our shareholders, without any hindrance
19 at all.

20 I subscribe to the support of Canadian equities.
21 By investing in the senior securities you release
22 capital to other independent investors to support the
23 secondary industries. Mutual funds by their very
24 nature must have liquidity and we must invest large
25 amounts in individual securities.

26 Thus we have to stay pretty well in the
27 senior, blue chip type of securities of Canada. This
28 creates somewhat of a scarcity. So we feel that by
29 investing in the senior securities this releases
30 capital for the support of the purchase of secondary



1 industries, those of a more junior nature, and this
2 contributes to the broader public ownership of Canadian
3 equities.

4 MR. STEWART: So you consider that in this
5 particular fashion the government is entitled to
6 impose some restriction on the free flow of investment
7 capital?

8 MR. REID: Of course, Mr. Stewart, the
9 government is entitled to do anything it desires in
10 its judgment.

11 MR. STEWART: Perhaps I should say that it is
12 desirable that this restriction should be imposed?

13 MR. REID: I think the prudence of management
14 is in the exercise of a sensible selection. I do not
15 think that the imposition of a limit is generally
16 necessary in our business.

17 Let us put it this way. If Canada became
18 unattractive as a field of investment, I am sure we
19 would prefer capital performance or capital security
20 ahead of any tax advantage, even if it meant losing
21 a good proportion of the income in the payment of
22 tax.

23 We would much prefer to secure the capital
24 assets of our shareholders. But it does seem to be
25 unfair to impose something that may work to the
26 disadvantage of shareholders of investment funds when
27 the managers are working in the best interests of the
28 shareholders.

29 MR. STEWART: This is what I am trying to
30 get at, because in so far as this Commission is concerned,



1 this 85 per cent limitation is simply a fact. It has
2 been introduced by the government in its wisdom, but
3 that in no sense binds the Commission. If we look at
4 it from the point of view of the long term interests of
5 investors in Canada, the small investors that you
6 people attract, is it a good thing to have?

7 THE CHAIRMAN: When it suits you, Mr. Stewart,
8 I would like to break, and very soon.

9 MR. STEWART: Mr. Chairman, this is as good
10 a time as any.

11 THE CHAIRMAN: We will return at 2:15, if that
12 would be suitable. Would you think that your examination
13 might continue for an hour or so with these gentlemen?

14 MR. STEWART: I would hope, not more than an
15 hour, Mr. Chairman.

16 THE CHAIRMAN: The next group would therefore
17 start at about 3:15, and from my review of their
18 submission I would not think that would take much more
19 than three-quarters of an hour.

20 Mr. Bennett, you might ask them whether that
21 suits them or not. If not, we might make an adjustment.

22 MR. EMORY: That is quite suitable to us,
23 Mr. Chairman. If we may, we would like to sit in for
24 the remainder of this brief, because it is of
25 considerable concern to us.

26 THE CHAIRMAN: You do not mind waiting until
27 then?

28 MR. EMORY: Not in the least, sir.

29 THE CHAIRMAN: Very well, we will stand over
30 until 2:15.



1 ---On resuming at 2:15 o'clock p.m.

2 THE CHAIRMAN: Mr. Stewart, where were we
3 at?

4 MR. STEWART: I was just about to start on a
5 somewhat new tax, Mr. Chairman.

6 THE CHAIRMAN: Very good.

7 MR. STEWART: Gentlemen, I would like now to
8 discuss with you the present treatment of companies
9 under Section 69 and then go on to contrast that with
10 the conduit system you propose as an alternative; and
11 I think I would like to ask you to consider this
12 particular situation: Let us suppose that we have a
13 mutual fund and that one particular shareholder's
14 portion of the pre-tax income of that fund is \$100.00,
15 and that \$80.00 of the \$100.00 represents income from
16 the taxable Canadian corporations, and \$20.00 of the
17 \$100.00 is other types of income.

18 I would like, in this hypothetical case, to
19 assume, as well, that the effective rate of tax --
20 personal tax -- payable by this particular shareholder
21 is 25 per cent.

22 Now, as I understand the present operation
23 of Section 69 the \$20.00 is taxable to the corporation
24 at 21 per cent.

25 MR. CHIPPINDALE: Right.

26 MR. STEWART: So that the tax on this \$20.00
27 payable by the corporation would be \$4.20; is that
28 agreed?

29 MR. CHIPPINDALE: Yes.

30 MR. STEWART: And, we will further assume



1 that this particular mutual fund distributes all it
2 has available for distribution in the way of after tax
3 income, and I think, therefore, that the amount it has
4 available will be \$95.80 for this particular shareholder;
5 this being the \$100.00 less the \$4.20.

6 Now, we have assumed that his effective tax
7 rate is 25 per cent, but he has 20 per cent dividend
8 tax credits on the whole \$95.80; so that the tax he
9 pays on the \$95.80 would be 5 per cent of that amount,
10 or \$4.79. Can we agree on that figure?

11 MR. CHIPPINDALE: Yes, I think that follows.

12 MR. STEWART: So that the total amount of
13 tax paid by the corporation and by the shareholder on
14 this \$100.00 is \$8.99.

15 Now, if that is the present position ---

16 THE CHAIRMAN: I am sorry; the 5 per cent --
17 you say he had been taxed at the 25 per cent rate?

18 MR. STEWART: I have assumed that he would
19 have an effective rate of tax of 25 per cent if it were
20 not for the dividend tax credit. This brings it into
21 the upper range of income groups which Mr. Peterson
22 referred to. This is just an example.

23 Now, I am going to ask you to consider this
24 situation in the first instance from the point of view
25 of the Canadian government. Let us take, first of all,
26 interest income for this mutual fund as from Canadian
27 sources. The Canadian government imposes a 21 per cent
28 tax, and if the fund then distributes the remaining
29 79 per cent of the interest the shareholder gets a
30 credit of 20 per cent of the 79 per cent, which



1 represents 15.8 per cent of the original amount.

2 MR. CHIPPINDALE: I am getting a little bit ---
3 If I understood you correctly -- and I may be wrong --
4 under your original supposition the company paid a
5 tax of \$4.20. This left \$95.80; and he would be
6 entitled to 20 per cent credit on the entire \$95.80;
7 is that correct?

8 MR. STEWART: Yes. Let us take the \$20.00.
9 I will rephrase my last question so that it relates
10 only to the \$20.00; and I am further assuming that the
11 \$20.00 is all interest from Canadian sources.

12 MR. CHIPPINDALE: Well, it wouldn't make any
13 difference whether it was all interest from Canadian
14 sources or from dividends.

15 MR. STEWART: It is going to make a difference
16 to me. Let us assume that the \$20.00 is all interest
17 from Canadian sources.

18 MR. CHIPPINDALE: Mm-hmm.

19 MR. STEWART: The government, as we have
20 agreed, will take \$4.20 in the way of tax. Now, then,
21 the remaining \$15.80 is distributed and the government
22 allows a 20 per cent credit on the \$15.80, which is a
23 credit, according to my calculations of \$3.16.

24 MR. CHIPPINDALE: Right.

25 MR. STEWART: Which is a substantial portion
26 of the \$4.20; in fact, it is 75 per cent.

27 Now, I will assume, if I may, Mr. Chippindale,
28 that this interest income came from foreign sources,
29 or, if you like, that it represents dividends on the
30 foreign shares; so we have \$20.00 of that type of



1 income which, again, the government takes \$4.20 in tax.
2 However, if we assume that this is American income,
3 the American government will have deducted 15 per cent --

4 MR. CHIPPINDALE: Right.

5 MR. STEWART: -- of the \$20.00, which is \$3.00?

6 MR. CHIPPINDALE: Yes.

7 MR. STEWART: And the Canadian government will
8 have to give a credit for that; so that its \$4.20
9 shrinks to \$1.20. It then, as I understand it,
10 proceeds to give dividend tax credit in respect of
11 that income equal to \$3.16; so that if my understanding
12 of the operation of this system is correct, the
13 government has netted \$1.20 and it has permitted the
14 shareholder a credit of \$3.16.

15 Now, I would now like to come for a moment
16 to your conduit system ---

17 THE CHAIRMAN: This illustration is in respect
18 of their proposal No. 2?

19 MR. STEWART: No; I am really back to an
20 earlier stage in this submission where they discuss
21 the present taxation of these incorporated funds and
22 go on to indicate that they think the conduit system
23 is a better system -- a preferable system. This, as I
24 say, is a general principle which they enunciate
25 earlier in the brief before they get on to their
26 specific proposal.

27 THE CHAIRMAN: This is not the conduit system?

28 MR. STEWART: What we have been discussing
29 so far is the present system, and now I would like to
30 come to the conduit system for a moment to make sure



1 that we understand each other on the conduit system.

2 THE CHAIRMAN: Thank you.

3 MR. STEWART: We will take our same company
4 with this pre-tax income on \$100.00, \$80.00 of which
5 is non-taxable and represents dividends from residential
6 Canadian corporations and \$20.00 of which represents
7 other income. Under the conduit system the corporate
8 tax, Mr. Chippindale, would be nil.

9 MR. CHIPPINDALE: Would be what?

10 MR. STEWART: Would be nothing -- the corporate
11 tax?

12 MR. CHIPPINDALE: The income is allocated to
13 the shareholders and taxed in their hands as such.

14 MR. STEWART: In the case of our hypothetical
15 shareholder who has an effective rate of tax of 25 per
16 cent, when we deal with the \$80.00, which is the
17 portion which relates to income from taxable Canadian
18 companies, his effective rate of tax on the \$80.00 is
19 5 per cent -- namely, 25 per cent, which is his normal
20 rate, less the 20 per cent dividend tax credit.

21 According to my calculation 5 per cent of \$80.00 is
22 \$4.00; is that right?

23 MR. CHIPPINDALE: \$4.00 or \$40.00 ---?

24 MR. STEWART: \$4.00.

25 MR. CHIPPINDALE: Yes, \$4.00.

26 MR. STEWART: Now, on the other portion of
27 \$20.00 our friend is taxable at 25 per cent, and
28 according to my calculations 25 per cent of \$20.00
29 is \$5.00?

30 MR. CHIPPINDALE: May I just ask you, the



1 \$20.00 we are assuming now to be Canadian funds, not
2 foreign income?

3 MR. STEWART: We are starting with Canadian
4 interest. We have \$5.00 there.

5 MR. CHIPPINDALE: That is right.

6 MR. STEWART: The total of the \$4.00 and the
7 \$5.00 is \$9.00.

8 MR. CHIPPINDALE: Wait a minute. The \$5.00 --
9 I am a little lost here. I have a total of four and
10 one and five.

11 MR. STEWART: No; I have a total of four and
12 five.

13 MR. CHIPPINDALE: Under the conduit system
14 the man would receive \$100.00. There would be no tax
15 have to be paid; and on this he would be taxable
16 at 25 per cent, which would be -- what -- 25 per cent
17 would be \$25.00.

18 MR. REID: The shareholder receives ninety-one.

19 MR. CHIPPINDALE: \$25.00; and he is entitled
20 to a dividend tax credit of 25 per cent of 80 per cent
21 which is \$16.00 (sic); and he would pay a tax of \$9.00.

22 MR. STEWART: So that under the conduit
23 system Her Majesty receives \$9.00 in this particular
24 illustration, whereas under the present system she
25 will receive \$8.99. These are pretty close ---

26 MR. CHIPPINDALE: I suggest that what is
27 involved is revenue to the government one way or the
28 other.

29 MR. STEWART: Now, let me just put it this
30 way, that so far as this particular shareholder is



1 concerned, it doesn't really make much difference
2 whether he proceeds under Section 69 or proceeds under
3 your conduit system?

4 MR. CHIPPINDALE: It would appear so.

5 MR. STEWART: Now, let us take the shareholder
6 who is not taxable at all. Under the present system
7 the tax payable by the corporation is \$4.20.

8 MR. CHIPPINDALE: Right.

9 MR. STEWART: On an amount of \$100.00?

10 MR. CHIPPINDALE: Right.

11 MR. STEWART: Now, this \$100.00, I would
12 think, might represent the dividend payable on an
13 investment of \$3,000.00.

14 MR. CHIPPINDALE: That would depend; that
15 varies.

16 MR. STEWART: Let me put it this way, Mr.
17 Chippindale: If you have that investment of \$3,000.00
18 and receive dividends from a mutual fund of \$100.00
19 this is a return of 3-1/3 per cent? Is that fairly
20 close to the mark?

21 MR. CHIPPINDALE: I would say it is close;
22 it is 3-3/4 per cent -- 3½ to 4 per cent.

23 MR. STEWART: In other words, it is not far
24 off; and under the present system on this \$100.00
25 there is a tax of \$4.20. Under your conduit system
26 there would be no tax at all?

27 MR. CHIPPINDALE: That is right; thus the
28 shareholder is penalized unnecessarily.

29 MR. STEWART: And he is penalized to the
30 extent of \$4.20 on an investment of \$3,000.00, which,



1 again according to my mathematics, is roughly one-seventh
2 of one per cent of his investment.

3 MR. CHIPPINDALE: That is correct.

4 MR. STEWART: And your \$3,000.00 man is your
5 average investor?

6 MR. CHIPPINDALE: He is average; but there are
7 all kinds of variations within an average.

8 MR. STEWART: But surely you would not suggest
9 that a difference in return of one-seventh of one per
10 cent is a significant return to the small investor?

11 MR. CHIPPINDALE: If I were a \$3,000.00 man
12 I might consider that that was a valuable amount to me.
13 Parliament had already determined that he shouldn't
14 be paying tax; Parliament has said that this particular
15 person was not required to pay tax, and in this way
16 he is required to pay a portion of tax that shouldn't
17 be borne by him.

18 MR. STEWART: So that for the average share-
19 holder if the return -- the after-tax return -- changes
20 from 3.3 per cent to 3.15 per cent this is very
21 significant?

22 MR. CHIPPINDALE: Over a period of time it is
23 quite a factor.

24 MR. STEWART: You think it would appreciably
25 affect the sales of a mutual fund?

26 MR. CHIPPINDALE: I think it would
27 appreciably affect the income and capital of an
28 investor over a period of time.

29 I think it has been -- just as an example --
30 that over the long term, income and compounded income --



1 there was a very well known life insurance expert who
2 said: "Give me the difference between a $3\frac{1}{2}$ per cent
3 return annually and a $4\frac{1}{2}$ per cent return annually for
4 three years and you can have the principal." It is a
5 very important factor. It may not seem to be so very
6 important, but over a period of time it accumulates.

7 MR. STEWART: And you maintain the position,
8 then, a one-seventh of one per cent difference in
9 return is a significant difference?

10 MR. CHIPPINDALE: Well, I am just suggesting
11 that it is not necessary to penalize this person -- this
12 person that Parliament has decreed should not be taxed.

13 MR. STEWART: When you say that Parliament has
14 decreed already that he should not be taxed, are you
15 referring to the fact that at one point he was not
16 taxed?

17 MR. CHIPPINDALE: I am referring to the fact
18 that you said that the person was not taxable; and thus
19 Parliament had said he shouldn't be taxed, presumably.

20 MR. STEWART: He is not taxable on his
21 personal income. I am trying to take the extreme case
22 of an individual whose exemptions exceed his income.

23 MR. CHIPPINDALE: On the basis of laws passed
24 by Parliament.

25 MR. STEWART: Yes.

26 MR. CHIPPINDALE: Right.

27 MR. REID: May I interject? I think it is
28 rather significant that a retired investor, a man
29 aged 65, can have approximately \$12,000.00 of income
30 and attract only the old age security tax of \$90.00;



1 so that the effect on him would be more substantial
2 than in the case of the hypothetical one having \$100.00
3 of income. At \$12,000.00 versus \$100.00 the percentage
4 would have some significant value to him.

5 But basically, Mr. Stewart, I think there
6 is a principle here involved rather than a fraction
7 involved; and we maintain that what is available to an
8 investor under one form of investment trust should be
9 available to an investor under another form of
10 investment should be available to an investor under
11 another form of investment, because the principle of
12 service provided is identical.

13 MR. STEWART: Yes; I appreciate that, Mr.
14 Reid. What I am trying to find out at the moment is
15 how much hardship the present rule imposes on your
16 average investor, and at the moment, if we take an
17 average investor in one of your funds, one who has an
18 income of, perhaps, \$100.00, only a small fraction of
19 which will be from interest income, I have not been
20 able to convince myself that there is any great
21 hardship under the present rule.

22 MR. REID: Don't you think it is a matter of
23 principle? As to the degree of hardship, whether
24 it is significant in one case or not, it is significant
25 in another. I think it is a matter of principle.

26 THE CHAIRMAN: That is another point, Mr.
27 Reid. Mr. Stewart is trying to get at one point here --
28 that is, the degree of hardship, and he is pressing on
29 that point. Don't take him away from that. We will
30 come to the principle afterwards.



1 MR. REID: I am sorry. In the case of the
2 investor with \$12,000.00 of income where the attraction
3 of tax is at a minimum, this percentage could be a
4 disadvantage. I don't know whether it would be a matter
5 of a hardship, or whether he would be able to eat less
6 well, but it would be a hardship to a degree -- that
7 this otherwise was not available to him and it could
8 be available to him otherwise. It might just make the
9 difference of his selecting another mutual fund than
10 the one he was considering.

11 MR. STEWART: But so far as investment funds,
12 or mutual funds, generally are concerned, this case is
13 not the typical case?

14 MR. REID: No; we don't represent the bulk of
15 the industry.

16 MR. STEWART: I beg your pardon; I mean that
17 the open-end mutual fund doesn't have this type of
18 person as a typical investor?

19 MR. REID: Not as an average investor.

20 MR. CHIPPINDALE: Mr. Chairman and Mr. Stewart,
21 if I may simply interject at this point, we have carried
22 through one hypothetical case, and there can be probably
23 a thousand factual variations within companies, and of
24 the 300,000 shareholders we can't possibly prove this
25 that and the other on looking at them; but in the two
26 cases we have taken, the revenue to the government in
27 the first instance was one cent different from \$9.00;
28 the second example resulted in a situation that the
29 shareholder paid tax when Parliament had decreed that
30 he should not be paying income tax.



1 If I may, I would like to read this. I don't
2 want to encroach on your time ---

3 MR. STEWART: It is not necessary to read
4 it, if you would just direct us to the section you have
5 in mind.

6 MR. CHIPPINDALE: Well, I would like to
7 direct your attention to Section 53 on page 39.

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1 MR. STEWART: This is a section where you
2 suggest that there is discrimination as between different
3 types of investments?

4 MR. CHIPPINDALE: Yes. We say that it may be
5 relatively small but nevertheless it is very unfair
6 and irritating.

7 MR. STEWART: All right.

8 MR. CHIPPINDALE: If I may just make this
9 statement, in section 69 it appears to have been the
10 intent of the government to collect at the corporate
11 level of taxation non-Canadian dividends. Originally
12 the tax was 20 per cent, the same rate as the combined
13 income tax and old age pension tax. But when the old
14 age pension tax was raised from two to three it made
15 the effective rate 21 per cent. The basic intention
16 was to collect from the corporations at the corporate
17 level the tax which the shareholders were gaining on
18 investments. But the trouble is that that was applied
19 to all the different kinds of shareholders, particularly
20 the smaller and the older people who would not be paying
21 tax otherwise. They are being unnecessarily penalized
22 to somebody else's advantage who probably is not
23 entitled to it.

24 THE CHAIRMAN: It seems to me that Parliament
25 has decreed that under the circumstances it be a tax
26 which should be imposed. You say that because it is
27 a conduit Parliament did not intend that they should
28 pay that tax. Parliament simply said that if these
29 people have a small income below the exemption level
30 and did not have anything to do with an investment



1 company, that they would not pay tax. Parliament also
2 said that when they do have something to do with an
3 investment company they should pay tax. I do not know
4 why Parliament changed its mind, but I do not think
5 that you can put the first decision against the second
6 decision, or the second decision against the first
7 decision. I think they are two separate decisions by
8 Parliament.

9 MR. CHIPPINDALE: Well, we have the un-
10 incorporated companies. That is an example of where
11 these credits flow through. In 1946 the tax laws of
12 Canada were such that incorporated companies who
13 complied with the provisions of the Act were completely
14 exempt from the Income Tax Act. When the question of
15 the dividend tax credit arose a lot of thought was put
16 into this over a period of time to try and find some
17 equitable and simple way for the incorporated company
18 shareholders, on the average, to be in about the same
19 position as the unincorporated shareholders.

20 THE CHAIRMAN: Yes, we understand all that.
21 That is in your brief.

22 MR. STEWART: I should like to come to your
23 proposal No. 1, which begins on page 40. I do not think
24 I need deal further with paragraph 1, in which you
25 suggest that the conduit principle should be applied,
26 or with paragraph 2 which deals with the flow through
27 of tax credits, because we have discussed that.

28 In paragraph 3 you make the further suggestion,
29 which is that dividends which represent a distribution
30 of capital gains or return of capital should be non-



1 taxable to Canadian residents who are shareholders.
2 Would you suggest that the rule which applies to mutual
3 funds in this connection should be any different from
4 the rule which applies to other corporations?

5 MR. CHIPPINDALE: Yes. These are capital
6 gains, and this suggestion is based on the fact that
7 the unincorporated funds today can always do just that.
8 It is just to make them uniform when they are operating
9 the same business.

10 MR. STEWART: But the other type of
11 organization, if I may say so, does not do just that,
12 because the capital gain in the case of the unincorporated
13 fund is not the gain of the corporation. Nor is the
14 capital the capital of the corporation.

15 I am putting this to you, that if any ordinary
16 corporation cannot distribute capital gains free of
17 tax or cannot return its capital to its shareholders
18 without complying with the reduction of capital
19 provisions and the consequent tax provision, there would
20 have to be a very compelling case indeed for
21 distinguishing between one of the mutual funds and these
22 other types of corporation, if we were going to give
23 your type of corporation benefits which other
24 corporations do not have.

25 MR. CHIPPINDALE: They already have
26 substantial benefits compared with other corporations.
27 That was determined years ago under Section 59, is it?
28 They already had been considered to be under present
29 tax legislation as conduits of this nature, and their
30 tax position is vastly different from an ordinary



1 business corporation.

2 MR. STEWART: But under the present
3 legislation they certainly have a favoured position,
4 primarily because they pay tax at 21 per cent rather
5 than 52 per cent or whatever it may be. But your
6 funds over a period of years presumably may realize
7 very substantial capital gains. If an ordinary
8 corporation distributes a capital gain by way of
9 ordinary dividend, its shareholders are taxable on
10 that dividend. If an ordinary corporation makes a
11 return of capital to its shareholders -- I am talking
12 now about common share capital -- it must reduce its
13 capital, and if at the time it does this it has
14 undistributed income, its shareholders are taxable
15 on their portion of the undistributed income.

16 MR. CHIPPINDALE: But not on the capital in
17 those circumstances. Is that correct?

18 MR. STEWART: No, I am afraid that is not
19 correct. If an ordinary corporation at the present
20 time chooses to reduce its common shares at a time
21 when it has undistributed income on hand, then its
22 shareholders are subject to tax on their portion of
23 the undistributed income.

24 MR. CHIPPINDALE: But not the capital that
25 might be involved in the reduction of capital.

26 MR. STEWART: But they are all the same
27 dollars. All they get are dollars.

28 MR. CHIPPINDALE: If I may suggest, mutual
29 funds distribute this income every year in full. Or
30 most of them do.



1 MR. STEWART: Is there anything to prevent a
2 mutual fund, if it has no undistributed income, from
3 declaring a dividend in the amount of its realized
4 capital gains, and paying a stock dividend in preferred
5 shares, which it then proceeds to redeem free of tax
6 in the hands of its shareholders?

7 MR. REID: If I may say so, Mr. Chairman, I
8 set up a company to do just that several years ago, and
9 each year it pays out 100 per cent of its earnings, and
10 then has its special preferred shares that are
11 distributed and redeemed almost simultaneously. It
12 achieves the distribution of capital without attracting
13 the tax in the hands of the shareholders. But this
14 is complex. In a sense it is like sawing sawdust.
15 In the case of an investment trust we have no problem
16 in achieving this. It is done so simply that certain
17 provisions have been made under the Income Tax Act to
18 make the function of an investment fund as close to
19 a conduit as possible, ^{and} it would seem practical and
20 desirable to find some measure to provide the same
21 for an incorporated fund.

22 MR. STEWART: Well, I am trying to emphasize
23 that this would be a radical departure from the
24 principles which are applicable to other types of
25 corporation.

26 MR. CHIPPINDALE: May I suggest that that is
27 already inherent in this type of company, and already
28 recognized in the tax law as a principle. All we
29 are asking is that people in the same business, one
30 acting as an unincorporated trust and one acting in



1 incorporated form doing the same business, should be
2 treated in the same way for tax purposes.

3 THE CHAIRMAN: It is not right to say, is it,
4 that the main difficulty with regard to a corporation
5 in permitting such a tax free distribution is that
6 before you could get capital gains out of it you would
7 have to take out all the undistributed income?

8 MR. STEWART: In a case of an ordinary
9 corporation that is true, Mr. Chairman.

10 THE CHAIRMAN: In this case they do not pay
11 any because it has gone.

12 MR. STEWART: It may vary to some extent
13 from company to company, but I do not think they
14 distribute all of it.

15 THE CHAIRMAN: I made a careful note at the
16 beginning as to what the distribution is and as to how
17 they get it. The unincorporated ones assume it like
18 a partnership would.

19 MR. STEWART: Can you expand on that, Mr.
20 Chippindale, and say whether your members do in fact
21 distribute all their earnings after tax?

22 MR. CHIPPINDALE: I can say that the law
23 requires the distribution of 85 per cent, and as a
24 matter of practice I do not know of any company -- this
25 is an open end mutual fund we are talking of now --
26 that does not distribute all its income every year
27 within a minute fraction. It is the intention to
28 pay it all. In actual operation perhaps you pay out
29 a little more than that, but as a general principle
30 the open end mutual fund pays out all its income each



1 year.

2 THE CHAIRMAN: Do you intend that the share-
3 holders shall be taxed on all the income that has been
4 received, whether or not you have precisely distributed
5 it during the year, just in the same way as an
6 incorporated fund?

7 MR. CHIPPINDALE: That would require a full
8 distribution of earnings.

9 THE CHAIRMAN: The tax department would not even
10 be concerned with regard to how much you had paid out
11 because they would be taxed as though they had been.

12 MR. CHIPPINDALE: Yes, but it is the practice
13 of a mutual fund to pay out all its income.

14 THE CHAIRMAN: That is what is intended by this,
15 is it?

16 MR. CHIPPINDALE: Yes. It was my understanding
17 when the law was passed that the reason it was not put
18 at 100 per cent but at 85 per cent was in order
19 to allow for unforeseeable contingencies in the area
20 of the manner in which portfolio companies might
21 declare a dividend. For instance, many years ago
22 International Harvester Company, being a United States
23 corporation where the tax laws are different, sent a
24 report to shareholders in about the fourth month before
25 the close of the fiscal year which simply said that
26 they capitalized some surplus last year. Under our
27 tax laws at that time that was deemed to be income and
28 no one knew anything about it. That margin was put
29 in there to allow for such unforeseeable contingencies,
30 with the expectation that a full distribution would be



1 made.

2 THE CHAIRMAN: I am saying that there would
3 be no such provision in the law. There would be no
4 85 per cent, no 95 per cent and no 100 per cent. There
5 would be a provisions similar to that covering personal
6 corporattions, that the income is deemed to be
7 distributed.

8 MR. CHIPPINDALE: Right.

9 THE CHAIRMAN: And your information on returns
10 would be deemed as though it had been distributed,
11 whether or not you paid it out.

12 MR. CHIPPINDALE: Yes, that is so. That
13 would put the onus on the corporation, of course, to
14 distribute it.

15 MR. STEWART: As I understand proposal No. 2,
16 the essential difference between it and proposal No. 1
17 is that the recipient of the dividend from the mutual
18 fund would be entitled to the 20 per cent dividend
19 tax credit, not just on the portion of his dividend
20 which can be regarded as a flow through of dividends
21 from taxable Canadian corporations, but on the whole of
22 the dividend, no matter what the nature of the underlying
23 income was.

24 MR. CHIPPINDALE: That is correct.

25 MR. STEWART: So that if I put this case to
26 you as a possible case, if we assume that a particular
27 mutual fund in 1954 has non-Canadian equity income, or
28 non-Canadian income --- I am sorry, I will rephrase
29 that question. Let us assume that we have a mutual
30 fund which has income from taxable Canadian corporations



1 amounting to 60 per cent. This is assuming that these
2 are common stock dividends.

3 MR. CHIPPINDALE: From Canadian companies.

4 MR. STEWART: Yes.

5 MR. CHIPPINDALE: That is \$60.00 out of
6 \$100.00.

7 MR. STEWART: Yes, \$60.00 out of \$100.00.

8 It has 25 per cent of this income in the form of
9 interest from Canadian corporations, and it has 15 per
10 cent of its income in the form of dividends on
11 preferred shares ---

12 MR. CHIPPINDALE: May I suggest that in that
13 case you could not qualify as a conduit under the
14 proposal if you have only 60 per cent of your income
15 from Canadian stocks.

16 MR. STEWART: Excuse me, I am afraid I have
17 not made myself clear. The 60 per cent is from
18 Canadian common stocks. The 15 per cent is from
19 Canadian preferred stocks, and 25 per cent from
20 Canadian interest. So that 100 per cent of your
21 income is from Canadian sources.

22 Now, let me give you an extreme case.
23 Supposing the 15 per cent which I said was Canadian
24 preferred stocks is actually foreign source income,
25 so that you have 85 per cent Canadian, 15 per cent
26 foreign source. Now, 40 per cent of that income
27 would, under Section 69 as it is now, be taxable in the
28 hands of the corporation; 40 per cent of it, under
29 your proposal No. 1, would be taxable in the hands
30 of the individual shareholders.



1 MR. CHIPPINDALE: I am sorry. The entire
2 amount would be taxable in the hands of the individual
3 shareholders, and they get certain credits.

4 MR. STEWART: Yes, I beg your pardon.
5 However, under your proposal No. 1 40 per cent would
6 be taxable in the hands of the shareholder without
7 any dividend tax credit.

8 MR. CHIPPINDALE: Under proposal No. 1?

9 THE CHAIRMAN: He said 40 per cent without tax
10 credit.

11 MR. CHIPPINDALE: That is right. Sixty per
12 cent would carry tax credit and 40 per cent would not.

13 MR. STEWART: Under proposal No. 2 ---

14 MR. CHIPPINDALE: I am sorry. Under proposal
15 No. 1 15 per cent was derived from foreign sources.
16 He would be entitled to a foreign tax credit on that
17 portion under a conduit principle.

18 MR. STEWART: That is right, but not to the
19 Canadian dividend tax credit.

20 MR. CHIPPINDALE: No. He gets 15 per cent
21 on that amount and 20 per cent on the other \$60.00.
22 In addition to that he would be entitled to take
23 whatever depletion allowances there are in respect
24 of that 60 per cent, and there are some. To a large
25 extent we are a financial resources economy, and I
26 think every mutual fund portfolio in the country owns
27 stocks in companies who are allowed to take depletion
28 allowance ranging from anything between 10 to 20 per
29 cent, and they would also flow through.

30 I am suggesting that perhaps the easiest



1 thing to do would be to allow a man a 20 per cent
2 dividend tax credit on the whole amount in lieu of
3 what he would otherwise get, first of all from his
4 20 per cent on his Canadian dividends, secondly his
5 15 per cent on the foreign tax credit, and thirdly
6 whatever depletion allowances would be involved in what
7 he would otherwise get through a straight conduit.
8 I say that it would amount to about the same thing,
9 but it would be much simpler.

10 MR. STEWART: You are not suggesting, are you,
11 that what he gets by way of dividend tax credit more
12 than makes up for the foreign tax he has paid?

13 MR. CHIPPINDALE: I am sorry, I am not sure
14 I understand that.

15 MR. STEWART: Let me just deal with this
16 \$15.00 that we ---

17 MR. CHIPPINDALE: That is interest. That is
18 the maximum. It is the extreme case.

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1 MR. STEWART: Let us take the \$15.00 which is
2 income from foreign sources. Let us suppose he has
3 paid \$3.75 to the United States through a deduction at
4 the source.

5 MR. CHIPPINDALE: Yes.

6 MR. STEWART: The only purpose of the Canadian
7 foreign tax credit, surely, is to permit him to
8 bring that \$3.75 into account?

9 MR. CHIPPINDALE: Well, to get that relief to
10 the extent that he is taxable himself on the \$15.00;
11 to be able to offset that tax ---

12 MR. STEWART: But he has still paid the
13 foreign tax of \$3.75. You cannot help that.

14 MR. CHIPPINDALE: That is right; and he turns
15 around and takes it off here, which he is not allowed
16 to do now, incidentally, but which he would under
17 proposal 1.

18 MR. STEWART: In any event, I put it to you
19 that under proposal No. 2 as much as 40 per cent of his
20 dividend might relate to matters or items which would be
21 taxable to the shareholder under proposal No. 1. Under
22 proposal No. 2 you say the government should forego any
23 claim for tax on that 40 per cent?

24 MR. REID: May I observe on this, Mr. Stewart,
25 that the theory here would be that the main income of
26 the fund is from dividends of Canadian taxable
27 corporations and that interest income and dividends
28 from foreign corporations is only incidental. So 40
29 per cent would not be incidental.

30 MR. STEWART: But I am putting to you --



1 and this is the very matter I am concerned with -- that
2 as the law now stands, it could be as much as 40 per
3 cent?

4 MR. CHIPPINDALE: What we have not determined
5 yet, of course, is what proportion would be entitled to
6 depletion allowances, and they are very tangible
7 credits. It is just my suggestion that it would
8 certainly be a lot more simple for the government,
9 for the shareholder, and for everybody else, to allow
10 20 per cent of the total in lieu of what otherwise
11 would be represented by the 20 per cent dividend tax
12 credit on Canadian dividends, along with tax credit on
13 foreign income and depletion allowances on a proportion,
14 and that proportion can be fairly substantial. I
15 think it would come pretty close to washing out, if
16 everything were taken on an extreme example. But I do
17 not think they run to extreme limits in these things
18 as a matter of actual practice. I know that in my own
19 company for the year just ended the proportions went
20 14½ per cent foreign income. That was primarily
21 because Du Pont paid a dividend in the form of General
22 Motors' stock. Normally our proportion would have been
23 closer to 11 per cent. Our interest income amounted
24 to 18 per cent. Those are actual figures operating well
25 within those limits. We had the choice of going
26 further than that. So I am trying to take on an
27 average what I think happens in practice. Sometimes
28 we would not have as much as 18 per cent from interest
29 in these types of funds. You are feeling pretty
30 carefully. They are relatively high market levels when



1 you get as much as 18 per cent income from interest in
2 this type of company. That happens part of the time;
3 at other times it would be materially lower than that.

4 This is the request made. I think it would
5 certainly facilitate things for everybody concerned if
6 it were done that way. I think it would encourage, if
7 you will, the use by investors in Canada of this type
8 of vehicle, which I think is performing a tremendous
9 function to the good of the Canadian economy. I think
10 it should be encouraged to the maximum degree, if it
11 does not result in any serious disabilities to the
12 federal Department of Revenue.

13 Mind you, these are free enterprise
14 institutions in which the government is not assuming
15 any risks, any costs, and without any trouble to the
16 government and they are being utilized by more and
17 more people, who must be convinced that they are a
18 good vehicle for them.

19 What we are trying to do is just ask that
20 this taxation be imposed in its simplest form without
21 any material change in the tax revenues of the
22 government, to the convenience of both the government
23 and the shareholders.

24 THE CHAIRMAN: The advantage that you have
25 cited of proposal No. 2 over proposal No. 1 is an
26 administrative advantage; I think that is the only
27 thing you hold for it, is it not?

28 MR. CHIPPINDALE: It is a matter of
29 convenience.

30 THE CHAIRMAN: It would seem to me that



1 providing you do what we spoke about with regard to
2 proposal No. 1, it does not represent any real
3 administrative difficulty. You make out your
4 information returns, and I would think you are
5 responsible enough people that they do not have to be
6 checked very carefully.

7 MR. CHIPPINDALE: Thank you.

8 THE CHAIRMAN: You would turn those in, and
9 there would be the duplicate of the shareholder's
10 account. I think it would work just like ordinary
11 dividends and I cannot see very much difficulty there.

12 But when shareholders move in and out of your
13 funds, as they do very properly, that means, I presume,
14 that the least assured dividends would represent a
15 very long list, would they not, although I suppose that
16 is the case right now?

17 MR. CHIPPINDALE: When a person comes into
18 one of these funds, he pays an amount which represents
19 the capital value of the accrued income.

20 COMMISSIONER GRANT: Plus his cost of getting
21 in?

22 MR. CHIPPINDALE: I am talking about the fund
23 itself now. The acquisition cost is added by the
24 distributor. The company does not enter into that at
25 all. But the company gets an amount that represents
26 the capital and income value of the equity at that
27 date.

28 If one goes out, the same thing happens in
29 reverse. He gets the liquidated value, which is a
30 composite of the capital value and the accrued income,



1 all figured out to seven decimal points on that day,
2 so we know exactly where everybody stands at that time.

3 THE CHAIRMAN: You know exactly how many days
4 it has been in the fund and the amount of money he
5 received?

6 MR. CHIPPINDALE: Yes, and the amount of money
7 he received. I argued along those lines, Mr. Chairman,
8 myself years ago, but it was thought by others that it
9 would present administrative difficulties. That is not
10 my contention; but that was the feeling at that time.
11 It was certainly a valid feeling -- I am not criticizing
12 this -- so I came up with this as a solution to any
13 problem which anybody might have in mind along those
14 lines.

15 THE CHAIRMAN: But you prefer proposal No. 1?

16 MR. CHIPPINDALE: It is not too material. I
17 think I would prefer No. 2 if the Department were
18 agreeable to it. It does make it simpler. No. 1 is
19 certainly an improvement over the present situation.

20 THE CHAIRMAN: As an accountant, I would have
21 thought if you went to proposal No. 2, you would just
22 have your accountants working out the optimum position
23 at every level of income, and your investment decisions
24 might be to some extent influenced by taxation.

25 Taxation would not be wholly neutral. Under No. 1 I
26 would think it would be wholly neutral.

27 MR. CHIPPINDALE: I am not sure that I get
28 your point, Mr. Chairman.

29 THE CHAIRMAN: It is simply that your fund
30 would pay more or less tax under proposal No. 2,



1 depending upon your choice as to investments, whereas
2 under No. 1 it would make no difference.

3 MR. CHIPPINDALE: It would make a difference.

4 THE CHAIRMAN: It would make a difference to
5 the individual.

6 MR. CHIPPINDALE: Because the more foreign
7 influence we have, the less favourable the position of
8 our shareholders as individuals.

9 MR. STEWART: Under proposal No. 3, which you
10 put forward somewhat less forcefully, because you
11 simply say that this is a meritorious idea, you suggest
12 that dividends from mutual funds should be excluded
13 from income either altogether or up to \$100.00 per
14 shareholder.

15 There again, I take it, if dividends were
16 excluded to up to \$100.00, the vast majority of your
17 shareholders would not be taxable on dividends at all?

18 MR. CHIPPINDALE: Well, certainly some of
19 them would not, depending on their other income, of
20 course.

21 MR. STEWART: We have already agreed that
22 your average shareholder has an investment of \$3,000.00.

23 MR. CHIPPINDALE: In this alone. But he
24 may have others.

25 MR. STEWART: He may. But if we assume this
26 is his only equity investment in shares and if we
27 assume the 3-1/3 return on \$3,000.00, we get \$100.00?

28 MR. CHIPPINDALE: Yes.

29 MR. STEWART: So that particular person would
30 be paying no tax at all on his dividend income?



1 MR. CHIPPINDALE: Some will not. The only
2 thing I could not concur in, because I just cannot
3 figure it out, is whether it is the great majority,
4 that is all, because there are other, different kinds
5 of income. I would hate to think that a person had
6 all his savings in one mutual fund.

7 THE CHAIRMAN: And had no other income?

8 MR. CHIPPINDALE: And had no other income. I
9 would not think that would be a proper position.

10 THE CHAIRMAN: That might be so in the case of
11 a widow, I suppose.

12 MR. CHIPPINDALE: I would never recommend it,
13 and I never will. It is only suitable for a portion of
14 one's investment capital.

15 MR. STEWART: But we are now talking about
16 dividend income, are we not?

17 MR. CHIPPINDALE: That is right; but they
18 can have other securities, and usually do.

19 MR. STEWART: In other words, your average
20 member holds shares other than his mutual fund shares?

21 MR. CHIPPINDALE: I cannot say that. All I
22 can say is that over the 31 years our recommendation
23 has been that it is suitable for a portion of the
24 investment savings of practically any investor. I have
25 never suggested that it was suitable for a person's
26 entire savings. He should have a bank account for
27 emergency cash purposes; he should have suitable
28 life insurance; I would think he should have a suitable
29 amount of government bonds in the form of Canada
30 Savings bonds or other liquid savings, and then,



1 depending on what their position was, how old or how
2 young, how little or how much, all kinds of things,
3 some portion of the total savings could be put very
4 well into one of these vehicles, and they might have
5 one or two individual stocks as well.

6 I think a great number do this. I cannot
7 make a statement as to what proportion, but certainly
8 that is what we have recommended. I can send you
9 printed material to that effect. That is all I can
10 say.

11 MR. STEWART: You have saved yourself by the
12 bell there, Mr. Chippindale, because the person who
13 has the bank account, and the person who has some life
14 insurance, and the person who has some government
15 bonds is not getting dividend income from those
16 sources.

17 MR. CHIPPINDALE: No, but in addition to
18 that he can have -- and a great many do have -- other
19 things. Practically everybody has a pet stock.
20 Practically everybody owns some Bell Telephone.

21 MR. STEWART: Including most of your 300,000
22 members?

23 MR. CHIPPINDALE: Certainly a lot of them.
24 I cannot say most, but I will say that a great number
25 of the people that own shares in an ordinary mutual
26 fund are the type of people who would probably also
27 own some Bell Telephone stock. That is my
28 judgment.

29 MR. STEWART: I should have thought that
30 your salesmen would be going around convincing people



1 that the advantages of mutual fund shares are their
2 great diversification, the excellent management behind
3 the fund, and so on, and the average person should put
4 everything he has available for investment in the stock
5 market in mutual fund shares.

6 MR. CHIPPINDALE: No.

7 MR. STEWART: He does not?

8 MR. REID: There might be a difference of
9 opinion here.

10 MR. PETERSON: I am afraid I could not
11 subscribe to that either. I think a great many of our
12 clients have no other equities, investments, and I
13 think this is one of the virtues of this type of
14 investment. Some people -- not sophisticated
15 investors -- do not have the means today, and some do
16 not have the knowledge and are paying for professional
17 management; but they are the exception rather than the
18 rule.

19 MR. REID: In our case we provide a bond
20 investment along with equity investment to provide
21 an opportunity for balancing, to meet individual
22 requirements. Again, different companies have
23 different policies.

24 MR. STEWART: Quite so.

25 MR. CHIPPINDALE: Proposal No. 3, as it
26 says, is not a request, but we do think it is a
27 meritorious idea. It is only meritorious if the
28 government feels that we are serving the national
29 interest in a fashion that makes it worth considering
30 that. That is only in the nature of partial relief,



1 really, from double taxation. I have read a number
2 of briefs where they have requested that this be
3 applied 100 per cent to all stocks. We are very modest
4 in this suggestion.

5 MR. STEWART: Now, Mr. Chippindale, I would
6 like to look at paragraph 49 of your brief, which is
7 on page 36, and ask you a question about it. There you
8 are dealing with the question of investment on the one hand
9 and trading on the other.

10 As I understand the effect of paragraph 49,
11 it is this: First of all, if an investment or a
12 security is held for 90 days ---

13 MR. PETERSON: Or more.

14 MR. STEWART: If it is held at least 90
15 days, then the trading character is eliminated?

16 MR. CHIPPINDALE: I should think it is almost
17 eliminated, if not completely so. The trader does
18 not aim to hold stocks 90 days.

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3 MR. STEWART: You are suggesting it should
4 be eliminated at 90 days.

5 I also understand, from paragraph 49, that
6 you suggest that as long as the realized losses
7 on trades of securities held by less than 90 days
8 exceed the profits on securities held for less than
9 90 days, the corporation should not be classed as
10 a trader.

11 MR. CHIPPENDALE: If the corporation
12 has no profit -- if it does not have a profit
13 there is no tax on no profit; but if it has a
14 profit on the sale of securities, then, if more
15 than one-third of that net profit arose from
16 securities proportionately held less than 90 days,
17 I should think it would be verging on a trading
18 company.

19 This is not original with me. I
20 think this is substantially the method used in
21 the United States for the same purpose.

22 MR. STEWART: I am putting it to you
23 in this way, that if your paragraph 49 means what
24 it appears to mean, then a corporation can make
25 10,000 trades in the course of a year, it could
26 hold nothing for more than 90 days, and as long
27 as it made no net profit, it should not be regarded
28 as a trader?

29 THE CHAIRMAN: Not as a successful
30 trader.

MR. CHIPPENDALE: What is the difference
whether it is or not? If there is no profit what
is the difference whether it is or not? Under those



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3 circumstances there is no profit to tax.

4 MR. STEWART: But, Mr. Chippendale,
5 it is said that the record can't change its spots,
6 and supposing a company was an unprofitable trader
7 one year but next year it began to be more success-
8 ful, are you suggesting that its trading record
9 in the previous year should not be taken into
10 account in determining whether or not it is ---

11 MR. CHIPPENDALE: No; I am suggesting
12 that each year be considered on its own merit.

13 THE CHAIRMAN: I think we will have
14 to explore this a little further.

15 MR. STEWART: But not now.

16 MR. CHIPPENDALE: It would be much
17 better, obviously, if you carried your losses
18 forward, but I am suggesting that each year be
19 considered on its merit.

20 MR. STEWART: I think this is about
21 as far as I can go on this.

22 THE CHAIRMAN: I think you have covered
23 it pretty fully. I have been making notes of my
24 questions and I have crossed practically all of
25 them off this list.

26 COMMISSIONER PERRY: I have one
27 question. I am just taking it for granted that
28 you are assuming, in your second proposal, that
29 the whole income would be distributed each year?

30 MR. CHIPPENDALE: That is right.

COMMISSIONER PERRY: I don't think
that the proposal, as it is drawn up, is put in



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3 such a way ---

4 MR. CHIPPENDALE: That is the way in
5 which it was intended to be suggested. That
6 was the intent.

7 THE CHAIRMAN: You give us careful
8 assurance that that was the intent on that point?

9 MR. CHIPPENDALE: Yes.

10 COMMISSIONER GRANT: I have one question
11 which I would like to ask. I would like to get
12 your reaction to this, that the law, as we now have
13 it, says that if you want to go into the investment
14 trust type of business you can go into it in three
15 ways. One is that you can go into it as an
unincorporated organization.

16 MR. CHIPPENDALE: Right.

17 COMMISSIONER GRANT: In that case you
18 don't rid yourself of personal liability, because
19 the shareholders in this sense are liable for their
losses as individuals.

20 MR. CHIPPENDALE: They are. In
21 this case the onus is on the shareholders themselves.
22 No business manager is involved in this type of
23 trust. It is just the shareholders.

24 THE CHAIRMAN: You explained before that
25 the term "shareholder" was very loosely used and
26 that you meant the participant rather than the
shareholder because it was unincorporated.

27 MR. CHIPPENDALE: Yes.

28 THE CHAIRMAN: So that I am assuming
29 that the organizers of this unincorporated investment
30 trust would be licensed as a partnership of the



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3 province in which they were doing business to carry
4 on under a certain name.

5 MR. REID: An investment trust set up
6 under a trust indenture involves a contract between
7 the trustee, being a chap of Canadian trust company
8 and, secondly, the investment manager and, thirdly,
9 the shareholder, or beneficial certificate holder.
10 The assets are owned 100 per cent by the beneficial
11 certificate holder. The trustee and the manager
12 are simply employed by them in their capacities. They
13 have no equity in the trust themselves other than
14 the investment contract or trustee contract.
15 They may be disposed of by these certificate
16 holders. They have no equity other than their
17 managerial-trustee contracts. The assets are owned
18 100 per cent by the certificate holders in the trust,
19 and consequently all income is owned pari passu
20 by the certificate holders. It is passed to them
21 in each taxation year to 100 per cent.

22 COMMISSIONER GRANT: Then, there is
23 no personal liability on the part of the organization?

24 MR. REID: None.

25 THE CHAIRMAN: Thank you very much,
26 gentlemen. I found your Table 1 most encouraging,
27 if I read it correctly -- and I think I did -- in
28 that Canada in a year and a half has repatriated
29 some \$218,000,000 worth of stocks; and I know that
30 that has been done to the extent of \$120,000 by
your organization.. That is most highly commendable,
and I hope it continues.



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3 We have no further questions. I
4 think we understand what you have put before us
5 so very clearly. If there is anything further,
6 before we come to the close our staff might
7 get in touch with your organization through Mr.
8 Whitehead, I would assume.

9 MR. CHIPPENDALE: Thank you, Mr.
10 Chairman. As I mentioned earlier, we do appreciate
11 this opportunity to be here and discuss the situation
12 with you, and certainly if there is anything else
13 we can do to be of assistance in furnishing infor-
14 mation we will be delighted to do it.

15 Thank you very much.

16 THE CHAIRMAN: Yes, Mr. Secretary?
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SUBMISSION OF

THE ASSOCIATION OF CANADIAN INVESTMENT COMPANIES

APPEARANCES:

Mr. J. B. Emory

Mr. T. A. Relyea

THE SECRETARY: Mr. Chairman and Commissioners, the next brief this afternoon is to be presented by the Association of Canadian Investment Companies.

Mr. J. B. Emory, the Director of the Association, is here to speak to the brief. Mr. Emory is President of United Corporation Limited, Montreal.

Associated with him this afternoon is Mr. T. A. Relyea, a member of the Association. Mr. Relyea is President of Canadian Financial and Foreign Securities Company Limited of Toronto.

Mr. Chairman, I would like to enter this brief in the record as Exhibit 321.

--- EXHIBIT 321: Brief of The Association
of Canadian Investment
Companies

THE CHAIRMAN: Mr. Relyea, we are very glad to see you. We read your submission with much interest. It raises a few questions which we would like to explore; but before we do have you got any preliminary statement?



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3 MR. EMORY: I would like to make one,
4 yes.

5 THE CHAIRMAN: Yes.

6 MR. EMORY: It certainly is not my
7 intention to make any extensive remarks this after-
8 noon since we have filed our brief with you and
9 it contains, in as concise a form as possible, the
10 reasons for our presence here.

11 I would, however, like to tell you that
12 this is the first official act of our Association.

13 It is an Association of closed-end
14 investment companies known as the Association of Canadian
15 Investment Companies. The Association is modelled
16 after the British Association of Investment Dealers
17 and in our present rather embryonic form we represent
18 eleven companies without it, at December 31, 1962,
19 of about \$240,000,000. It might, in passing, be
20 of interest to note that the British Association
21 has 258 members whose assets exceed two thousand
22 million pounds so that we have a lot of scope for
23 growth, and we feel that the potential for growth
24 does exist in this country provided we are given
25 reasonable freedom of action under our tax and
26 other laws. It is, of course, primarily to factor
27 this growth that our Association has been formed.

28 It was because of our common belief
29 that the restrictions imposed by the present tax
30 laws on our type of company unduly inhibit our
freedom of action and, hence, our potential for
growth, that we have asked to be heard this afternoon,



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3 for it must be remembered in our case that growth
4 does not primarily come from the sale of new shares
5 but from the return received on a relatively fixed
6 amount of money.

7 You will have noted from our brief
8 that we are asking that consideration be given to
9 some relaxation of the restrictions placed on our
10 foreign investments by the present tax law.

11 With your indulgence I would like to
12 make a few further brief comments on this subject.
13 However, I am sure you will understand that it is
14 impossible to cover such a broad field adequately
15 in the time available, and my remarks will, therefore,
16 only briefly touch on a few high spots.

17 I think that everyone in this room
18 will agree that pools of capital available for
19 investment purposes, whether they take the form
20 of open-end investment companies, closed-end
21 investment companies, pension funds, or what have
22 you, perform a very real and important economic
23 function in our present society. If this initial
24 premise is granted, it seems to follow naturally
25 that such pools of capital should be as free as
26 possible to seek for the greatest return on invest-
27 ment consistent with reasonable prudence, for it
28 is only by achieving this return on investment
29 that these pools of wealth can grow and pass the
30 benefits of such growth on to the economy as a whole.

31 We recognize that, at the present stage
32 of Canada's development, a case can be made of the



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3 desirability, from the national point of view, of
4 employing a major proportion of our investment
5 capital domestically. This we are quite happy
6 to do, and, indeed, I think that it would be found
7 that even in the years prior to 1955, when investment
8 companies had almost complete freedom of investment
9 choice, the major proportion of their assets
10 were, in fact, invested in Canada. Even were this
11 not so, however, we submit that the best method
12 of encouraging Canadian capital to stay at home
13 lies in so managing our national affairs that this
14 country provides the most attractive area for
15 investment rather than in restricting capital
16 movements by law. The carrot, in our view,
17 is always better than the stick, and, at any rate,
18 it certainly makes for a happier horse!

19 Finally, gentlemen, the members of
20 our Association are not convinced that foreign
21 investment by Canadians is necessarily, per se,
22 a bad thing for this country from the balance of
23 payments point of view. It is to be hoped that
24 such an investment would be intelligently handled
25 and would grow as a result, so that an initial
26 commitment of, say, \$1,000,000 would be worth
27 considerably more than that in a few years' time.
28 This is the same thing as saying that an initial
29 requirement for \$1,000,000 in a foreign currency
30 would, in a few years' time, give this country
a considerably larger claim on their currency. In
addition, of course, the remission of income to



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3 the Canadian investor would provide a continuous
4 inflow of that currency during the intervening years.
5 The net effect, then, is beneficial to the Canadian
6 balance of payments over the long run and, in fact,
7 during the period that the investment is in being,
8 Canada actually has a very real, though intangible
9 claim on foreign assets that, particularly in the
10 case of investments of the portfolio type, could
11 be realized in the event of a real emergency. It
12 is only necessary to look at the experience of the
13 British during the last war to see a practical
14 demonstration of the validity of this argument.

15 With your permission, I would like
16 to ask Mr. Relyee to read into the record the
17 names of the closed-end investment companies which
18 this Association represents, and to make a few further
19 brief comments.

20 THE CHAIRMAN: Thank you, Mr. Emory.

21 MR. RELYEA: Mr. Chairman and Commissioners,
22 the Association of Canadian Investment Companies
23 represents the following closed-end investment
24 companies -- and I will also give their net assets
25 as at December 31, 1962:

26 Canadian Foreign Securities Company Limited
27 (\$7,838,000)

28 Canadian International Investment Trust Limited
29 (\$5,919,000)

30 Canadian Power and Paper Securities Limited
(\$11,338,000)

Dominion and Anglo Investment Corporation Limited
(\$15,162,000)



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3 Dominion-Scottish Investment Limited (\$10,459,000)
4 Economic Investment Trust Limited (\$15,960,000)
5 Electra Investments(Canada) Limited (\$1,455,000)
6 Great Britain and Canada Investment Corporation
7 (\$15,531,000)
8 Pacific Atlantic Canadian Investment Company
9 Limited (\$2,978,000)
10 Power Corporation of Canada Limited (\$113,416,000)
11 United Corporation Limited (\$41,868,000)

12 That makes a total of \$241,924,000 as of December 31,
13 1962. This would be considerably higher today
14 due to higher stock prices.

15 Until 1955 Canadian Investment Companies
16 were exempt from income tax provided at least 85
17 per cent of income was distributed to shareholders.

18 In 1955 an income tax of 20 per cent
19 was imposed to make it possible for investment
20 company shareholders to qualify for the 20 per
21 cent tax credit.

22 This equalization tax has worked well.
23 Its net effect has been to permit our common share-
24 holders to receive the 20 per cent tax credit on
25 the portion of income from Canadian dividends and
26 not on the portion of income from bond interest
27 and foreign dividends.

28 The tax is simple to calculate for
29 the investment company and inexpensive to administer
30 for the Tax Department. Furthermore, the share-
holder knows exactly where he stands taxwise in
respect of his dividends.



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3 This is in marked contrast to a flow
4 through of conduit form of tax which would be
5 complicated and cumbersome to calculate and expensive
6 to administer. With conduit tax you would also
7 create unnecessary difficulty for investment
8 companies who have preferred shares outstanding.

9 We are here today to appeal for a
10 modest relaxation in the 1961 legislation which
11 has progressively tightened the restrictions on
12 the foreign income of investment companies until
13 we no longer retain the minimum of flexibility
14 in investment policy required to protect the
15 interest of our shareholders.

16 Our basic function is to provide for
17 our shareholders the investment management which
18 the trust companies provide for their large
19 investor clientele who have no restrictions on
20 their investments.

21 We submit that reasonable flexibility
22 in management can be restored to investment companies
23 by simply raising the limit on foreign income from
24 the present 15 per cent to 30 per cent.

25 We appreciate that the present emphasis
26 in government policy is to encourage investment in
27 Canada, and with this we wholeheartedly concur. Our
28 recommendation would not only make possible the
29 necessary diversification and participation in
30 representative industries not present in Canada,
but would also ensure that the major portion of
our investments remain in Canada.



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3 We will be happy to answer any questions
4 that you may have, to the best of our ability.

5 THE CHAIRMAN: Thank you, Mr. Relyea.

6 Speaking about the companies and your
7 organization, I would be interested in knowing to
8 what extent they are Canadian-owned. Some of
9 those names that you read off to me sound as
10 though the origin of the company was not Canadian.

11 MR. EMORY: I think that would be
12 a fair statement. The closed-end companies in
13 this country go back a considerable period of time --
14 in a great many cases, back to the 1920's -- and
15 at that time it was the policy of Canada to encourage
16 foreign investment. These companies in many
17 cases were actually formed to encourage larger
18 United Kingdom investment in Canada.

19 Speaking for my own company, we are
20 approximately 30 per cent owned in England, and
21 that has been the case for years.

22 THE CHAIRMAN: Some of those companies
23 would be owned more by non-residents and some less.

24 MR. EMORY: I would guess so.

25 THE CHAIRMAN: You would not have
26 what
27 any idea of/the total compensation of sales of
28 all the companies would be?

29 MR. EMORY: I am afraid I have not.
30 There is one difficulty in this business, in trying
to sort your shareholders out, and that is that
even if you look at the shareholders list you do
not always know who the shareholder is. A great



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3 many of these shares are held in marking names. By
4 that I mean in the name of bank nominees, or
5 trust companies; so that you do not know who
6 the individual shareholder is, or if he is
7 Canadian or foreign.

8 THE CHAIRMAN: Mr. Emory, the company's
9 shares that you have referred to are traded regularly,
10 are they not?

11 MR. EMORY: Some of them are traded
12 more frequently than others.

13 I would guess that 50 per cent would
14 be listed on the Stock Exchange; possibly more.
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1 MR. RELYEA: That is the distinction. The
2 listed shares trade more frequently than the unlisted
3 shares.

4 THE CHAIRMAN: The unlisted shares would trade
5 over the counter market, that is all.

6 MR. RELYEA: Yes. I think it is true of
7 all these companies that the maturity and the shareholders
8 are long term, so that probably there is less trading
9 in these shares than in the normal shares of companies.

10 COMMISSIONER PERRY: I was wondering whether
11 your members are members of the Mutual Funds Association.
12 I gather that they are not.

13 MR. EMORY: No. We are in the same business,
14 but for a slightly different end.

15 COMMISSIONER PERRY: You have a slightly
16 different brief too!

17 COMMISSIONER GRANT: I should just like to
18 make one comment, and that is this. When you mention
19 trust companies are under no restrictions, I am sure
20 a great many of these companies are under accepted
21 restrictions as contained in the instrument creating
22 the trust under which they are operated.

23 MR. RELYEA: Yes, I appreciate that. I
24 meant that they are under no government restrictions
25 as to the distribution of their investments.

26 COMMISSIONER GRANT: I think it is fair to
27 say that they are definitely under government
28 restrictions.

29 MR. EMORY: I think Mr. Relyea meant in the
30 administration of individual accounts.



1 COMMISSIONER GRANT: In the absence of any
2 direction in the instrument which creates the trust,
3 they would be bound to act within the confines of the
4 Trust Companies Act, which does contain very drastic
5 restrictions in some provinces.

6 MR. RELYEA: They have many accounts of the
7 kind I have in mind where they have complete discretion
8 to manage the account and its distribution as between
9 bonds, preferred and common.

10 COMMISSIONER GRANT: That is the owner's
11 wish.

12 MR. RELYEA: Yes.

13 THE CHAIRMAN: You were speaking of taxation,
14 were you not, when you said that before?

15 MR. RELYEA: I was referring to the
16 restriction which we have on foreign income.

17 THE CHAIRMAN: As imposed under the Income
18 Tax Act?

19 MR. RELYEA: Yes.

20 THE CHAIRMAN: You are not very frequently,
21 I presume, issuing shares and soliciting shareholders.

22 MR. EMORY: The only way we can do that is
23 in the same form as an ordinary company would. If we
24 issue shares we have to issue a prospectus in the same
25 way as any other company.

26 THE CHAIRMAN: An open end investment trust
27 prospectus.

28 MR. EMORY: Yes, but it is more in the form
29 of a permanent prospectus. We have to go to the
30 Securities Commission each time we do it.



1 THE CHAIRMAN: What is the usual practice of
2 your companies in the distribution of their profits?
3 Do they distribute the entire income or only part?
4 Do they build up a reserve?

5 MR. RELYEA: We are required to distribute
6 at least 85 per cent, so that the distribution -- we
7 like to have an even number of cents in dividends --
8 is between 85 and 100 per cent.

9 THE CHAIRMAN: That is to qualify for the
10 benefits of the Income Tax Act.

11 MR. RELYEA: Exactly.

12 THE CHAIRMAN: Should the law be altered to
13 give effect to the recommendations which we received
14 from the people who appeared before us immediately
15 preceding yourselves, their proposal No. 1 would make
16 this a true conduit so that the entire income would
17 be deemed to be distributed anyway. Whether or not
18 it was distributed, it would be taxed in the hands
19 of the shareholders as though it had been distributed.
20 What would be the effect of that in respect of your
21 companies?

22 MR. EMORY: We could certainly live with that.
23 In fact, I think we would split it very much in the
24 same percentages as the open end fund now.

25 May I just add one thing. I do not want
26 to give the impression that we are strongly against the
27 conduit system. We have a few reservations. One of
28 our reservations has to do with the fact that a good
29 many of our companies have preferred shares outstanding.
30 If the conduit system is adopted, the company then



1 becomes a non-taxable Canadian corporation, and I do not
2 know what the position of our preferred shareholders
3 would be with respect to the 20 per cent dividend credit.
4 These shares were issued to the shareholders at the
5 time with the understanding that the 20 per cent dividend
6 credit was in effect. This is not necessarily
7 insuperable but it is a consideration.

8 THE CHAIRMAN: I would not have thought it
9 insuperable, no. If it was deemed to be a distribution,
10 the distribution would be deemed to be in accordance
11 with the rights of the shareholders. If it were a
12 conduit their rights would be preserved against one
13 another, and I think their rights would also be
14 preserved in regard to taxation. So if they are
15 entitled to a dividend credit for direct investment,
16 they should be entitled to dividend credit on an
17 indirect investment. Whether that is a good way to
18 do it or not I do not know, but your objection to it,
19 apart from preferred shares, would be an administrative
20 one.

21 MR. EMORY: There is one other possible
22 objection which I can think of, and that is that it
23 leaves the shareholder in the position where until
24 the end of the year he does not know what his tax
25 position is. As we stand now, he knows exactly where
26 he stands taxwise. I can even visualize the position
27 where you might become subject to possible shareholder
28 pressure. In other words, during the year, without
29 prior reference to the shareholders, you decide that
30 in their best interests you should move a lot of money



1 down to the States, and all of a sudden at the end of
2 the year he finds himself with a heavier tax bill than
3 he expected. I do not know whether that would be a
4 problem, but I can see that there may be a problem
5 there.

6 THE CHAIRMAN: No, I do not stay with you on
7 that at all. He has entrusted you with his funds
8 and you would be in exactly the same position as would
9 an individual who is looking after another man's
10 funds. He would pay the taxes which would result
11 from the investment of his money in exactly the same
12 manner as he would do had he taken his money to
13 someone else and had them invest it.

14 MR. EMORY: The difficulty could be overcome
15 by stating something in the by-laws by way of putting
16 a maximum to it.

17 THE CHAIRMAN: The shareholder, I think it
18 would be fair to say, would not know precisely what
19 his tax liability was until he received his information
20 slip.

21 MR. EMORY: That is right.

22 THE CHAIRMAN: I do not know that that is a
23 serious point because he would know roughly what it was
24 anyhow, and would not be making his tax return until
25 he got his information slip. I suspect that a lot
26 of shareholders do not know their dividends until they
27 get their information slip.

28 MR. EMORY: If the conduit system is to be
29 considered, we feel that within reasonable limits the
30 restriction on investment policy should be relaxed. The



1 point we are trying to make is that we feel our
2 principal job is to get the highest possible return for
3 our shareholders consistent with the good of the
4 country. We think that freedom of investment action
5 and freedom of capital flow is very important.

6 THE CHAIRMAN: Let us move on to that point,
7 as to why you feel it is necessary to be able to
8 invest up to 30 per cent of your equity funds -- I
9 suppose it is that -- outside the country. What is
10 the practice now? To keep within the law to conserve
11 the tax position, I suppose. Are you pushing the
12 15 per cent?

13 MR. EMORY: As we brought out in our brief,
14 a limit of 15 per cent means, in practice, a limit of
15 30 per cent as a practical matter. So that it is a
16 little more restricted than it appears on the surface.
17 I think the majority of our members, if given
18 permission, would like to put more money into foreign
19 markets. It is a question of where you think your
20 best return will come from in the foreseeable future.
21 We do not say at the moment that we would want to,
22 but we can foresee the time when, for the protection
23 of our shareholders, it might be desirable or for the
24 betterment of our shareholders. On the other side,
25 we do not want to do anything harmful to the Canadian
26 economy, so we arrive at the conclusion that we would
27 like the maximum freedom possible.

28 THE CHAIRMAN: Well, that is a fair enough
29 statement. You are here to tell us what is best
30 for your business, although we are concerned about the



1 whole of Canada when we make our recommendations and
2 cannot ask you to take our position there.

3 COMMISSIONER PERRY: It is really a question
4 of how severe the conditions should be laid on you on
5 being excuded from the additional higher rate of tax
6 which normally applies to a corporation.

7 MR. EMORY: Yes, that is right.

8 COMMISSIONER PERRY: I think you have answered
9 this question, but when you speak of room for
10 manouevring, it is not just the casual sort of
11 fluctuation which you might have to encounter in the
12 market situation that you have in mind; it is the
13 possibility of a longer trend toward foreign
14 investments.

15 MR. EMORY: That is right. There are
16 several factors which might possibly be brought out
17 in our particular type of company, and that is that
18 if we wish to go defensive, as was mentioned in the
19 last submission, we cannot sit and let new money
20 come in. We have to move. In other words, if we
21 did not sell when markets were heavily overvalued we
22 would have nothing to buy on the market when it is
23 undervalued. This is not to say that we are going
24 to trade, but we have to take steps to protect our
25 shareholders, and one step which can be taken if,
26 for any given reason whatever, it may be that the
27 outlook for Canadian should become not too bright, is
28 to move outside the country. The other step we can
29 take is to move into bonds, but we are also restricted
30 there.



1 MR. RELYEA: I think our feeling is that our
2 group of shareholders, as a group, should as far as
3 possible be allowed to do everything that an individual
4 investor can do. We realize that there have to be
5 some restrictions to meet some of the government
6 policies, but beyond that that is all an investment
7 trust is, a group of investors brought together to
8 have the benefit of experienced management. We feel
9 that we should be penalized as little as possible.

10 THE CHAIRMAN: It may be in the interest
11 of the country to impose certain requirements where
12 they can impose and achieve results. It is probably
13 just not reasonable to put them on individual
14 investors. I am not at all sure that the fact that
15 they cannot do it means that they should not do it in
16 places where they can do it. I recognize the point
17 you make, but I will not go the whole distance with
18 you at the moment.

19 COMMISSIONER GRANT: Is it correct to say
20 that so far as the brief is concerned what you are
21 asking for is contained in paragraph 14? You want
22 15 per cent of the gross revenue from Canadian sources
23 free.

24 MR. EMORY: That is correct. Again, if I
25 could refer to the last discussion there was a question
26 asked as to whether, if we had our choice, would we
27 like to be completely free.

28 COMMISSIONER GRANT: You have not put that
29 forward.

30 MR. EMORY: No. But the answer is the maximum



1 freedom we can get which is reasonable.

2 COMMISSIONER GRANT: You do not think that
3 you are breaking faith with some of your original
4 shareholders if you failed to invest 75 per cent in
5 Canada?

6 MR. EMORY: That is a serious consideration,
7 and in a great many cases one reason why we would keep
8 the largest percentage of our assets in Canada.
9 Because to the foreign shareholder in many cases he
10 has chosen us as the vehicle to invest in Canada.

11 COMMISSIONER GRANT: That is a very fair
12 answer.

13 THE CHAIRMAN: Well, I think the point is
14 clear. When you put the two points together, they
15 would not object to a conduit if you prefer this.
16 I do not think we have great contradictions between
17 what we have heard this afternoon and what we have
18 heard from you. The positions are not irreconcilable.

19 MR. EMORY: I hope not!

20 THE CHAIRMAN: Then thank you very much indeed,
21 Mr. Emory and Mr. Relyea. You have been very helpful
22 to us and we are are very glad to have received you.

23 MR. EMORY: Thank you very much.

24 THE CHAIRMAN: Mr. Secretary, we will stand
25 over until 9:30 tomorrow morning.

26 --Whereupon the hearing adjourned at 4:00 o'clock p.m.

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ON

TAXATION

HEARINGS

HELD AT

VOLUME No.: _____ DATE: _____

92 _____ JAN. _____

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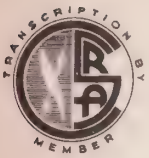
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1
2 ROYAL COMMISSION ON TAXATION

3
4 Proceedings of hearings held
5 before the Royal Commission
6 on Taxation in the Supreme
7 Court of Canada Building,
8 Ottawa, Ontario, commencing
9 at 9:30 a.m., on Friday,
10 January 17, 1964.

11 COMMISSION:

12 Mr. Kenneth LeM. Carter -- Chairman,
13 Mr. Harvey Perry,
14 Mr. Donald G. Grant,
15 Mrs. S.M. Milne,
16 Mr. Charles E.S. Walls,

17 LEGAL ADVISERS:

18 Mr. J.L. Stewart, Q.C.,
19 Mr. J. Coyne

20 RESEARCH DIRECTOR:

21 Prof. F.D.G. Hartle.

22 SECRETARY:

23 Mr. G.L. Bennett.
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324	Brief of Mr. P. C. Forsyth, Ottawa.	8486

* * * * *



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3 --- The hearing commenced at 9:30 a.m.

4 THE CHAIRMAN: Are we all ready to
5 proceed? Yes, Mr. Secretary?

6 THE SECRETARY: Mr. Chairman and
7 Commissioners, the first submission this morning is
8 being presented by the Canadian Shipowners Association.
9 Mr. W.G. Fisher, Managing Director of the Association,
10 is here to speak to the brief which I will now
11 enter into the record as Exhibit 322.

12 EXHIBIT 322: Brief of Canadian
13 Shipowners Association.

14 THE CHAIRMAN: Good morning, Mr. Fisher,
15 we are grateful to you for putting in this submission
16 and coming to see us today. We would like to know
17 more about your industry, and we have got a few
18 questions for you, but before we start asking
19 questions is there anything you would like to say?

20 MR. FISHER: Yes, Mr. Chairman and
21 Commissioners. First I would like to point out
22 that the Association has approached this particular
23 problem with considerable misgivings, primarily
24 because our problems are not exclusively ones of
25 taxation but are ones of national economic policy
26 out of which stem, of course, the taxation relationship
27 as the government of the day so decides or wishes
28 it should be done.

29 I think you will have noted from the
30 brief that there have been some very substantial tax



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3 benefits given to the industry. The unfortunate
4 part of it is that this feature of tax benefits
5 which have been provided under special legislation of
6 Parliament have been so used or designed to support
7 another industry, and, as a result, we have never
8 been able to make any serious use of the advantages
9 already provided in the tax law.

10 THE CHAIRMAN: The other industry being
11 building?

12 MR. FISHER: In other words, the
13 Canadian Vessel Construction Assistance Act provides
14 extremely valuable tax benefits to the shipowner who
15 can use it; but naturally when you have -- and we
16 find this in our own industry -- a lot of benefit
17 which is passing to the industry on a monopoly the
18 benefits are naturally going to flow to the
19 monopolistic industry.

20 Now, I would also like to develop briefly
21 with you, for a minute, what the theory of the
22 international shipping industry is. I have no
23 doubt you have had many claims made before you for
24 special treatment in special cases and special
25 situations, and in this respect we are no different;
26 but I do think that we are unique in our business
27 in that as an industry our plant, which is our
28 vessels -- this is what we use to provide our
29 service to the public -- has what I choose to term
30 mobility. By the stroke of a pen you can transfer
your plant from one country to another country; and in



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3 this aspect we are a somewhat peculiar industry.
4 This has the effect that, in the international field,
5 there is a very large amount of world shipping
6 which lives in corporate domiciles which are for all
7 practical purposes tax free. Canadians endeavouring
8 to engage in this field of private enterprise --
9 free enterprise -- naturally at least are inhibited
10 by the fact that they are not truly competitive
11 because of the incidence of taxation in Canada
12 which does not apply to their competitors.

13 I think this is the essence of our
14 problem. In the beginning of our brief I mentioned
15 three inter-related factors -- non-competitive
16 operating costs, non-competitive taxation and lack
17 of risk capital. They are all inter-related. Ten
18 years ago, or fifteen years ago, our biggest problem
19 at that time was undoubtedly excessive operating
20 costs. Today it is a very secondary feature. Our
21 real problem is taxation, and this arises because
22 15 years ago the capital cost then of a general
23 purpose ocean-going ship was in the order of \$600,000
24 or \$700,000; today it is of the order of \$3½ million.
25 Therefore, the carrying charges are so much greater.
26 Therefore, it seems to me that the carrying charges
27 on your capital cost overshadow very substantially
28 the amount of your operating costs.

29 If I may put this in very simple
30 terms, about 12 years ago we did a study on this
and the conclusion we reached was that of our gross



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3 revenue approximately 35% of that went into what we
4 might term our operating costs. Using the same
5 basis for your calculations today, gentlemen, it is
6 down to about 12½%. Therefore, if your competitor
7 has much cheaper operating costs the difference
8 becomes much less; and the difference is of the order
9 of 4% or 5%. Therefore, we suggest that with a
10 comparable and competitive tax base the four or
11 five times the operating cost is not difficult to
12 overtake, and it can be overtaken by the greater
13 productivity of Canadians. They are better seamen,
14 and their productivity is greater; and it can be
15 overtaken.

16 Now, as an example -- and if I may
17 divert the Commission's attention for a minute --
18 and I am not sure that you will want this put in the
19 record -- but it does illustrate what happens in
20 international shipping as it relates to Canada. This
21 came to my attention in one of the local papers
22 where it told of a 20,000 ton tanker which is now
23 in Halifax. The crew was changed. The Greek crew
24 went off the ship and a Chinese crew came aboard
25 the ship. They found themselves in a great problem
26 because the notices and signs on board the ship
27 were in Greek. The ship was built in Germany and
28 all the instructions in the engine room were in
29 German. Of the Chinese crew of 40 from Formosa
30 only two could speak English. The radio operator,
an Australian, could speak neither Chinese nor German



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3 I want to point out how it got into
4 Canadian trade. This vessel was at the time chartered
5 to the Imperial Oil Company; they had it on a long
6 charter. It as built in 1953 in Germany for a
7 Greek firm. Now, they, in their commercial judgment,
8 decided that they were going to sell this ship,
9 and they sold it to a Nationalist Chinese company
10 which set up a Panamanian company where they have no
11 taxes. As I pointed out earlier, at a stroke of a
12 pen the corporate domicile of the ship was changed
13 from Greek to Panamanian overnight. The charter
14 still continues. So far as the Canadian importer of
15 crude oil is concerned he is not concerned with how
16 it comes in as long as it comes in efficiently.

16 This is international shipping. This
17 is going on all the time; and this is why we may have,
18 and already now have had, to develop the theory of
19 time chartering our equipment; and, to put it in
20 simple terms, we now rent our plant.

20 With that brief introduction -- I did
21 want to make the point with that anecdote and try to
22 explain what international shipping is.

22 THE CHAIRMAN: The figures contained
23 in the brief are certainly very startling -- to hear
24 that at the present time 18 Canadian corporate
25 companies own 27 ocean-going vessels whereas in 1948
26 Canadian companies owned 172 ocean vessels; and
27 as you point out, of course, Canadians charter a
28 great number.
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3 When we talk about 27 vessels, would
4 they be of Canadian registry, or would they be
5 registered under flags of convenience elsewhere?

6 MR. FISHER: Those 27 vessels are
7 owned in Canada by Canadian corporations and
8 registered within the Commonwealth.

9 We as Canadians in this field have
10 the benefit of dual nationality under the Commonwealth
11 Shipping Agreement. This agreement, incidentally,
12 was signed at the same time as the Treaty of West-
13 minster and it gives dual nationality so that a
14 Canadian corporation may register its shipping in
15 any part of the Commonwealth; and the converse is
16 also true; and because at this time our operating
17 costs are too high we can get much better operating
18 costs if we register them in Bermuda, Nassau, or the
19 United Kingdom.

20 THE CHAIRMAN: Thank you.

21 The Canadian government is not
22 collecting taxes on the income of our --

23 MR. FISHER: Yes; any earnings on the
24 operation of this vessel come back into the Canadian
25 company.

26 THE CHAIRMAN: Are there Canadian-owned
27 vessels which are registered in places outside the
28 Commonwealth where taxes do not come back?

29 MR. FISHER: Very substantial.

30 THE CHAIRMAN: I would have thought --

MR. FISHER: They do it by being the
beneficial owner of another corporation.



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3 THE CHAIRMAN: Quite so; and that is
4 why, I suppose, our Canadian fleet has shrunk to the
5 extent that it has shrunk?

6 MR. FISHER: To a degree, yes.

7 THE CHAIRMAN: They have been transferred
8 to non-taxable places and their registration has
9 been transferred to those places and the ownership
10 is under a non-resident subsidiary company?

11 MR. FISHER: I think that is a fair
12 statement.

13 THE CHAIRMAN: Well, now, would you
14 have any idea -- and I don't, I must say -- as to
15 how much Canada receives in the way of taxes from
16 the ocean shipping industry?

17 MR. FISHER: I don't know; I have had
18 great difficulty in getting it. The principal
19 reason is that in the case of ocean-going ships
20 there is no access to the record. I have checked
21 through income tax statistics and they do not
22 segregate ocean shipping from others. Therefore, I
23 can give you no information other than the one
24 statement that is in the brief, which, I think, is
25 quite significant -- on page 4 and page 10 --
26 where five of these companies -- these five companies
27 decided this year -- in fact, on 31st December last --
28 to liquidate their Canadian interests; their
29 vessels were registered in the United Kingdom
30 but were owned by the Canadian company. In the last
15 years these five companies have paid \$6,610,000.



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3 This is an accurate figure given to me by the
4 management.

5 THE CHAIRMAN: That is an average of
6 \$400,000 a year; and I would assume that has been
7 declining in recent years, following the general
8 trend of Canadian registry.

9 MR. FISHER: Well, in respect of these
10 particular five companies these were static. In
11 other words, they had the same number of ships 15
12 years ago as they have now. All that happened was
13 that they had two very profitable years in which
14 they paid very large taxes and then ran into a
15 slump and didn't pay any tax at all.

16 I think the motives which affected the
17 company this last year were two-fold. The one
18 undoubtedly was Mr. Gordon's last budget in respect
19 of non-resident companies; they could find no
20 Canadians who would take a share; and, secondly,
21 because the industry has suddenly again, after eight
22 years in the wilderness -- has suddenly found itself
23 extremely profitable because of Russian wheat deals;
24 and I think their thinking was, "Here is another
25 year where we are going to pay another \$2 million
26 tax," and I think they said "Well, let us liquidate".
27 They have gone to Bermuda and pay no taxes but they
28 still have the vessels. The only difference is the
29 corporate domicile of the companies that have
30 changed from Canada to Bermuda.

THE CHAIRMAN: Well, I would assume that



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3 the ships are still employing Canadians.

4 MR. FISHER: They are registered in the
5 United Kingdom and employ U.K. seamen.

6 COMMISSIONER GRANT: Mr. Fisher,
7 going back to the days after the war when we had a
8 lot of liberty ships and when Canada had quite a
9 strong merchant marine, there was a mass sale of
10 those liberty ships away from Canadian ownership;
11 and as I recall it it was due at that time to high
12 operating costs brought about by the high wages
13 which the unions were demanding for the men who manned
14 the ships, and the fact that the higher competitive
15 rates on the international basis did not extend to
16 increased costs; and, therefore, hundreds of liberty
17 ships were sold away from Canadian registry. Would
18 this be basically correct?

19 MR. FISHER: Not quite. In the initial
20 stages, in this connection, Canada had a very
21 substantial fleet owned by the government built for
22 war purposes. Two hundred and twenty-five of those
23 ships -- which was nearly 80% -- were sold to
24 Canadian companies at that time. They bought them.
25 Some of them were under charter then to the United
26 Kingdom and they were sold to Canadian companies. I
27 would say that that was foreign capital; it was not
28 Canadian capital. But the condition under which the
29 government sold the ships was that they had to set
30 up a Canadian corporation; but this was foreign capital
that came in in the investment.



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3 THE CHAIRMAN: Was this the point,
4 Mr. Fisher, that foreign capital could not own a
5 Canadian ship of Canadian registry?

6 MR. FISHER: Yes.

7 THE CHAIRMAN: Each ship still has
8 64 shares, does it not?

9 MR. FISHER: Yes.

10 THE CHAIRMAN: Those shares must be
11 owned by Canadians under Canadian law?

12 MR. FISHER: Let us define this.
13 You are talking about Canadians as corporations;
14 but don't let us part the corporate veil, because
15 once you do that you open up a whole new area of
16 investigation. The only people who do that are
17 the Americans. An American shipping corporation
18 must be owned by American citizens, but not anywhere
19 else in the world.

20 THE CHAIRMAN: Under our law do we
21 require Canadian citizenship or Canadian nationality?

22 MR. FISHER: No. Anybody can come
23 up into Canada and set up a corporation. He can
24 register the ship anywhere in the British Commonwealth;
25 but there is nothing to show as to where the capital
26 came from. We don't look behind the corporate veil.

27 THE CHAIRMAN: So that you have
28 Canadians who are taking ships elsewhere and
29 registering them in other places?

30 MR. FISHER: As long as they are
within the Commonwealth.



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3 COMMISSIONER GRANT: In the case of
4 Canadian ownership in Bermuda the test is whether or
5 not -- it would depend on where the operating company
6 was?

7 MR. FISHER: Not the operating company;
8 the domicile of corporation with title to the ship.
9 It may be operating somewhere else entirely. The
10 ship may be owned by a Canadian corporation and it
11 may never see Canada, and be manned in the United
12 Kingdom by United Kingdom seamen. In this case the
13 earnings of the ship must come back to Canada and
14 become part of the taxable income of the Canadian
15 corporation; and these ships we are speaking of --
16 these ships are in that class.

17 COMMISSIONER GRANT: So that a company
18 formed in Canada could be an operator of that ship
19 and the only income that would come to Canada would
20 be what that company sent to its parent -- if it
21 were a subsidiary -- to its parent company.

22 MR. FISHER: If it was a subsidiary,
23 yes; but, of course, we don't operate under that
24 arrangement with subsidiaries.

25 THE CHAIRMAN: And we don't tax the
26 income from subsidiaries if they are 25% or more;
27 is that right?

28 MR. FISHER: I think you are right;
29 I think that is correct.

30 COMMISSIONER WALLS: Are there not other
reasons for foreign registry of Canadian ships other



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3 than taxation? Are there not other advantages --

4 MR. FISHER: Yes; the other advantage
5 is your cheaper operating costs; and they were very
6 substantial ten years ago. I pointed out a little
7 earlier that this differential is substantially
8 narrower. For instance, there is the effect of
9 automation. Crews have been greatly reduced. Your
10 competitive is now able to hire fewer engineers to
11 operate his ships and the costs are higher. That was
12 very evident 10 or 12 years ago when you registered
13 in the United Kingdom. It is not nearly so much
today as it was then.

14 THE CHAIRMAN: Are Canadians not
15 forming companies in Liberia and registering them?

16 MR. FISHER: Yes, I am quite sure;
17 but I am quite sure that nobody knows how much and how
many.

18 THE CHAIRMAN: But that is happening --

19 MR. FISHER: Yes, that is happening;
20 and you will find that many Canadians own shares
21 in Panamanian corporations.

22 THE CHAIRMAN: I know that Canadians
23 are forming Liberian corporations.

24 MR. FISHER: Yes.

25 COMMISSIONER GRANT: Could you put us
26 in the picture on another aspect? Let us say a
27 Canadian ship is under foreign registry and is being
operated by a Canadian company.
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3 The crew of that ship may be Canadian, or they do
4 not have to be Canadian. If it were under Canadian
5 registry they would have to be Canadians. Right?

6 MR. FISHER: They do not have to be
7 by law, but they have to be in order to live with
8 the unions. This is the most effective way to
9 comply with Canadian registry, although there is
no law requiring that.

10 COMMISSIONER GRANT: But under foreign
11 registry they can be manned by crews of any
12 nationality. They are then not under any of
13 our Canadian trade unions.

14 MR. FISHER: I would qualify that with
15 one exception of a British ship registered within
16 the Commonwealth which must employ a British master
17 and a British chief engineer. But ^{on} a Liberian ship
18 which may be beneficially owned in Canada through
19 a Liberian corporation you can have a complete
20 Chinese crew on board. As a matter of fact, I
21 was up north one or two winters ago and was quite
22 amazed to see a ship unloading supplies for the mid-
23 continent, or the DEW Line, with the crew hanging
24 over the rails watching the unloading and seeing
25 a sea of Chinese faces. And that was a British
26 ship. Incidentally, they were also British sub-
jects coming from Hong Kong. But it is perfectly
legitimate to do that.

27 THE CHAIRMAN: It seems to me that
28 the ultimate which could be done for you by way
29 of taxation is for Canada to decide to give up
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3 taxing the profits of any Canadian registered
4 vessels which were engaged in ocean trade. I
5 am wondering how much that would cost Canada.
6 Would the cost to Canada and the corresponding
7 benefits to your industry be enough to reverse
8 the trend?

9 MR. FISHER: There are two approaches
10 to that. In the first place Canada gets nothing
11 out of this so really they will not lose anything
12 by it. After all, you must have something in,
13 some income to give up, but Canada has nothing
14 there. As of now, and particularly in 1965, the
15 tax revenue from Canadian shipping in the ocean-
16 going service is negligible, so you are not giving
17 up anything.

18 However, I would point out that we
19 do not ask for that in our submission. We are
20 asking for equality in certain sections of tax
21 treatment. If we are to have the benefits of
22 living in the Canadian economy with a Canadian
23 standard of living, I do not think that any of
24 our people are prepared not to pay their share
25 of the taxation which arises from that. But
26 what we would like is to have a certain equality
27 in the taxing division, and we have suggested
28 specific things. One of them is ---

29 THE CHAIRMAN: Well, we are going
30 to come to that in a minute. But if Canada
gets no taxes out of this and gives up that
tax, namely nil, the industry would get no
benefit from Canada giving up that tax.



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3 MR. FISHER: That is right.

4 THE CHAIRMAN: Canada cannot do anything
5 more for the industry than give up the tax. That
6 is the ultimate.

7 MR. FISHER: Yes, that is the ultimate.

8 THE CHAIRMAN: What I am saying is if
9 that were done -- and whether you wish it or not
10 is beside the point for the purposes of my present
11 question -- would it revitalise the industry? I
do not see how it would.

12 MR. FISHER: Yes, I think it would.

13 THE CHAIRMAN: If Canada gives nothing
14 to your industry, how would it revitalise the
15 industry?

16 MR. FISHER: It would encourage these
17 charterers, the people who now are the renters,
to return to ownership.

18 THE CHAIRMAN: Yes, that makes a point.

19 MR. FISHER: Ten years ago they
20 were the owners.

21 THE CHAIRMAN: They are really chartering
22 their own vessels which belong to their foreign
subsidiaries.

23 MR. FISHER: Yes, that is true in part.

24 COMMISSIONER GRANT: But their
25 operating costs would rise if they returned to
26 Canadian ownership, would they not?

27 MR. FISHER: Yes.

28 COMMISSIONER GRANT: But you think
29 tax concessions would offset that, do you?

30 MR. FISHER: No, I do not, but I do



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3 not think that the operating costs would rise
4 sufficiently to inhibit them from doing that.
5 I say this because we believe that under current
6 conditions Canadian operating costs are certainly
7 higher. However, the productivity factor of
8 Canadians is far superior to that of the seamen
9 we get for less wages. I think the one offsets
10 the other.

11 COMMISSIONER GRANT: Plus the fact
12 that ocean-going rates are much higher.

13 MR. FISHER: Yes, although there is
14 no guarantee that that will prevail.

15 COMMISSIONER GRANT: There is a
16 great fluctuation there.

17 MR. FISHER: Yes. On your operating
18 cost theory, I might say that we can man a 12,000
19 ton bulk dry carrier, one of the standard ocean-
20 going ships, with 32 to 34 Canadians. In the
21 United Kingdom they have to have 45. If we go
22 to China we must have 52. The wages are much
23 lower, but by the time you feed the men, provide
24 housing accommodation for them on the ship, and so
25 on, the differential is very narrow.

26 COMMISSIONER GRANT: How do the loading
27 facilities affect the operating costs?

28 MR. FISHER: When I speak of operating
29 costs I am exclusively speaking of ship cost,
30 because the cost of loading and discharging, and
all the other things which go into it, is common
to all ships. They all pay a common charge. But



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3 a Canadian ship operated with a crew of 32 or 34
4 men, if you had a crew of Chinese on the same ship
5 you would need 50 men.

6 COMMISSIONER GRANT: I do not know
7 why that should be. I am sure Canadians would
8 not do three times the work of Chinese. Is it
9 because the facilities are better?

10 MR. FISHER: Yes, they are better,
11 and there is better maintenance on the ship.

12 COMMISSIONER GRANT: Canadian seamen
13 are more productive per man than British seamen, are
14 they?

15 MR. FISHER: In our view the Canadian
16 seaman is the most productive in the world, in our
17 experience.

18 COMMISSIONER FERRY: This might sound
19 like a silly question, Mr. Fisher, but I gather
20 from what you say that the essence of a strong
21 Canadian shipping industry would be to have ships
22 owned by Canadians and manned by Canadians, and
23 presumably carrying Canadian goods in addition?

24 MR. FISHER: That is the essence
25 but it does not follow that those ships have to
26 be built in Canada, although that would be desirable.
27 This has been our problem for the last ten years,
28 that if we want to develop a Canadian merchant
29 marine and to get the advantage of the tax
30 scheme, they must be built in Canada. Until
the shipbuilding subsidy introduced by the govern-
ment two years ago, the costs of this were out of
the question.



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3 COMMISSIONER PERRY: I deliberately
4 left out the price of registration. Is that
5 relevant at all in the ideal concept of a Canadian
6 shipbuilding industry?

7 MR. FISHER: That is a very debatable
8 point nowadays. Some 20 years ago registry was
9 an important factor. Today registry is not
10 an important factor. It is not nearly as
11 important, particularly as most of the world
12 is doing what we are doing, going into the
13 business of renting rather than owning equipment.

14 May I just give you an instance to
15 demonstrate this point. One of the best known
16 facts is that the British Mercantile Marine is the
17 finest in the world. It has not increased in size
18 in the last ten years comparable with the develop-
19 ment of the volume of world trade. It is prac-
20 tically static. Today they are very substantial
21 renters of equipment, the same as we are, to such
22 an extent that ten years ago they had a surplus
23 in their balance of shipping payments and their
24 balance on international accounts in the order
25 of \$34 million. In 1952 they paid \$350 million
26 to rent ships and have a deficit on shipping
27 in their balance of international payments
28 to the United Kingdom to the extent of about
29 \$49 million. This is the pattern of the business.

30 Now, we are doing the same. We
31 chartered roughly 400 ships in 1952 and carried
32 25 per cent of our total external trade,
33 import and export, which gave us a \$90 million



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3 deficit in our shipping account.

4 THE CHAIRMAN: To some extent that
5 deficit, I would assume, would be offset by dividends
6 paid from the foreign subsidiaries owned by
7 Canadians. I would assume a great deal of this
8 chartering is simply tax evasion.

9 MR. FISHER: Yes, tax evasion, but
10 in practice they do not bring the money home. They
11 use the money to plow it back into the business
12 and get newer, bigger and better ships. Very
13 rarely are the profits brought home, they are
14 plowed back into the industry. They get their
15 reward out of it by appointing a \$20,000 president,
16 a \$15,000 vice-president, and so on. They do not
17 have to pay dividends because they can extract
18 their earnings out in other ways.

19 COMMISSIONER GRANT: Your plea, Mr.
20 Fisher, on behalf of the owners of ocean-going
21 ships ---

22 MR. FISHER: Well, I would put it
23 in this way, that my plea is on behalf of the
24 operators to encourage them to keep ---

25 COMMISSIONER GRANT: To return their
26 registry to Canada?

27 MR. FISHER: Or to return from the
28 basis of a renter to an owner. Not necessarily
29 a return to Canadian registry; it could be a
30 Commonwealth registry. But my plea is to create
the kind of economic climate in Canada which will
encourage the operators of these 400 chartered



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3 vessels seriously to contemplate owning them rather
4 than having to rent other people's equipment. Then
5 the real benefits will flow to Canada because we
6 can then employ Canadian seamen. The revenues
7 of the industry will start to flow back into the
8 country.

9 THE CHAIRMAN: I have read your
10 submission and I am wondering whether the recom-
11 mendation in paragraph 16 would accomplish this.
12 That is why I said to you that if there are no
13 taxes out of it, why bother to remit all the taxes
14 on Canadian owners and vessels.

15 MR. FISHER: I think probably the way
16 you have put it indicates that we have been a
17 little reluctant to come before you and to say:
18 "Look, we cannot have taxed capital so we have
19 suggested certain measures and they will go a long
20 way".

21 THE CHAIRMAN: Well, let us look at
22 them. There is a request that the recapture value
23 be held for investment for a period up to ten years.
24 Is that right?

25 MR. FISHER: Yes.

26 THE CHAIRMAN: On the ground that if
27 that were done it would probably not be recaptured
28 and the additional taxes paid on it would be
29 used for further capital expenditure. That does
30 not affect the overall amount of depreciation
charged over a 25-year period. I suspect that
it would be pretty much the same. True, it would



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3 be in and out, and so on, at a different value,
4 and the taxes would be paid earlier, as things
5 now stand, than what you propose. There would
6 be deferred payment of certain taxes.

7 MR. FISHER: I wonder in respect of
8 recapture. I may be guilty of trying to over-
9 simplify it, but most of our ships today have
10 probably a written down book value which is
11 probably negligible. They are about 15 years
12 old and would probably be written off by now.

13 Years ago they were worth \$50,000
14 to \$70,000 as scrap. Today we can sell them for
15 \$200,000. But if you do not reinvest that money
16 and the original ship cost \$600,000, say, that
17 \$200,000 has to be taken back in taxable income
18 in the industry. Half the benefit of the inflationary
19 value of the thing is returned to the government.
20 The owner says: "I want to keep that to reinvest
21 it, not necessary next year, but when my commercial
22 judgment tells me to do so." In the meantime,
23 he says he will rent a ship.

24 I suggested ten years ago that that
25 should be done, as it is done in Norway and the U.K.
26 I am not sure what they have, but they do have
27 much greater benefits in what they call their
28 balancing charge. They hang on for a long time
29 before they have to account for it.

30 THE CHAIRMAN: Well, we will look at
that and see.

COMMISSIONER GRANT: You say that a



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3 ship is in a different position from a building,
4 for instance as far as depreciation is concerned,
5 in that in a building you may renew parts and make
6 capital expenditures. But what is your chance
7 of making capital expenditures on a ship? I
8 suppose its engines must be renewed every so often,
and so on?

9 MR. FISHER: The average life of a
10 ship is 20 years. Maybe it will run to 25 years.
11 If you keep it in a restricted trade, you can
12 even get 30 years out of it. This is an ocean-
13 going ship. It is different on the Great Lakes,
14 where they are not affected by salt water. There
15 they can go for 50 years because there is less
16 deterioration. Also you can convert a ship and
17 jumbolise it. For instance, they now cut them
18 in half, so to speak, and put in an additional
19 100 feet in the centre of it, which will double
20 its revenue-carrying capacity. But the life of
21 a ship will not be more than 20 years, because the
22 cost of maintenance and repairs becomes so great
that you might as well scrap the whole thing and
start all over again new.

23 THE CHAIRMAN: Well, I am conscious
24 of the fact that your industry needs help.

25 MR. FISHER: I am not suggesting for
26 a moment that we are any different in respect of
27 that factor, but with a plant you can normally
28 bit by bit replace, improve, and so on. For
29 example, you have the land, which is part of your
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3 value, which you have not got with a ship. Further-
4 more, the whole ship must be replaced. Another
5 factor is the question of improvement. A ship which
6 is built today is a far superior ship to anything
7 which we had a few years ago. But you cannot
8 bring an old ship up to the standard of a new ship.
9 You have to scrap it and start entirely new again.

10 THE CHAIRMAN: Ships have been used
11 to demonstrate the need for depreciation based
12 on replacement costs rather than on old costs,
13 because, as you say, you have to replace the whole
14 thing and because your replacement costs seem to go
15 up with the age of the vessel. This argument has
16 been put forward many times with regard to ships.
17 This would change the whole system, and one could
18 not very well embark on that with ships without
19 embarking on that with other things too.

20 MR. FISHER: We realize that.

21 COMMISSIONER PERRY: Is it not true
22 that the first effects of this proposal would be
23 to make it easier to sell ships?

24 MR. FISHER: It would encourage the
25 operators to sell their old ships. By the same
26 token, if they can find a profitable sale and have
27 got the money in, they do not have to spend it for
28 a given period of time. They keep the capital
29 intact.

30 COMMISSIONER PERRY: That would be
the ultimate hope, that they sell it and use the
money later on for reinvestment.



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3 MR. FISHER: One of the factors which
4 induced this plight of Canadian corporations this
5 year is that they were going to sell the ships
6 and they did not want to be subject to recapture
7 of their capital cost. They will go back nearly
8 to what they paid 15 years ago. Ships have nearly
9 tripled in value during the last six years.

10 THE CHAIRMAN: Will this not shrink
11 our fleet still further? Will we not get rid
12 of the idea of 27 ships with this recommendation?

13 COMMISSIONER PERRY: I was talking
14 of the immediate case.

15 MR. FISHER: Not entirely so. It
16 would deplete our shipping further. Let us say
17 that our fleet had shrunk right out. What have
18 we left then?
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3 We have eight or ten large operators chartering
4 400 ships. These are the people who have to be
5 encouraged to come back to being owners. This is the
6 point. We might very well forget these other boys.
7 There again, this is not quite true; they are
8 intermingled. There is one company, in this
9 connection, chartering a fleet of 45 or 50 ships.
10 They use the device of manning and operating these
11 ships with Canadian crews, to get around this, but
12 they are all Liberian or various odd registries
13 outside Canada. They are just an integrated part
14 of his fleet.

15 THE CHAIRMAN: I find the recommenda-
16 tion a little curious, as has been brought out by
17 Mr. Perry's question, namely, that this recommendation
18 will be more attractive to the sale of vessels,
19 whereas it is in the national interest to encourage
20 the retention of vessels.

21 MR. FISHER: I would put it this way.
22 It is in the national interest to set out the kind
23 of provision that will encourage people to own
24 vessels, and if those same conditions apply, I
25 think those that are left will probably remain.

26 COMMISSIONER PERRY: I would accept
27 that this does set up a more favourable climate
28 for the ownership of ships in Canada, although its
29 immediate effect would not be this, would it?

30 MR. FISHER: May I just discuss that
for a second. Under Section 20, where the recapture



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3 provisions apply, if this was listed for ships in
4 the next budget these fellows would be encouraged to
5 sell their ships, and they would sell their ships for
6 a high price. But it does not say they would flee
7 the country before they sold the ships. They would
8 tend to keep the capital here, and the inflated
9 capital, because it is inflated capital.

10 But I do not think it follows that
11 they have gone because of the present conditions.
12 If we corrected these conditions, they might be
13 tempted to stay.

14 THE CHAIRMAN: That may be so, but the
15 point I am trying to look at is, would this serve
16 the pockets of these people? Would it not best
17 serve their pockets under this condition to proceed
18 further with what they are now doing; that is, to sell
19 their ships to their wholly-owned Liberian subsidiaries,
20 take recapture and have it deferred for 10 years and
21 leave the ships in Liberia, where they are not
22 going to be taxed?

23 MR. FISHER: That is true.

24 THE CHAIRMAN: I would have thought this
25 would have served their purpose best. There will be,
26 perhaps, many Canadians who would say, "This is not
27 right. We want the ships in Canada", and so on;
28 but that is beside the point we are speaking about.

29 MR. FISHER: That is perfectly correct.
30 Looking at it simply from a straight question of
cause and effect, there is no advantage at all in having



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3 a ship owned in Canada at the present time.

4 THE CHAIRMAN: I know that Bermuda
5 is attracting more and more ships. The Bermudians
6 think this is a wonderful business. They have
7 over 500 shipping companies, or something of that
8 kind, operating there.

9 MR. FISHER: Now, they have eight more,
10 as of January 1, 1964, from Canada.

11 COMMISSIONER GRANT: It would seem to me
12 a very strong point in your favour, under Section 20
13 in regard to extending time under which the recapture
14 depreciation may be used on the purchase of another
15 vessel, is due to the fact that ocean-going rates
16 fluctuate to a great extent due to war scares or
17 other causes.

18 We have a sample of it right now,
19 where every vessel is in demand to ship grain to
20 Russia, and therefore rates are naturally increasing
21 over what they would be in an average year. A person
22 who wants to go out and buy a ship today and take
23 advantage of the recapture depreciation is under a
24 distinct handicap, whereas if he could hold out
25 for two or three years he might be able to replace
26 his ships at normal cost.

27 MR. FISHER: That is true. On this
28 point, Mr. Chairman, I have a table. If it is of
29 interest to the Commission, I have prepared a
30 table on the distribution of world-wide ownership
of international shipping which indicates the volume



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3 that is being held in tax rebate jurisdictions.
4 This may be of interest to the tax commission.

5 THE CHAIRMAN: Yes.

6 MR. FISHER: I prepared this to
7 substantiate the statement I made here. I said
8 "many countries", but I did not give you any facts to
9 back that up. So to correct that situation I have
10 prepared this table, which was taken from Lloyds
11 Register. At least, that is the source of the figures.

12 THE CHAIRMAN: Thank you. I have been
13 under the impression that all ships have been running
14 like mad for countries which give these tax concessions.

15 I think Mr. Perry is about to raise the
16 point as to whether this is not more a trend to rental
17 than it is to ownership.

18 COMMISSIONER PERRY: I was just
19 wondering whether the trend which you detect in the
20 industry generally towards renting, and thus avoidance
21 of any problems of ownership, maintenance, negotiation,
22 and so on, may not be extending to shipping as well,
23 and whether this might be part of the explanation,
24 at least, for the greater tendency to rent rather
25 than own?

26 MR. FISHER: I agree with you. There
27 are some difficulties, of course. While the
28 corporate tax free jurisdictions have tremendous
29 attractions, they also have fairly substantial
30 disadvantages too. One of them is the incidence
of the flags of convenience and the attack of the
international labour unions against them because



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3 they lose control. Two years ago we had a strike
4 in the United States, when they boycotted all these
5 ships. Your tax benefits on the one hand can be
6 dissipated by a week of that and the extra costs
7 involved in having your ships tied up. So it
8 is not all gravy by any means.

9 These operators would much prefer to
10 own their equipment, if they can, rather than
11 rent somebody else's equipment. There is
12 great satisfaction in owning and operating in
13 the way you want to, not the way the other fellow
14 wants to. This is their life-blood, and so on.
15 So it is a difficult thing to pin down; it is
16 intangible. But there is certainly a desire
17 to own your own equipment. If you look at the
18 situation in the United Kingdom, this is borne out.

19 THE CHAIRMAN: Would you explain this
20 table to us, Mr. Fisher?

21 MR. FISHER: Yes. I had better get
22 the copy back. I mention in the brief "many
23 countries" with regard to this question. I took
24 the world's ocean shipping of 4,000 tons and over,
25 which is an element to sort of eliminate all the
26 little ships. These 12 countries listed here
27 own 72 per cent of the total of the world's shipping
28 of 4,000 tons and over.

29 I break the 72 per cent down as between
30 these 12 principal countries and then, just on
a percentage basis, I show that three countries
Liberia, Greece and Panama hold 24 per cent of
this total. These three countries are considered



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3 to be basically corporate tax free.

4 Then I say that eight of the countries --
5 all others except France -- provide special tax
6 measures for their ocean shipping enterprises.
7 The purpose of that is simply to establish the fact
8 that most of them give assistance to their shipping.
9 I hope this will demonstrate that fact. That is
10 the only purpose of the table.

11 THE CHAIRMAN: Does Greece not tax
12 their shipping industry?

13 MR. FISHER: Not the ocean-going
14 shipping industry. They repatriated that in the
15 last ten years. They came back to the Greek
16 flag on the undertaking that they would not pay
17 tax for eight or ten years. There is a bill before
18 the Greek Parliament now to extend that for another
19 ten years, because the owners started to flee the
20 flag again because they lost their tax benefits.

21 There is a great money market that
22 flies around the world and tries to get what they
23 can get; witness Mr. Onassis and Mr. Niarchos.

24 COMMISSIONER GRANT: What benefit would
25 these countries that give these special tax
26 concessions derive from the registration, other
27 than a registration fee?

28 MR. FISHER: It is a straight regis-
29 tration fee, and then they get an annual tonnage
30 tax, which is a fixed tax, very small.

THE CHAIRMAN: Bermuda gets £200 a
year, I think.



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3 MR. FISHER: I think so. Liberia
4 extracts four cents a gross registered ton a year,
5 but you register your ship in Liberia and they give
6 you an undertaking that it will not be changed
7 either up or down for ten years. The Panamanian
8 registry is not so attractive because one of the
9 provisions laid down is that you have to employ
10 Panamanians. There are not enough Panamanians
11 to go around, and this provision is rarely operated.
12 But now and again the Panamanian counsel comes
13 along -- and you have to pay a very high fee to
14 get your articles signed -- and he says, "I have
15 two Panamanians over here that you have to take
16 on", and the owner has to take them on to get his
17 ship going.

18 THE CHAIRMAN: Bermuda issues a
19 certificate to the effect that you will not be
20 subject to profits tax for 20 years, I think.

21 MR. FISHER: And Nassau has the same
22 thing. It is a lovely place to be for the owner.

23 THE CHAIRMAN: Moving on to section 20
24 (5) (a) which exempts insurance proceeds from
25 recapture, and so on, you really say the same
26 thing in regard to that, do you not?

27 MR. FISHER: Yes, exactly. That is
28 the same thing.

29 THE CHAIRMAN: Then with regard to
30 the carry forward of losses, you would like that
extended for a longer cycle?

MR. FISHER: This, to us, is the



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3 most important thing in our present recommendations,
4 under our present conditions, which we would like
5 to extend indefinitely, which is the practice
6 in most countries.

7 In the United Kingdom, for instance,
8 you can carry it forward indefinitely. Almost
9 all our competitors have the same provision. The
10 reason is that you have peak years with tremendous
11 profits, and then you have long periods when you
12 have either losses or marginal profits. If you
13 cannot carry losses forward and deduct them, you
14 lose the benefits, of course. In that respect
15 we are non-competitive, and very much so. This
16 is most important.

17 COMMISSIONER WALLS: Do I understand
18 you to say that most countries carry it forward
19 indefinitely? Would it not be the United Kingdom
20 only that carries it forward indefinitely?

21 MR. FISHER: They do for shipping
22 purposes.

23 COMMISSIONER PERRY: You may be
24 arguing that for shipping purposes only they carry
25 it forward indefinitely?

26 MR. FISHER: This is all I am arguing.

27 COMMISSIONER PERRY: Because in the
28 United Kingdom this is a general provision for
29 all business.

30 MR. FISHER: Is it?

COMMISSIONER PERRY: Yes.

MR. FISHER: I understand it to be so
for shipping. I do not know about other things.



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3 COMMISSIONER PERRY: There is not a
4 special concession for shipping in the United Kingdom;
5 it is a general provision.

6 THE CHAIRMAN: What we have here may not
7 be correct; it may be a general provision and not
8 just applied to shipping. The information we have
9 is that there is a special provision for shipping
10 and we are informed that France allows five years,
11 and Germany, while Denmark allows losses to be carried
12 forward for two years, and with Greece it is two
13 years. That may be for general business, or for
14 shipping; we do not know.

15 MR. FISHER: Yes.

16 THE CHAIRMAN: Then with regard to Section
17 27(1)(e) you say that you attach great importance to
18 this carry forward of losses?

19 MR. FISHER: I do, and I feel that this
20 should be carried forward against future earnings
21 indefinitely. If there is this provision for
22 businesses which are privately operated, this will
23 permit, I hope, particularly if you couple it with
24 the tax reserve, those operators running ships today
25 to have a little fat on their bones.

26 THE CHAIRMAN: I do not think we need
27 concern ourselves with Regulation 105(1). It seems
28 to me that is a matter which might be drawn to the
29 attention of the authorities. But they are carrying
30 on a regulation which they impose upon all non-
residents coming to Canada.

MR. FISHER: I agree.



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3 COMMISSIONER WALLS: Are these gratuities
4 paid in all foreign ports which ships enter, or is
5 this a Canadian practice?

6 MR. FISHER: This is a world-wide practice.
7 I might just take this opportunity, if I may, to say
8 a word about this. The word "gratuities", which is
9 a trade term and everybody understands it, is not
10 quite right in this context, I do not think, because
11 they use the money to pay expenses also.

12 As you know, they entertain aboard the
13 ship; Customs Officers come on the ship and have to
14 be given a drink, or coffee or something of that
15 nature. This is all part of that. But at least it
16 is paid in cash. Maybe I should not have made that
17 statement either. I am going to get trapped here if
18 this evidence ever gets out.

19 COMMISSIONER PERRY: Do you know whether
20 this is allowed as a deductible expense to the person
21 making the payment?

22 MR. FISHER: Yes, I think it is. I think
23 it is a deductible expense. I have never really
24 asked that question, but I believe it to be so.

25 COMMISSIONER PERRY: It is quite an
26 interesting point. I happen to know that it is, but
27 by rather a special ruling of the Department.

28 MR. FISHER: It is not an important factor
29 and I do not stress it. I was asked by one of our
30 members to bring it up.

THE CHAIRMAN: With regard to capital cost
allowances, you would like the choice to diminish



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3 your balance or straight line?

4 MR. FISHER: Yes, which is the practice
5 in the United Kingdom.

6 THE CHAIRMAN: You say:

7 "The reducing balance method does not
8 allow complete write-off. "

9 That is, of course, true. Then you say:

10 "Accelerated depreciation, in any event,
11 is no more than a postponement of potential
12 tax liability until a greater part of
13 initial capital costs are recovered from
14 earnings."

15 I would have thought that when you were
16 directed to carry forward and recapture you might
17 stay with the diminishing balance.

18 MR. FISHER: That is true. This is why
19 I suggest the alternative. Let them make their
20 choice.

21 THE CHAIRMAN: The people that do use
22 straight line now avoid recapture. You are not
23 contemplating that, are you?

24 Farmers are entitled to use straight line
25 depreciation, and also their assets, when sold, do
26 not produce recapture. They avoid the recapture
27 provisions. You are not suggesting that, are you?

28 MR. FISHER: I am not sure. I did not
29 even know that was possible.

30 THE CHAIRMAN: I am giving you an idea.

COMMISSIONER WALLS: If they did, that
would solve the first problem.



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3 THE CHAIRMAN: It would solve the first
4 problem, but putting it around the other way, it
5 does not solve the second.

6 With regard to shipping, I think the loss
7 of revenue would be pretty substantial. Thank you.
8 We will consider that.

9 You have pointed out that the effect of
10 the Canadian Vessel Construction Assistance Act has
11 not been useful to your industry, and I think you
12 indicated that the benefits of that Act are not passed
13 on to you, meaning, I think, that the construction
14 costs of the ships are not reduced to the extent
15 to which you think they should be reduced. Is that
16 right? You spoke of this not benefiting the industry.

17 MR. FISHER: Up until two years ago, when
18 they brought in the shipbuilding subsidy, the cost
19 of shipbuilding in Canada far overreached any of the
20 advantages to be gained by the operator. Conse-
21 quently there has just been no incentive. There have
22 not been enough incentives to Canadian operators to
23 order ships to be built in Canada. I think the
24 tendency has been -- I am not making this as a
25 categorical statement -- that the shipbuilders say
26 to the operator, "Sure, we will quote you this price,
27 but look at all the benefits you get". This is our
28 objection to it, that we cannot take those benefits
29 and go some place else and seek a competitive market.
30 We are restricted by the use of the benefits.

31 COMMISSIONER WALLS: Is it not a fact that
32 this new subsidy that came into effect two years ago



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C-13 3 has brought the cost down relatively in line with
4 British shipbuilding costs?

5 MR. FISHER: Yes.

6 COMMISSIONER WALLS: Then why do you
7 prefer to go to the United Kingdom when you can do
8 it for a like figure in Canada?

9 MR. FISHER: I do not want to cross that
10 bridge because we have not built any ships at all in
11 the last two years.

12 If there was a revival of interest in
13 Canada, I would suspect that the Canadian shipyards
14 might be competitive. Of course, they are not
15 competitive now, I do not think, even today. The
16 subsidy of 40 per cent was on for a while, but it
17 has reduced to 35 per cent now. But I do not think
18 -- as far as I know, at any rate, there has been no
19 interest in building ships per se by the Canadian
20 operators at this time. If there is a revival of
21 that interest by one device or another, that may help
22 the situation.

23 I think one of the things that has inhibited
24 us is the lack of risk capital. You can go
25 to Japan, for instance, and build a ship today just
26 as cheaply as you can build it in Canada. You can
27 register it in Liberia. The Japanese will give you
28 a ten year term at 4 5/8ths per cent interest, which
29 is unbeatable in the industry.
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3 THE CHAIRMAN: Thank you very much,
4 Mr. Fisher, for helping us in this problem. We will
5 continue to concern ourselves with it. It certainly
6 isn't easy to see how with any taxation device one
7 can make laws which would be attractive to prevent
8 our ocean ships from going elsewhere; but, as I say,
9 we will certainly continue to give it thought.

10 Many thanks for appearing today.

11 MR. FISHER: Thank you very much.

12 THE CHAIRMAN: Mr. Secretary, we will
13 recess for ten minutes.

14 --- Recess.

15 SUBMISSION BY CANADIAN CONSTRUCTION
16 ASSOCIATION.

17 APPEARANCES:

18 Mr. T.A. Somerville

19 Mr. M. Stein

20 Mr. G. Moller

21 Mr. T. Gray

22 Mr. E. R. Graham

23 Mr. S.D.E. Chutter

24 Mr. K.V. Sandford

25 THE SECRETARY: Mr. Chairman and
26 Commissioners, the second submission this morning is
27 being presented by the Canadian Construction Association.

28 Mr. T. A. Somerville, Toronto, President
29 of the Association, is here this morning with some
30 of his associates and will speak to the brief and will



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3 introduce his associates; and I would like to enter
4 this into the record as Exhibit 323.

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6 --- EXHIBIT NO. 323: Brief of Canadian
7 Construction
8 Association.

9 THE CHAIRMAN: Good morning, Mr. Somerville
10 and gentlemen. We are glad to see you this morning.
11 We have received your submission which I have found
12 very interesting, indeed. We have had an opportunity
13 to read it. There is no need to do so again.
14 We will have questions to put to you.

15 I certainly thought that you covered a
16 lot of territory, and I am glad that you stuck to the
17 matters which concerned your industry. I must say it
18 seemed to me a most happy illustration to be able to
19 explain the difficulties of sales tax by the bridge
20 just outside here, that you can almost see. It made
21 it very clear indeed to me.

22 Sometime we ask our counsel to assist.
23 This depends upon the technical content, and so on.
24 In this case you have gone into technicalities fairly
25 deeply, and we will ask Mr. Coyne to ask questions.
26 This will not exclude us from questioning you, but
27 I would like Mr. Coyne to deal with this main question.

28 Before we proceed to the questions have you
29 anything you would like to say ?

30 MR. SOMERVILLE: Yes, Mr. Chairman, Mrs.
Milne and gentlemen: First I would like to introduce
our group. The Chairman of our taxation committee is



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3 on my left, Mr. Stein, who is Vice-President of
4 Magil Construction Limited, Montreal; then the Vice-
5 Chairman of our Committee, Mr. George Moller, who is
6 Vice-President of Robertson-Irwin Limited, Hamilton;
7 Mr. Thomas Gray, Secretary-Treasurer, Pigott
8 Construction Limited, Hamilton, who is on the left
9 here; and Mr. Eric Graham, Treasurer, Pilkington
10 Brothers (Canada) Limited; and our staff members here
11 today -- Mr. Chutter, our General Manager, and Mr.
12 Ken Sandford, our Taxation and Business Research
13 Officer; and Mr. George McNay at the back, our Public
14 Relations Director.

15 I would just like to say a word if I may.
16 Members of our industry have had cause to be especially
17 conscious of tax matters, as you can imagine, in
18 recent months, and we are very pleased to have the
19 opportunity of presenting our views to this Royal
20 Commission. We have endeavoured to concentrate in
21 our brief on tax matters as it affects our own
22 operations and those of our clients, which is most
23 important, because they make the capital investment
24 decisions that bring our business to us. We shall
25 be very pleased to endeavour to expand on any of
26 these matters that are in the brief, and I have men
27 with me who have a wide knowledge of the particular
28 problems to our industries and who are here for that
29 purpose.

30 Thank you, Mr. Chairman.

THE CHAIRMAN: Thank you, Mr. Somerville.



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3 Mr. Coyne, will you now proceed?

4 MR. COYNE: Thank you, Mr. Chairman.

5 Mr. Somerville, I wondered if we could
6 start with some discussion concerning some of the
7 general or summary paragraphs that you include in the
8 first part of your brief, even although many of these
9 points are picked up in more detail in the later parts
10 and we may have occasion to refer to them as we go
11 through the later parts of the brief.

12 I would invite you to turn to page 4,
13 paragraph 8. In this section you are dealing with
14 some general principles. In the first sentence of
15 that paragraph you state:

16 "Taxation policies should make a clear-
17 cut distinction between capital goods
18 and consumer goods".

19 I wonder if you would explain, in a little detail,
20 what you mean by this distinction, bearing this in
21 mind, that in what is perhaps normal trading there
22 are many consumer goods which are also, at least in
23 some sense, capital goods. For example, I suppose
24 an automobile is a capital good, a washing machine
25 is a capital good, in the sense that it is not
26 immediately consumed. Now, coming closer to your
27 own field, I suppose a house is in a sense a consumer
28 capital good.

29 Would you care to expand a little on this
30 distinction that you state here?

MR. SOMERVILLE: I think the basic
thinking, if I may say so, is that capital goods



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3 are those those things that are purchased by our
4 clients and become capital expenditures in their
5 hands; because anything that goes into a building
6 becomes capitalized.

7 THE CHAIRMAN: You are not distinguishing
8 between consumers' and producers', I take it?
9 Mr. Coyne was ---

10 MR. COYNE: That was to be my next
11 question, Mr. Chairman -- whether it would be fair
12 to paraphrase the distinction as being between
13 production goods and the consumer goods.

14 MR. CHUTTER: I think that the Committee
15 would like to include the capital outlays by business
16 enterprises, but also including a house, which, in
17 effect, is a capital expenditure by the home owner
18 and is a permanent fixed asset as such. It is, to
19 the largest capital outlay of many individual
20 families.

21 MR. COYNE: Well, then, Mr. Chutter,
22 would it be fair to say that the distinction you are
23 drawing here is between capital goods plus houses and
24 consumer goods less houses? I put it to you, for
25 example, that an automobile, so far as the consumer
26 is concerned, is in capital goods; there are many
27 variations of degrees, but it is a capital good;
28 but I take it in this context you would include an
29 automobile as a consumer good but a house as a
30 capital good?

MR. MOLLER: I would suggest that perhaps
this distinction should be drawn closer to the



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3 subject at review and that is taxation. Anything
4 which is classified in a taxpayer's balance sheet
5 and profit and loss account as a fixed asset would be
6 perhaps best considered a capital good; and the
7 only capital good in non-producers or non-business
8 enterprises, I would consider, that fall into this
category would be ---

9 THE CHAIRMAN: What about furniture?

10 MR. MOLLER: Well, it is not as important
11 in the first place, and, in the second place, it is
12 not as long-lived; but perhaps we should admit that
13 any clear-cut distinction even between fixed assets
14 and current assets, from an accounting viewpoint,
is rather misleading.

15 THE CHAIRMAN: I think so.

16 MR. COYNE: I may have occasion to revert
17 to this aspect, but perhaps we can pass on for the
18 moment. I think you have made the idea you have in
19 mind quite clear.

20 Proceeding now to paragraph 10 ---

21 COMMISSIONER PERRY: Mr. Coyne, could you
22 ask the witness why he wants this distinction made,
23 or maintained? I think myself they have given one
24 reason in paragraph 9 which they might cite, but I
wonder if there are any other reasons.

25 MR. COYNE: Mr. Perry has asked a question.
26 Would you comment on it?

27 MR. CHUTTER: I think the idea in the minds
28 of the members is that capital outlays as we have
29 described them, do contribute to the expansion of the
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3 economy, and the general economic growth. If you
4 build a new factory, or a structure, or a means of
5 transportation you help in the expansion of our
6 country and it is an investment in the future, if
7 you will; whereas the other type of outlay has
8 already been made and it is consumed and it doesn't
9 have any real durability or make a contribution to
10 the economy and is without emphasis on the need for
11 development of the economy. I think we feel that
12 this distinction should be made in the tax laws.

13 MR. COYNE: Of course, the distinction is
14 perhaps quite clear when you mention a factory which,
15 one might say, perhaps, is no different in its way
16 from the machinery and equipment which is installed
17 in the factory; the whole plant is production goods.
18 But when you get back to the question of houses, then,
19 could not the same statement be made, for example,
20 by the automobile industry with respect to automo-
21 biles. Automobiles are things which are of a capital
22 nature in the sense that they are not immediately
23 consumed, and they are bought essentially for
24 consumption, purchased by consumers.

25 THE CHAIRMAN: I wonder if it isn't a
26 little dangerous to pin this down in the way that
27 it seems to me that you are trying to do this. I
28 would have thought that we might simplify this by
29 trying to get to the details.

30 COMMISSIONER PERRY: I think, briefly,
the witness's position is that they are on the side
of capital expenditure. Not all economists are.



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3 MR. COYNE: Could we just go down to
4 paragraph 10, where you refer to:

5 "A largely hidden but very real cost
6 factor related to the multitude of
7 taxes in various forms collected by
8 the three levels of government in
9 Canada is the heavy overhead burden
10 borne by businesses in the keeping of
11 records, making of payments, claiming
12 of refunds ..."

13 et cetera -- and you refer to that same position
14 again in more detail on page 22 in paragraph 53 and
15 54.

16 Has there ever been any attempt to
17 estimate what the cost of this collection and record
18 making is, particularly in the construction industry
19 where it is so extensive because of the complexity
20 of the industry in all levels of goods and in many
21 special types of taxes and imposts.

22 MR. SOMERVILLE: I am going to ask Mr.
23 Moller to deal with this question in relation to
24 manufacturing contractors, and I am going to ask
25 Mr. Gray to talk in relation to the general con-
26 tracting field, if I may.

27 MR. MOLLER: If I may I would point out
28 that we have been, since June 13, under the terrific
29 impact in the administration of sales tax which
30 obviously, in our relatively middle-sized enterprise
with about 900 employees immediately required the
assignment of four new positions in the company because



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3 of the imposition of the sales tax on building
4 material.

5 In any attempt to assess the real cost
6 you would have to take into account particularly
7 the terrific amount of time spent -- and, I must say,
8 partly wasted -- by top management people and top
9 financial accounting people in coping with the problem
10 brought about by the imposition of this tax. I could
11 show the Commission, and then submit it subsequently
12 in writing, the maze through which one has to wade
13 these days in order to estimate the sales tax on any
14 specific construction job. We are on a lot of jobs
15 and we have to estimate the sales tax impact on each
16 job, and we have devised a form which is very compli-
17 cated. It goes from "A" to "T" points, which have
18 to be calculated mainly because of the impact of the
19 taxes, taking into account the provincial sales tax
20 which is imposed and the sales tax exacted by the
21 Dominion Government. So if you don't know the
22 Dominion Government's tax exactly it is almost
23 impossible to calculate or estimate the provincial
24 tax; and you can't calculate the federal tax because
25 the basis of the federal tax depends on the cost of
26 the material at the time you buy it.

27 The complexities are really, in my opinion,
28 still not clear to many of our contractors; and
29 those who have had to elaborate the accounting systems
30 are faced immediately with having to calculate the
costs and they run basically into the same difficulties
which anybody in the administration or who are indeed



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3 engaged in measuring the efficiency in an office
4 which is almost an impossible tax.

5 But certain things can be seen because
6 they are quite obvious, such as the complication in
7 estimating, the increase difficulty in doing business
8 and, as I said before, the amount of time and effort
9 on the part of people who should be concerned with
10 innovations in business, with producing new products,
11 or promoting new products or other methods of pro-
12 duction and which, I would say, are sterilized to
13 the point that they divert all their energy to cope
14 with tax impositions.

15 These are the things which aren't even
16 clear to the people who have to administer the tax.
17 I could give you almost dozens of examples where,
18 between June 13 and even now, the attitude of the
19 Department of National Revenue had changed not once
20 or twice but three times concerning the same points
21 in the sales tax imposed on building materials.

22 I think that by and large the public is
23 not aware of this almost unbelievable confusion.

24 I was just handed yesterday a new
25 explanation on structural steel components, which
26 now, in fact, tells us what we should have done in
27 August of 1963.
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3 MR. COYNE: May we return to some of the
4 detailed aspects you have mentioned when we come to
5 the sales tax section itself. Let me ask you one
6 important general question. To what extent are the
7 complexities or difficulties to which you refer, parti-
8 cularly in estimating cost per job, the result (a) of
9 the novelty of the tax, the fact that it is new and that
10 even the Department have not been able to work out the
11 details of it effectively, and (b) the result of this
12 transitional period where the tax is to go up in stages?
13 Are those the principal sources of the difficulties, or
14 will these difficulties you refer to remain after the
15 tax has ceased to be novel and this transitional period
16 is passed?

17 MR. MOLLER: Sales tax at all times was a
18 difficult subject. I think no one will deny that, even
19 the Department of National Revenue. But the combination
20 of sales tax and construction is something like two
21 elements which do not mix. This marriage, I think, will
22 never work out because, speaking particularly from the
23 viewpoint of the manufacturing contractor, the division
24 between the manufacturing part of the enterprise, which
25 is the only part subject to this imposition, and the
26 construction aspect which is not subject to the tax is
27 the same combination which, dependent on the organization
28 of the enterprise, must lead to discrimination or very
29 bad inequalities and inequities between the individual
30 firms engaged in the same line of business. This on-
site and off-site manufacturing has many other aspects.

Regulation 22 and 23 dealing with the



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3 application of manufactured products in itself was
4 always a difficult one to handle, but as long as it
5 applies to appliances like TV sets and other things
6 could be coped with. Because the magnitude of the
7 expense for the material part of the job made the
8 application or installation cost relatively unimportant.

9 This is not the case with construction
10 material, because you can find, for example, wall panels
11 being constructed right in the plant complete, or you
12 can ship the components to the site and put the outer
13 shell and the inner shell and the fibre glass insu-
14 lation together at the site, in which case you pay tax
15 on the cost of the individual component.

16 An attempt has been made to offset that, not
17 with wall panels but with floors and decks, for instance
18 through adjustments in the budget; but I think it does not
19 cope with the intrinsic difficulty of keeping manu-
20 facturing and direction apart. This is the thing which
21 will not be avoided by getting familiar with the regu-
22 lations or building them up, because I am afraid that
23 we are getting to more and more exemptions or into more
24 and more inequities.

25 MR. COYNE: Thank you. There are many
26 aspects to Mr. Moller's answer to which I think we will
27 want to revert, Mr. Chairman, but it might be preferable
28 to leave them now.

29 THE CHAIRMAN: Mr. Moller, I was about to
30 say, was giving us a very full answer indeed, but while
we are being general now we will, of course, come back
to this when we are specifically on sales tax.



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3 MR. GRAY: In connection with the general
4 contractors, perhaps I might say that we have not quite
5 the same problem as the manufacturer. In fact, we have
6 no connection with them really. However, we do have
7 such things as income tax deductions, unemployment
8 insurance, vacation pay, sales tax, dominion and
9 provincial. We also have sales tax on machinery, for
10 example, which we buy in Ontario to ship to Quebec.
11 You must pay provincial tax in Ontario and you must pay
12 provincial tax in Quebec.

12 MR. COYNE: Would you say that there are
13 additional charges which you bear over and above what
14 ordinary businesses may bear -- this is the point you
15 are making now -- because of your mobility of moving
16 from one jurisdiction to another?

16 MR. GRAY: Yes, we have. Possibly I should
17 say that I have been in business for about 17 years,
18 and during that time, when I first started we used to
19 have a rule of thumb that one man on the job could
20 handle about 250 men. Nowadays they are lucky if they
21 can handle 100 men with all the putting of stamps into
22 books, keeping track of income tax deductions, unemploy-
23 ment insurance and so on. Then in the head office there
24 is the usual increase in the staff. At one time we used
25 to have two people on the pay roll, but we now have
26 five.

26 MR. COYNE: But you have not made any actual
27 study in detail or any attempt to determine what the
28 level of costs in these factors are; you rest on this
29 general statement?
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3 MR. SOMERVILLE: Not in dollars, no.

4 MR. MOLLER: I would say that the im-
5 position of sales tax on building materials has at
6 least doubled the clerical work.

7 MR. GRAY: We now have refunds of sales
8 tax from the contacts which were under construction
9 at the time of the budget. They are now subject to
10 a rebate. That is a terrific job. Talking of regu-
11 lations, there is the supplier of materials who includes
12 sales taxes in his price, and there is not a thing in
13 the law which makes him put on his invoice what tax
14 is included in that price. Therefore, we do not know
15 what to ask for rebate.

16 MR. MOLLER: Perhaps I should explain that
17 my statement about the doubling of the staff has
18 nothing to do with the refund, which will be temporary,
19 because we have not filed one refund claim yet. That
20 may be due to some inefficiency, or perhaps I should
21 more properly say because of my doubt that the basis
22 of the refund has really been determined by now.

23 MR. SOMERVILLE: I might just add to that,
24 Mr. Coyne, that one of our general contractors with
25 his head office in Montreal, who operates right across
26 the country, estimates that in his business the
27 additional sales tax imposed in June of last year will
28 cost him an additional \$50,000 to administer per annum.
29 This is in a business doing \$30 million to \$40 million
30 over-all construction and has sizeable contracts. The
size of this is terrible when you think that the average
profit in the construction industry in that area is



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3 less than one per cent.

4 MR. COYNE: Thank you very much. I think
5 there are many aspects of this which we will want to
6 come back to when considering sales tax in more detail.
7 Would you now turn to page 5, where you are setting
8 forth certain principles of taxation. I am interested
9 in No. 3, where you say:

10 "All taxes should be certain and adequate
11 advance notice be given before their
12 introduction".

13 Then on page 12 you go into more detail on this aspect
14 of it, and in paragraph 23 you say:

15 "The procedure for the preparation of our
16 budget in Canada ... has become impractical,
17 inflexible and ripe for change. The secrecy
18 of the preparation of the budget has pre-
19 vented ... a thorough study of the planned
20 fiscal measures.",

21 and so on.

22 Then on page 13, paragraph 25, you say:

23 "Tradition has brought it about that
24 tax measures announced in the budget
25 become immediately effective. It is
26 submitted that this tradition is again
27 not in keeping with modern economic
28 developments and should be abandoned."

29 Further on you suggest advance notice which would give
30 the taxpayer sufficient time to rearrange his affairs
in order to cope with the changed tax situation.

My question is whether you are putting these



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3 thoughts forth in what you believe should be a
4 general principle applicable to all taxes, or whether
5 you really have in mind the difficulties, for example,
6 which your industry is in as a result of a sudden
7 imposition of the tax affecting previous commitments.
8 I put this to you, if this is the general proposition
9 that you are suggesting. If, for example, there is
10 an excise tax on automobiles, obviously if the minister
11 announces three months in advance that as of a certain
12 date he will impose a ten per cent excise tax on auto-
13 mobiles, then everyone will try to buy their automo-
14 bile before that date and there will be a great up-
surge of demand to beat the tax.

15 By the same token, if he announces three
16 months in advance that an existing ten per cent excise
17 tax on automobiles is to be removed, everyone contem-
18 plating buying a car will defer doing so until the
19 three months period is passed, in which event they
will purchase the automobile tax free.

20 I put it to you that perhaps it is these
21 sort of taxes which are of a more prevalent kind in
22 the over-all picture than the sales tax in relation
23 to building material affecting prior commitments.
24 Would you indicate whether you are speaking in general
25 terms, or whether you are only suggesting that advance
26 notice be given in certain circumstances, and if so
what circumstances?

27 MR. SOMERVILLE: I should just like to say
28 before I ask Mr. Moller to answer that that the whole
29 thing points out the fact that if a change is a large
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3 one it will create the greatest confusion, no matter
4 which way you do it. The confusion is very difficult
5 to describe in the consumption industry at the moment,
6 and the confusion which came about in June was
7 absolutely fantastic.

8 As an example of a smaller tax of which
9 notice was given and which caused no problems there
10 was the imposition of the three per cent sales tax
11 at the consumer level in the province of Ontario a
12 few years ago. The construction industry was given
13 four or five months notice of this tax and we worked
14 together with the Department in the province of
15 Ontario and had all the rules and problems worked out,
16 so that when it came about it worked very smoothly.
17 That was a three per cent tax. If it had been a ten
18 or eleven per cent tax I can see that there could have
19 been a surge of some activity somewhere.

20 So to me it comes back to the point that
21 first of all you should not have these large staggering
22 changes, and that when you are going to make a change
23 it will have complicated rules in it. Be it large or
24 small, advance notice is essential.

25 MR. COYNE: Then is it fair to say, Mr.
26 Somerville, that you are not suggesting in the para-
27 graph to which I referred that all tax changes be
28 announced in advance, but that certain of them which
29 would have these affects could be dealt with in the
30 manner you have suggested?

MR. SOMERVILLE: I think that is right.

MR. MOLLER: I should like to put one thing



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3 forward. I think that the secrecy of the budget was
4 historically brought about --- I am not trying to put
5 myself forward as an expert in the system of taxation,
6 because there are people in the room who know much more
7 about it than I, but it was mostly brought about by
8 tariff changes, excise taxes, importation taxes or
9 duties.

10 It is clear that any such change would
11 affect the economic disposition of the taxpayer, the
12 consumer or importer. I think that with the fast
13 moving economy as we have it this consideration has lost
14 most of its impact.

15 Mr. Coyne asked whether we suggested this
16 as a general attitude and I would say yes, as far as
17 imposition of tax is concerned, not the relief of
18 taxation. We have a very good example now, gentlemen.
19 There is an announced increase in taxation in Ontario.
20 The guess is that sales tax will go up from three to
21 five per cent. That may be a completely wrong guess,
22 but let us for the moment assume that it is correct.
23 We have issued a memorandum in our company to discover
24 precise areas where it would make sense to accelerate
25 our buying so as to escape this imposition of an
26 additional two per cent tax. You will probably not be
27 surprised to hear that anything to be bought which will
28 not be used for two months, such as an automobile
29 bought two months ahead, will be abortive of this tax
30 escape. Anything which you buy three or four months
ahead carries storage charges, inventory charges and
loss of use, such as with an automobile, and this would



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3 not make sense.

4 I admit that this is a two per cent impost
5 which we are talking about, not an 11 per cent one,
6 but may I respectfully submit that if the imposition
7 of sales tax put on construction materials had been
8 discussed with the industry beforehand, the intro-
9 duction of this tax could have become an orderly
10 procedure -- and again we should refer to Ontario --
11 whereas I think even the staunchest defender of the
12 policy under which this tax was imposed will have to
13 admit that three times changes had to be made in order
14 to make it reasonable, which should be enough. The
15 disadvantages of disclosing this intention before
16 would have been much smaller than those caused through
17 the sudden and not well prepared -- I do not think that
18 is disputed -- imposition of the tax.

17 THE CHAIRMAN: You are talking of an eleven
18 per cent rate, are you, Mr. Moller?

19 MR. MOLLER: I would say that even if it
20 had been a four per cent rate that is the case. First
21 of all, it would have been a four per cent rate. We
22 know that the tax had to be reduced. Secondly, even
23 a four per cent rate would have been better imposed
24 after the industry had been able to help develop some
25 rules and regulations beforehand, not after.

25 THE CHAIRMAN: While I might not find it too
26 difficult to accept what you say with regard to a four
27 per cent rate, I find it a great deal harder with
28 regard to an eleven per cent rate. My question is,
29 do you make this statement having regard to an eleven
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3 per cent tax which was contemplated at the time of
4 the budget?

5 MR. MOLLER: May I go back to Mr. Somerville's
6 statement, which I think is profoundly correct, that
7 no tax imposition should be made which is of such
8 magnitude that it disrupts the normal flow of trade.
9 Perhaps I have illustrated it with the two per cent
10 tax now threatened in Ontario. This will not disrupt
11 anything. In fact, it will make a very small impact
12 on our buying decisions, or on the timing of them. Be-
13 cause if it goes beyond a certain point, savings are
14 eaten up by interest, inventory charges and so on.
15 Any tax like an eleven per cent tax which is imposed
16 is not, in my opinion, reasonable.

17 THE CHAIRMAN: So there is no purpose in
18 answering the question which I put to you?

19 MR. SOMERVILLE: It is difficult to answer
20 that question because we concede that the advance
21 notice of eleven per cent could cause the things which
22 you suggest.

23 THE CHAIRMAN: You simply say that there
24 should never be a jump of eleven per cent.

25 MR. SOMERVILLE: That is true.

26 MR. GRAY: Your own eleven per cent tax
27 on the other goods other than construction was imposed
28 in various stages.

29 THE CHAIRMAN: It is not my tax, thank you!

30 MR. SOMERVILLE: Mr. Stein has a point he
would like to make in this connection which I think
reinforces the position.



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3 MR. STEIN: I am in no position to speak
4 intelligently on the magnitude or exact percentage
5 by which a sales tax imposition should be applied. I
6 would, however, like to bring to your attention the
7 fact that the construction industry is one of the few
8 industries, if not the only industry, in which a
9 commitment is made, a contractual obligation, to pro-
10 duce a building or any piece of construction work for
11 a fixed price, notwithstanding any impending changes
12 in labour costs, sales taxes, or sometimes in the
13 purchase of materials. Some of these commitments last
14 for a long time. Lump sum contracts are awarded which
15 will last for two to three years, sometimes longer
16 than that.
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3 I would say that the average length of a construction
4 project can be considered to be in the vicinity of
5 one year.

6 COMMISSIONER WALLS: Do you not have
7 a clause in your contract stating that this is
8 your price, but subject to any changes in sales
9 tax?

10 MR. STEIN: If you introduce that kind
11 of a clause into your tender, your tender is not
12 acceptable; it is completely disqualified.

13 COMMISSIONER WALLS: Is there not
14 a tendency now in your industry to put that clause
15 in the contract, so if you are all doing it they
16 would not be able to disqualify them?

17 MR. STEIN: I think the lead is
18 taken by the owners of the construction, who must
19 know exactly how they can budget, and one of the
20 clauses in the tender documents and specifications
21 is "Not subject to change in price by any changes
22 in labour rates, materials, tax, etc."

23 MR. SOMERVILLE: The Federal government
24 is one exception now, with the new contract form
25 that they have. The previous form set out that
26 they wanted a rebate if it went down, but they
27 would not allow anything if it went up.

28 COMMISSIONER WALLS: That is why I
29 asked the question. It seems to me that the
30 Federal government has created a precedent which
your industry could very well follow.

MR. SOMERVILLE: We might be able



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3 to do that, but we have not been able to sell it
4 to anyone so far.

5 MR. MOLLER: May I point out, sir,
6 that this is not quite a comparable situation,
7 because the Federal government as such is the
8 one which on the first hand imposes the tax,
9 and on the other hand now agrees to give it back,
10 or to rebate it. The owner does not impose any
11 tax, and therefore he feels he should be in no
12 position to pay more because the government imposes
the tax.

13 MR. GRAY: Of course, the government
14 put that in their legislation. In our brief we
15 asked for an exemption of the tax, and instead
16 of that we have to go through this elaborate
rivarole and --

17 THE CHAIRMAN: We will come to that
18 later on. Let us not get into the sales tax,
19 in particular, at this time.

20 MR. COYNE: Mr. Somerville, I wonder
21 if we could turn the page to page 6.

22 I have one more question on this before
23 we proceed to the sales tax section and come back
24 to the other taxes later. Paragraph 14, sub-
paragraph 2 states:

25 " Fiscal policies should similarly
26 be used to reduce the seasonal fluc-
27 tuations in construction activity
28 by such means as

29 (a) accelerated write-off allowances
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3 based on wintertime construction
4 payrolls.

5 (b)the exemption from sales tax of
6 items used to facilitate wintertime
7 construction."

8 You refer to this subject again in
9 some detail on page 27, but I think we can con-
10 veniently deal with it here. Let me put one or
11 two propositions to you and then invite your
12 comments.

13 I think one of the principles which
14 you suggest, either expressly or implicitly, in
15 this brief and which many, many others have also
16 suggested, is the desirability of simplicity and
17 certainty in the field of taxation to the extent
18 that it is possible. But I put it to you that
19 to devise a system of accelerated write-off allowances
20 based on wintertime construction payrolls would
21 probably be an exceedingly complex and difficult
22 scheme to introduce, and as far as the exemption
23 from sales tax on the items used to facilitate
24 wintertime construction is concerned, the problem
25 there of identifying the items which would be
26 subject to the relief, as against items which
27 were not subject to relief, would be even more
28 complex.

29 Also, of course, any tax incentives
30 of this kind introduce an element of discrimination,
in the general sense, into the tax structure.



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3 Why is it not more desirable to achieve
4 the results which you are seeking through forms
5 of direct subsidization instead of direct tax
6 incentives as for corporations?

7 I suppose the winter works program
8 in the public sector was a device which was intended
9 to have this effect; the \$500 allowance on winter-
10 time construction is a similar one. Would you
11 explain your views as to the relative advantages
12 of these two approaches, the one through the
13 tax structure and the other through direct sub-
14 sidization.

15 MR. SOMERVILLE: I think I am going
16 to let somebody else explain this, but one of the
17 things I would like to say is that the basis of a
18 wintertime subsidy, or help, whichever way you put it,
19 over the years has proven to be very, very beneficial
20 to the levelling out of the employment picture.

21 This is the reason that we want this;
22 it is to help employment. We feel it has been
23 so successful in the public field that we think
24 it could be extended in some way to the private
25 field, not so much to help the man who is building
26 his plant to get a cheaper plant, but to get him
27 to do it in the wintertime in order to help the
28 employment picture. This is the principle behind
29 it.

30 THE CHAIRMAN: Is there any general
measure, or yardstick, or rough approximation of
the additional cost of winter construction? What
do you think that would amount to?



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3 MR. SOMERVILLE: We did quite a detailed
4 survey of construction jobs carried out in places
5 like Montreal and Winnipeg and some of the northern
6 cities in Ontario, and I think some 50 projects
7 were reviewed, all in the area of \$750,000 to \$1½
8 million. We asked these people to tell us, not
9 what the cost was, but what they put in their
10 estimate, because this is all the owner pays, to
11 take care of wintertime construction. The average
12 increase was in the neighbourhood of one per cent.
13 When we studied these projects in detail, we felt
14 that the early occupancy far outweighed that one
15 per cent additional cost.

16 THE CHAIRMAN: So, in fact, there
17 is no difference, really?

18 MR. SOMERVILLE: Except in exceptional
19 cases. On the average in building construction,
20 I would say none.

21 THE CHAIRMAN: Why, then, do we have
22 peaks?

23 MR. SOMERVILLE: Because people are
24 still not convinced. We are working at it. The
25 fact that they are getting closer to being convinced
26 can be borne out by the fact that there are more
27 construction workers employed during the winter
28 months now than there were in the summer months
29 ten years ago.

30 COMMISSIONER GRANT: Would that apply
to the commencement of a contract in the winter
months? Would you say the one per cent would be
more applicable to the point where you had, for instance,



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3 your concrete, your footings and your excavation
4 completed; that is, when the concrete was poured
5 and you were closed in? Does that make any
6 difference?

7 MR. SOMERVILLE: No; I think the
8 greatest benefit comes, from my point of view,
9 when you start in the late fall or early winter,
10 when you start the job. On the average it really
11 does not matter a terrible lot, because you are
12 into one winter or the next one, and on some jobs
13 it would be less costly to put in the foundations
14 in the winter and in others it would be more
15 costly, with heating it and replastering, and so on.

16 MR. MOLLER: My company is going in
17 the direction of rough deck floors and wall panels,
18 which are all outside jobs, not sheltered. We have
19 a clause in the contracts which are supposed to
20 be scheduled not for the winter time. But if as
21 a result the contract should extend into the period
22 after November 15, through no fault of ours, and
23 up to and including March 31 -- I am quoting from
24 memory -- we add 15 per cent to the labour costs.
25 This has been borne out through some studies over
26 the years, that in cold weather, particularly
27 freezing weather, but not in stormy weather, be-
28 cause in stormy weather we do not work -- if it
29 is raining or snowing, the sheet metal worker or
30 iron worker walks off the job.

MR. SOMERVILLE: You are spoiling my
argument.

MR. MOLLER: I think we should tell



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3 the story from our side. It would be 15 per cent
4 on the labour cost, which is not a big contrast to
5 what Mr. Somerville said about one per cent of the
6 total cost.

7 THE CHAIRMAN: No. And the interior
8 work is unchanged, of course.

9 MR. MOLLER: That is right, and the
10 material is not costing more. So the 15 per cent
11 may be similar to the one per cent that Mr.
12 Somerville quoted. It does not make a very
13 big difference. If you go into it, it may work
14 out at exactly the same figure.

15 MR. SOMERVILLE: We have not answered
16 Mr. Coyne's question. I will get Mr. Chutter to
17 answer that.

18 MR. CHUTTER: Relating specifically
19 to your question as to why we should do this rather
20 than have subsidies, I think the feeling was that
21 this was a brief to the Royal Commission on
22 Taxation and, as there may be alternative methods
23 of getting these things, this brief would concentrate
24 on those in the taxation field.

25 With regard to direct subsidies as
26 opposed to other forms of tax relief, I think there
27 has been a reluctance on the part of the government
28 in the past, and on the part of the industry
29 itself, to suggest such action. This was a very
30 unusual action that was taken, and it may be of
relatively short duration.

With regard to the point that it would
mean complications in the tax structure, this cer-



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3 tainly would involve some on the part of the buyer
4 of the building; but it is felt that it would be
5 no more difficult than the present procedures which
6 are followed with regard to municipal contracts and
7 others, which now constitutes a large program. The
8 proposed procedure is identical. That is, it is
9 based on wintertime payrolls and we suggest that
10 it would be only an application of that.

11 The cost of construction may average
12 out at a relatively nominal amount, but there are
13 variations to that theme, of course, of considerable
14 size. Apart from that, there is this tradition
15 of prejudice against wintertime construction, that
16 it is inferior or exceedingly costly. The industry
17 is not at all impressed with that in most cases,
18 but the owners are the people who pay the bills
19 and they have to be convinced.

20 The municipalities are doing an amazing
21 amount of work which they never did in the winter
22 before, because they have an incentive to do it.
23 Inasmuch as private works constitute about twice
24 as much as public works, we feel this should be
25 applied to private works and construction because
26 presumably they might jump to the incentive with
27 even more alacrity than the municipalities.

28 With regard to the question of the
29 men involved in operating these programs, it may
30 be of interest to the Commission to know that there
are more people in the Department of Labour concerned with the administration of the \$500 bonus



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3 than there are in the other sections of the depart-
4 ment administering the winter works incentive
5 program, by far. But that is by the way.

6 With regard to (b), the exemption of
7 items from sales tax, I must say that this is
8 a recommendation which dates back pre-1963 budget,
9 when at that time it was one of the general ironies
10 that whereas the majority of construction materials
11 were exempt from sales tax, those substantially
12 used to facilitate wintertime construction, such
13 as heaters, tarpaulin, polyethylene sheeting, and
14 so on -- they are only three or four in number --
15 would be all taxable. This is mainly a psycho-
16 logical suggestion, if you will, to exempt them.
17 But it seemed rather ironical that this should be
18 the position, in as much as the government was
19 strongly in favour of the idea of wintertime
20 construction.

21 As to the objective here, to provide
22 employment, and the fact that there are more people
23 employed in the winter time in the industry now
24 than used to be the case in the middle of the summer,
25 the number of unemployed people designated as
26 construction workers is also higher and there is
27 a matter of a 30 per cent or more spread between
28 the peak and the depth in construction employment.
29 So the problem is still there and it is a real one.

30 MR. COYNE: I suppose, accepting what
you say as to their being no real difference in cost,
the problem, would it be fair to say, is really an



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3 educational problem rather than a fiscal one? It
4 may be doubtful as to whether the government would
5 be justified, in those circumstances, in reducing
6 its tax revenues to overcome this educational
7 problem, which is essentially one for the industry.

8 I have in mind the prejudice against
9 winter work, which seems to be irrational, from
10 what you say.

11 MR. SOMERVILLE: On the other hand,
12 sir, the government would save a certain amount of
13 funds in the unemployment insurance area, so they
14 really would not be robbing themselves of anything.
15 They would be paying it out of one pocket and would
16 keep something in another pocket. From that point
17 of view I think it is justifiable; and we have
18 found that with the help of the municipalities,
19 by being subsidized, education in this regard has
20 been greatly enhanced.

21 THE CHAIRMAN: I do not think the
22 government would save money in regard to unemployment
23 insurance. It would save money in the winter and
24 would pay it out in the summer, that is all, assuming,
25 as you seem to suggest, that summer construction
26 would be down.

27 MR. SOMERVILLE: There are a great many
28 people who do not work in the construction industry
29 in the summer that all of a sudden appear in
30 construction in the winter.

MR. CHUTTER: Although a lot of jobs
are one year or more, there are a vast number of



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3 construction projects which are of shorter duration --
4 perhaps not carried out by the gentlemen seated to
5 my left -- and which are of four, five or six months
6 duration, which in the aggregate add up to a great
7 deal of construction employment. They are the
8 ones that may well appeal to the owners if they
9 have an incentive to go to the winter instead of
10 the summer. The big jobs involve working in the
winter anyway.

11 MR. COYNE: It might be convenient
12 now, Mr. Chairman, to turn to the sales tax section
13 of the brief which commences at page 42.

14 THE CHAIRMAN: For our convenience,
15 Mr. Somerville, we thought we would take sales tax
16 first, if it makes no difference to you people.

17 MR. SOMERVILLE: No, sir; that is fine.

18 MR. COYNE: You commence with some
19 general statements under the general heading of
"Sales Taxes" in paragraph 111. You say,

20 " As pointed out earlier in the
21 brief, the CCA is opposed to the
22 application of any sales tax on
23 construction materials and equip-
24 ment on the grounds that it con-
stitutes a tax on capital."

25 Then you say:

26 "The Association is similarly opposed
27 to the imposition of sales tax on
28 production machinery and equipment."
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3 Reverting to the question of a sales
4 tax, if you like, on consumption or on consumption
5 goods, why in your view should any distinction be
6 made between consumer capital goods to the extent
7 of imposing tax on most, if not all of them, such
8 as automobiles, washing machines, furniture and
9 the like, and not imposing some sort of sales
10 tax burden on houses, which at least in one sense
11 fall into the same category as other capital goods
12 purchased by consumers?

12 MR. SOMERVILLE: I am going to ask Mr.
13 Stein to talk to this in detail; but generally
14 speaking I think we just make our point again
15 in this respect. You put houses in the same
16 category as other manufactured goods for sale.
17 We think that the things that might be taxed,
18 as opposed to the things that go into the capital
19 structure, are in themselves small things. The
20 base is spread over many, many people, whereas the
21 building that is built creates employment for more
22 people and makes it possible for us to be competitive
23 in world markets.

24 MR. COYNE: This is why I would like
25 to get back to the distinction again. Certainly
26 I can see the proposition that a factor of production
27 goods is in exactly the same category as machinery
28 and equipment. It is production apparatus
29 designed for the production of goods, and an argu-
30 ment can be made that production machinery, equip-
ment and apparatus -- in fact, all production costs --



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3 should be exempt from tax. But surely a house is
4 in a different category. A house is not something
5 which is used to produce goods; it is something used
6 by consumers to provide themselves with shelter,
7 in the same way that an automobile is used by con-
8 sumers to provide themselves with transport. And
9 one could go on, of course.

10 It would be interesting to know what
11 distinction you draw between houses -- which, of
12 course, is the aspect with which you are concerned --
13 and other goods purchased by consumers with which
14 other industries are concerned.

15 MR. SOMERVILLE: Basically, I think
16 it is the size of the expenditure.

17 THE CHAIRMAN: I would like to ask a
18 question on this, Mr. Somerville. You tried to
19 switch it away from consumer to production, which
20 spoiled your answer as far as I am concerned, because
21 that is too easy. But I look at the analogy of
22 houses and clothes. They are both coverings. We
23 tax our clothes and we do not tax our houses. That
24 is what you suggest anyway.

25 I would have thought that if the test
26 is essentiality we would have reversed that, that
27 clothes would be exempt before houses would be
28 exempt.
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3 So far as employment goes it takes people to make
4 clothes and it takes people to make houses. When
5 we come down to houses, I am in the same position
6 as Mr. Coyne.

7 MR. STEIN: I am not an economist and
8 I am not a tax expert and I can only speak from
9 the point of view of someone engaged in actual
10 construction, and I would say that to every rule
11 there must be an exception that proves the rule,
12 and perhaps you must consider housing as one of
these exceptions.

13 One thought that occurs to me is that
14 substantially the same materials are used in housing
15 as are used in constructing a factory building, and
16 if we are trying to simplify the tax structure
17 whereby materials used for one purpose are taxable
18 and the same material used for another purpose are
19 non-taxable, I think we are only going to complicate
the issue.

20 MR. COYNE: Well, of course, this is
21 an issue, Mr. Stein, which many of the manufacturers'
22 have faced through the ^{burden} / of their manufacturers
23 sales tax; but just to pick up your point in
24 paragraph 113 on that same page, you specifically
25 recommend a simplified method of collecting such
taxes:

26 "...whereby a single tax is levied
27 on the value of the completed work
28 at the rate which was approximate
29 to the Federal and/or Provincial
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3 sales taxes on the construction
4 materials used in the project."

5 What would be your objection, in effect -- and this
6 may be over-simplified -- to making a contractor,
7 in effect, for tax purposes a manufacturer. He
8 would then purchase all his materials tax free under
9 his manufacturer's licence and there would be a
10 tax imposed on the finished product.

11 Conceivably, one might argue that in
12 the case of a factory and goods which are of a
13 production nature, that the manufacturer, as the
14 one who built the factory, should be entitled, if
15 production machinery is exempt, to purchase the
16 factory even under licence in the same way as
17 prior to June 13 he was able to purchase production
18 materials free of tax?

19 Has the Association given any thought
20 to this type of arrangement, or would you care to
21 comment on it?

22 MR. STEIN: We have given a great deal
23 of thought to it, and basically the concept of this
24 method is good and sound, because it would certainly
25 reduce the administrative costs of tax collecting,
26 tax payments, tax refunds and tax accounting, and
27 I think it could work.

28 There is, however, always the danger --
29 this is, perhaps, a personal opinion and other
30 members of the Association may not agree with me --
that you are opening the door to discriminatory
taxation when this element of labour becomes involved.



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3 MR. COYNE: Well, I suppose in the
4 case of other goods which are taxable the labour
5 content of those goods is indeed taxed, because
6 the tax is imposed on the selling price. Mind you,
7 there is always the question of rates, and your
8 suggestion here, I take it, in effect, is that
9 the reduced rate be applied as a single tax, roughly
10 to be equivalent to the appropriate rate on the
material content only.

11 MR. STEIN: Right.

12 MR. COYNE: But would that not be
13 possible under the other scheme? You might argue
14 that the rate should be 6 per cent instead of 11 per
15 cent on houses.

16 MR. CHUTTER: With reference to houses,
17 this would seem to me to be the main purpose,
18 because they run about 30 per cent of construction;
19 but you compared a shelter with clothing, and I
20 think the third fundamental for a product which
21 is exempted -- I wonder if I could introduce the
22 term "social capital" -- I am not arguing whether
23 it is right or wrong -- but usually there is a
24 distinction made for certain types of projects which
25 call for social capital and are exempted -- schools,
26 universities, libraries, hospitals; and generally
speaking housing is included under most breakdowns
as an item of social capital.

27 The background to postwar sales tax
28 exemption, of course, was that they reinstituted
29 the term because of the administrative difficulty,
30 and the rest of the industry, you might say, benefited



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3 from this conditional exemption. In our industry
4 we have various projects using identical material,
5 but the exemption was given to housing because
6 it was desirable for social reasons.

7 I would also wonder if you would
8 make a distinction between housing and apartment
9 buildings, because actually apartment buildings
10 are rental accommodation and are now becoming
11 an increasingly important factor in the housing
12 market. Predictions are that they will exceed
13 the half way mark before long. An apartment
14 building is, in fact, a capital outlay for in-
15 vestment. It is subject to depreciation, and
16 its taxation treatment is different. Does an
17 apartment project which gives shelter differ from
18 a house which gives shelter?

19 MR. COYNE: It perhaps raises a
20 problem.

21 I take it that essentially what you
22 are suggesting is exemption for housing on the
23 ground of essentiality on the same basis as the
24 exemption for food; but in that event would it
25 be possible to give effect to some form of
26 essentiality of this nature by saying that all
27 houses under a certain value should be tax exempt,
28 but if above that value, such as a \$100,000 mansion,
29 should probably bear tax?

30 THE CHAIRMAN: I wonder if I could
cut in, unless there is an answer coming. There
is an answer coming.



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3 MR. CHUTTER: I think the Department
4 of National Revenue should perhaps answer that one.
5 From the administrative standpoint the number of
6 houses which will run into the mansion class is
7 so small that the revenue involved and the
8 administering --

9 THE CHAIRMAN: The answer would be
10 in the affirmative, subject to administrative
11 difficulties which rule it out.

12 MR. COYNE: And I take it, also,
13 that there is the question as to whether any worth-
14 while revenue would be likely to be earned on the
15 higher priced house.

16 THE CHAIRMAN: They do not argue
17 with the principle.

18 COMMISSIONER WALLS: To get away from
19 the matter of the assumptions which can be drawn
20 from your recommendations in paragraph 113, it
21 seems to me that there is some merit, of course,
22 in your suggestion in paragraph 113 because it
23 places those in manufacturing in the same situation
24 under the present type of tax as is the case of the
25 end-use manufacturers, where all the way down
26 the line the components are exempt from tax, then
27 the tax is put on the finally manufactured product;
28 but so far as saving in administration, as has
29 been mentioned, if the tax is continued as a
30 manufacturers' tax, the administration would be
almost as great as it is today, because you will
have to license building suppliers,



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3 subcontractors, and your final contractors. Of
4 course, they obtain the exemptions all the way
5 up the line from the initial manufacturer. That
6 is under the tax as it is today. Though I would
7 question that you would escape too much from the
8 administration, which is what you seem to emphasize
9 in that paragraph.

10 MR. MOLLER: May I respectfully submit
11 that the administration of the manufacturers' sales
12 tax at the manufacturer's level is difficult but,
13 in my opinion, it is incomparable with the difficulty
14 that the contractor runs into now, because he is
15 a collector, if you want to put it that way, of
16 almost sometimes an indistinguishable maze and mass
17 of components going into his work, which the
18 manufacturer is free of worrying about because
19 he pays them under his manufacturer's licence,
20 and then the tax is imposed -- and I do not want
21 to go into the details of manufacturers' sales
22 tax, but it is imposed at one specific point
23 as one tax to be paid. Particularly, the
24 manufacturer/contractor is, I think, the most
25 unhappy of all creatures through this imposition,
26 because he is really committed as half a manu-
27 facturer and half a contractor, and it becomes
28 almost impossible to distinguish between the two
29 functions. If he could buy everything on the
30 manufacturer's licence and then be subject to a
lump sum tax -- meaning not the 11 per cent, of
course, but an appropriate lump sum arrangement --



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3 he could administer the tax not as simply, perhaps,
4 as the manufacturer, but certainly in a much less
5 complicated way than the contractor does at the
6 moment.

7 COMMISSIONER WALLS: Perhaps you may
8 be correct.

9 MR. SANDFORD: The idea behind this
10 is not that the contractor should become a
11 manufacturer and operate on a manufacturer's licence;
12 the idea is that the tax would be on the completed
13 structure; whereas -- and this is assuming that
14 our first suggestion is going to be acted on --
15 the completed structure would be taxable at an
16 appropriate amount of tax; and the taxpayer would
17 be the owner, the collector would be the government,
18 and the contractor would not be involved. The
19 tax would then be levied on the owner unless the
20 owner should happen to be --

21 COMMISSIONER WALLS: But how would
22 the manufacturer, let us say, of house hardware ,
23 locks and handles, and so on, know whether that
24 item was going out to a building contractor to go
25 into a finished house, or going for any one of the
26 myriad uses that they may be bought for? He would
27 have to have some type of exemption form, and as
28 soon as it went out to other people it would have
29 to be registered and have another exemption form.

30 MR. SANDFORD: I would suggest that
as building hardware is not a large percentage of
the industry, to be put in a completed structure of



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3 some kind, there may be a few missed; but if they
4 are used they are covered by a building permit;
5 and if you did not worry about the odd use of a
6 door knob, the amount of revenue involved would
7 be very small. And most of it would be collected
8 off a completed project; and the amount of loss of
9 revenue would not be great. The tax would be at
the time the building ---

10 COMMISSIONER WALLS: Let us leave hard-
11 ware. Take cement which has a multitude of uses.
12 They would have to have some means of identifying
13 where that cement was going.

14 MR. SANDFORD: It would be the
15 responsibility of the owner in the case of cement
16 going into a building on an engineering project;
17 and in most engineering projects the owners have
18 the exemption; and so also with the tax on roads
and highways.

19 THE CHAIRMAN: On the same question:
20 Are you proposing that all building materials
21 be exempt from tax?

22 MR. SANDFORD: No. The suggestion
23 in paragraph 113 is that the method of collection
24 be changed. Our first suggestion, of course, is
25 to be exempt, but if this is not acted upon, then
26 they should be collected as a percentage of the
completed building project.

27 THE CHAIRMAN: I recognize that; but
28 how would you carry this out? Would this not
29 mean that all building materials would be exempt?
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3 MR. SANDFORD: At the time of purchase
4 from the builder.

5 THE CHAIRMAN: From the manufacturer?

6 MR. SANDFORD: Yes; and the tax would
7 come on at a later stage.

8 THE CHAIRMAN: There is an awful lot
9 of building material that does not go into buildings --
10 wire, plumbing, cement.

11 MR. SANDFORD: Most of them end up
12 in buildings.

13 THE CHAIRMAN: You say "most" but I
14 would like to put it perhaps on a 50-50 basis.

15 MR. MOLLER: I submit that exemption
16 certificates would have to be given by the
17 construction industry, and I cannot see too much
18 of a difficulty in that because it is going on
19 all the time. It would be a construction industry
20 licence instead of a manufacturer's licence, and
21 it would have to bear a few different features
22 than the manufacturer's licence because of the
23 variety. But I cannot see how we could get away
24 from an exemption process altogether.

25 THE CHAIRMAN: Or a licensing procedure?

26 MR. MOLLER: Yes. The point is that
27 there would be a terrific saving in administrative
28 procedures because of the unnecessary -- the
29 relinquishing of figuring of this tax through all
30 these stages.

THE CHAIRMAN: It would bring down
the labour in the tax but in compensation for that
it would bring the rate down.



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3 MR. COYNE: It would also simplify
4 estimating problems.

5 MR. MOLLER: Yes, terrifically.
6 The big thing is that today everybody is taking
7 the risk in estimating sales tax on components at
8 11 per cent.

9 MR. COYNE: There is one question that
10 I might ask arising out of what Mr. Sandford said,
11 and that is that you suggest that the contractor
12 should have no responsibility for the tax at all;
13 it should be imposed on and collected from the
14 purchaser.

15 I take it from that that what you are
16 really suggesting is that this should be a new
17 type of tax altogether so far as construction
18 activity is concerned; and I put it to you that
19 one of the virtues of the manufacturer's sales
20 tax is the relatively small number of persons whom
21 the government can look to for collection of the
22 tax, all of whom are licensed in one way or other.
23 Is it realistic to suggest that all the hundreds
24 of thousands of people who purchase houses or other
25 constructions should be assessed and the tax levied
26 directly against them?

27 MR. SANDFORD: I think the Commission
28 is aware of discrimination in the manufacturer's
29 sales tax paid, through methods of marketing. This
30 has occurred in different types of manufactures.
There is discrimination introduced there, and if
this discrimination is extended to the construction



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3 field -- Mr. Moller mentioned about on-site
4 fabricating and prefabricating. The trend today
5 is towards prefabricating, and the tax discriminates
6 against the prefabricator.

7 We felt that it should be spread over;
8 there would be a lower rate and there would be
9 less inclination towards avoidance, and it would
10 be spread over and more equally divided.

11 MR. COYNE: I think the thought of
12 discrimination you speak of, to the extent that
13 it exists, would be taken care of by your general
14 proposal where you state that the overall rate of
15 tax should apply to the total price of the contract.

16 My question was more related to the
17 problem of collection. Applying your suggestion
18 logically to the existing structure, I put it to
19 you that the method of collecting would be through
20 the contractor who, as Mr. Moller suggested, would
21 probably be licensed in some way or other if the
22 scheme were to benefit, say, the manufacturer of
23 automobiles.
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3 Otherwise, would there not be very great difficulties
4 in the government pursuing the individual citizens
5 who bought houses, so as to collect tax from them?

6 MR. MOLLER: I may say in reply to this
7 point that the licensing of contractors for tax
8 purposes would also have another beneficial effect,
9 because it would eliminate this fly by night and
10 moonlighting construction, because you would have to
11 have a licence to do construction work and you would get
12 it only like a manufacturer gets a licence if he can
13 prove he is worth a licence.

14 MR. COYNE: If one did not have a licence,
15 I suppose that one could still purchase materials.

16 MR. MOLLER: Yes, but he does not get the
17 exemption.

18 MR. CHUTTER: They would also be subject
19 to tax audit. In other words, the cost of a new
20 structure would be part of their own financial records
21 which are audited regularly. If the capital cost of
22 a new structure is to be the basis for the application
23 of a sales tax, it is also subject to audit.

24 MR. COYNE: I put it to you that there
25 would be no difficulty in collecting the tax from the
26 Ford Motor Company if they built a new factory, but
27 there might be some difficulty in collecting the tax
28 from you or I if we built ourselves a new house.

29 THE CHAIRMAN: That is the same problem
30 which we have now with people who do their own
building.

MR. SOMERVILLE: One other point which is



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3 related, but not entirely related, to the mechanics
4 of what we are talking about, and that is that if the
5 tax is imposed at the end as we are suggesting, we are
6 quite sure that the ultimate cost of the product when
7 it is built will be less, because the tax collected
8 at the manufacturing level tends to be pyramided on
9 the way up. I think the government should get its
10 revenue at less cost to the consumer.

11 COMMISSIONER GRANT: I should like, Mr.
12 Coyne, you to explore the method of determining the
13 amount of materials subject to tax in the completed
14 structure, and what method the witnesses would
15 advocate in the event that the tax was to be collected
16 in that manner. I think we should explore that
17 further having regard to the fact that house building ,
18 I think it was said here this morning, is about one-
19 third of the total expenditures on construction in a
20 given year. A great deal of that house building is
21 taking place not under contract. With that as a
22 premise, how would you determine in a fair and
23 equitable manner the amount of building material which
24 is going into that house which would be subject to
25 tax?

26 MR. COYNE: Thank you, Mr. Grant. Could
27 you expand on the procedures that you had in mind
28 when you formulated this suggestion? I suppose one
29 question, for example, would be whether you would
30 simply have a rough and ready percentage which applied
to all structures, or whether you would break it down
by different forms of construction, to which different



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3 formulae would apply?

4 MR. SOMERVILLE: Mr. Stein is familiar
5 with a number of conversations with the Department
6 of National Revenue on this subject, and I think he
7 could expand on that.

8 MR. STEIN: Well, we have had more than
9 conversation. We have actually had work sessions in
10 which we took estimates from about half a dozen con-
11 tractors, and a general contractor's estimate is in
12 great detail. It separates labour, materials, over-
13 head charges, ~~in~~ sub-contractors and so on. We as
14 general contractors took our own estimates apart and
15 established the material content of the project. We
16 went through each and every subcontractor, and with
17 the assistance of the subcontractors we established
18 a ratio of labour to material and were able to
19 separate out material content. Then we worked out the
20 percentage of contract or percentage of materials in
21 a contract.

22 MR. COYNE: Would you propose that this
23 detailed calculation would be done for each individual
24 contractor?

25 MR. STEIN: No, sir, you could not do s
26 There is a tremendous variation. I think we should
27 consider two phases. First of all, throughout the
28 period prior to the June 13, budget, certain con-
29 struction materials were subject to an eleven per cent
30 federal tax and the bulk were exempt. We had a
personal experience of this. We were once asked to
estimate the value of the federal tax as it applied



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3 to a high school. This is prior to the budget. We
4 went through the same procedure and ended up with an
5 estimate. We went through this again working with
6 the Department of National Revenue, seeking to find
7 a simplified procedure for refunds. This is an
8 estimate, it is admitted, but it also must be realized
9 that the amount of federal sales tax ends up ultimately as an estimate.

10 MR. COYNE: If you would not go through this
11 procedure for each individual project -- and I can see
12 the reasons you put forward for that -- you would
13 simply have a single factor for the whole of the
14 construction industry, or would you divide construction
15 into four categories such as housing, factories,
16 schools et cetera?

17 MR. STEIN: I think it would have to be
18 categorized because of the variation. If you go to
19 schools, we have the whole gamut from the elementary
20 school which is never more than two storeys high to
21 the university which can be multi-storeyed. Your
22 types of materials are so vastly different in the
23 whole gamut of schools from one extreme range to
24 the other. Similarly in housing, I think you have
25 to categorize, because you have an individual house,
26 a row of houses, or a duplex or even a triplex, if
27 you like, compared with the multi-storeyed apartment
28 buildings.

29 THE CHAIRMAN: It depends on whether you
30 change the system or simplify the existing system
which levies a tax on materials. If you change the



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3 system and tax the building as though it were a
4 product, you would have one tax on all buildings
5 irrespective of the labour content or the material
6 content.

7 COMMISSIONER GRANT: In determining the
8 cost of the building you have to start from that and
9 work backwards. Let us assume that you would adopt
10 that procedure to determine the material content.
11 How are you going to determine the cost of that? Are
12 you going to determine it on a square foot basis or
13 on a cubic foot basis, or what is your unit for
14 determining the cost?

15 THE CHAIRMAN: The cost record would be
16 available for that.

17 COMMISSIONER GRANT: That is all right with
18 one contractor who has built several houses, but how
19 are you going to do it for the whole industry?

20 MR. STEIN: I think the formula could be
21 established on the basis of a sampling, by going
22 through this procedure on several typical projects
23 and arriving at an average.

24 COMMISSIONER GRANT: We are dealing with
25 house construction now. Let us say that a firm which
26 is in the contracting business gets a tender on a
27 house which might conceivably be a good deal higher
28 than that of a firm which is specializing, instead
29 of a contract with a firm in the nature of the
30 companies you are representing here. You are not in
the house building business but you do occasionally
some house building, let us assume. Your price on a



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3 specification for a house might conceivably be, for
4 the sake of argument, higher than that of the man
5 engaged in straight house building. Therefore, whose
6 price are you going to take there?

7 MR. STEIN: The essence is this, that the
8 material content is not affected. There are so many
9 square yards of plaster, so many bricks, so many
10 thousand feet per measure of lumber, and so many
11 cubic yards of concrete in a house. No matter who
12 puts it in the material content is not changed. If
13 there is a variation in price between various con-
14 tractors, it is boiled down to labour, overhead and
15 profit -- he hopes.

16 THE CHAIRMAN: In order to simplify the
17 procedure -- I think I understand what you say --
18 you categorize it and the only thing you need to
19 determine when categorizing is the portion of your
20 labour and material cost. Once you know that you have
21 your formula and that ends it.

22 COMMISSIONER GRANT: If you can get a
23 standard to it.

24 THE CHAIRMAN: No, all you need is to
25 approximate it.

26 MR. STEIN: If it is approximate everyone,
27 including the purchaser, knows that it is "x" per cent.

28 THE CHAIRMAN: The house would be so much
29 per cent labour, so much per cent materials, and if
30 you could agree with the department on that all houses
would be taxed on that basis. Factories would be a
different proportion, institutions a different



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3 proportion, and commercial would be different too.

4 COMMISSIONER GRANT: If you ever put such
5 a formula on the statute books of the country, I can
6 assure you that you would have a tremendous number of
7 small builders and the man who builds his own house
8 taking violent exception to the standard set down.

9 MR. CHUTTER: It was the House Builders
10 Association, representing the Association, which
11 recommended this procedure.

12 COMMISSIONER GRANT: A lot of houses are
13 built today which have no connection with the
14 Association.

15 MR. MOLLER: These people will not be
16 exempt from sales tax. They cannot buy unless they
17 have a licence, so it is no problem whatsoever. If
18 I may say so, Mr. Grant has posed a problem as to
19 different contractors calculating different prices
20 for the same type of building, which is the same
21 problem which we have with the sales tax, where one
22 manufacturer charges more for a shoe than does
23 another, and you pay eleven per cent on what he
24 charges. We -- when I say we I mean the taxpayers --
25 do not care whether he makes more or less profit.
26 He has to charge eleven per cent. If he is lucky
27 enough to get a better price for his product than
28 another, he can do so, but the eleven per cent is
29 based on his price.

30 It is the same here. If he gets three
per cent on a house, if he builds an expensive house
it will be three per cent on the price of that more



expensive house.

COMMISSIONER GRANT: Your example would be an appropriate one in comparing shoes with houses if we had a great many shoemakers still in existence in this country who were building their own shoes, but we have a lot of people in the country building their own houses.

MR. MOLLER: They would not be touched by the tax. They would pay tax on the material.

COMMISSIONER GRANT: Where? When they bought it?

MR. MOLLER: Yes, as they bought it.

COMMISSIONER GRANT: Then you would have to have two systems in operation.

MR. MOLLER: No. He has no licence and has to pay the tax. It is just as if you built your own radio instead of buying it. You have to pay tax on the parts.

COMMISSIONER GRANT: The contractor would be taxed on his sale and profit.

MR. MOLLER: Only the licensed contractor would be taxed.

COMMISSIONER PERRY: May I just clear this confusion in my mind as to the implication of what has been referred to as categorizing. As I read your brief, you come out with one rate, and the object of the exercise in determining a labour content is to determine how much lower than eleven per cent this rate will be. Where does categorizing come into that sort of contract? You could go on to say that



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3 you do not have to have just one rate but a series
4 of rates for residences, factories and so on. But
5 I do not think your brief says that. It speaks of a
6 single rate.

7 MR. SOMERVILLE: I think that we should have
8 said it. We meant that. We meant a single rate for
9 a certain category, and the establishment of cate-
10 gories, we submit, if they are reasonable, would be a
11 lot simpler than the present business of trying to get
12 refunds.

13 COMMISSIONER PERRY: You might end up with
14 three or four sales tax rates applying to construction
15 which is payable by the contractor.

16 MR. SOMERVILLE: Yes, instead of a great
17 deal of confusion.

18 COMMISSIONER PERRY: Which I think is really
19 a refinement of what you have here, perhaps a worth-
20 while one.

21 THE CHAIRMAN: If it was impracticable
22 to vary the rate, you could achieve the same result
23 perfectly happily by applying the rate to the
24 material content according to approximation which
25 can be established, instead of changing the rate.

26 COMMISSIONER PERRY: The same rate but
27 a varying base.

28 THE CHAIRMAN: Yes, that is right.

29 MR. MOLLER: In effect that is what we
30 are suggesting. The whole thing came up, and perhaps
Mr. Stein can explain it better than anyone else,
from the refund point of view. We had to find out



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3 how to simplify the refund. If he can simplify the
4 refund by determining the percentage of the material
5 content, why not use it in the future for taxation
6 purposes?

7 COMMISSIONER PERRY: I think the principle
8 is quite clear. It is a question of how precise you
9 want to be in applying it. You could establish a
10 crude average content for labour for all materials.

11 MR. MOLLER: Again there is the precedent
12 of the manufacturing sales tax. The contracting
13 industry pays about 55 per cent of the price. This
14 is not without precedent; this has been going on since
15 the sales tax existed.

16 THE CHAIRMAN: We find sales tax applied
17 in many industries with that result.

18 MR. CHUTTER: It is the element of the
19 single tax collection which appeals and our members
20 have noticed that when they have completed a structure
21 the architect or engineer engaged to design the
22 project, and perhaps supervise its construction, his
23 fee is based on a percentage amount of the contract
24 or the value of the work. There is one calculation
25 which can be made. If the architect's fee is five
26 per cent, it is five per cent of the capital cost.
27 There is a contrast between that and the multitude
28 of tax applications and calculations on literally
29 scores of thousands of items going into any major
30 project, which would be extreme. There could be one
collection and the contractor could be treated in
exactly the same way as an architect's fee is now



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3 collected.

4 MR. STEIN: I just would like to elaborate
5 on Mr. Chutter's example of an architect's fee. We
6 have a case of a tax which worked in that way exactly
7 with a great many municipalities who imposed a
8 building permit tax. The cost of your building per-
9 mit is based on the contract value. In Montreal, let
10 us say, it is \$2 for the first \$1,000, and \$1 for
11 every \$1,000 after that until \$100,000, and then it
12 is 50 cents per \$1,000 of contract. This is one
13 calculation which is based on the value of the building
14 and the contract price. That is a very simple
15 procedure. Other municipalities insist that you have
16 that plus so much per square yard for plaster and so
17 much per cubic yard of concrete, and so much per
18 thousand bricks and so much for concrete blocks.
19 They have a long list which is supposed to pay for
20 the water consumed. It is much simpler when it is
21 all lumped together at \$1 per thousand or 50 cents
22 or whatever it is, and then you are done.

23 MR. COYNE: I wonder if we could pass on
24 to some of the more detailed matters. On the next
25 page, page 43, you are dealing with the problem of
26 determining notional wholesale values for purposes
27 of assessing sales tax. It is not statutorily pro-
28 vided for at the moment, but it is provided for in
29 some instances by so-called ministerial regulations.
30 This is a problem which has been put to the Commission
many times, principally by makers of goods who are
concerned with discrimination which sometimes flows



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3 as a result of competitors having different methods
4 of distribution, and therefore finding the incidence
5 of the tax different.

6 As far as general contractors are con-
7 cerned, I take it you are more purchasers of goods
8 than makers of goods. Could you say whether or not
9 this is a significant problem for the construction
10 industry, that is, the determination of the sales
11 tax of goods for tax purposes?

12 MR. CHUTTER: We have calculated on the
13 average sizeable building that the proportion of it
14 for which many building contractors are responsible
15 runs at about 40 per cent. So you can see that it
16 is a sizeable problem in our industry.

17 MR. COYNE: Within the realm of manu-
18 facturing contractors it is in fact a problem. In
19 other words, is it a fact that different manufacturing
20 contractors competing with one another in fact have
21 different systems of distribution?

22 MR. MOLLER: May I put it this way. The
23 manufacturing contractor having been essentially
24 not subject to a tax has developed various ways of
25 splitting their activities between its subsidiaries,
26 which do only the erections. Others have left it
27 together, they do not distinguish.
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3 Therefore there is immediately the seed for in-
4 equality between people doing exactly the same
5 thing only in a different way. They do not go
6 through a separate construction company, and others
7 do. It makes a difference, of course, on the way
8 in which the tax is now imposed.

9 MR. COYNE: You refer to the problem
10 here. Are you making any specific recommendations
11 as to how the determination of sale price in the
12 statute might be imposed?

13 MR. MOLLER: We are talking about our
14 recommendation with regard to installing an appeal
15 procedure.

16 MR. COYNE: The appeal procedure follows
17 in the sense that your recommendation, I think, is
18 two-pronged, so to speak: There should be some
19 statutory provision for determining the selling
20 price, and if the Minister applies that and the
21 taxpayer is dissatisfied, he should have a right
22 to appeal the Minister's determination to some
23 tribunal?

24 THE CHAIRMAN: Mr. Coyne, they have
25 accepted the statement of the Sales Tax Committee,
26 which I may say I am very glad to see. Perhaps
27 they can by implication accept, or reasonably
28 accept, the definition that is set out there as
29 to what a sale price is.

30 MR. MOLLER: Exactly.

THE CHAIRMAN: That is what you mean?

MR. MOLLER: Yes, the recommendation
of your previous Commission.



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3 THE CHAIRMAN: Yes. We set forth a
4 definition of sale price in it, which might be
5 improved upon, I think; but it probably gets to
6 the basics of the question.

7 MR. MOLLER: That was exactly what was
8 in our mind. In fact, we have said it somewhere.

9 COMMISSIONER WALLS: It seems to me
10 that the matter dealt with in paragraphs 118 and 122
11 are much the same thing. You are dealing with the
12 problem of prefabricated units. When the 1962
13 and 1963 amendments were put into effect, that was
14 at the request of a great many branches of your
15 industry, as I understand it, in that no matter
16 whether the product is now made on-site or prefabricated,
17 the prefabricated manufacturer is no longer listed
18 as the manufacturer and he pays his tax on the
19 materials. That is the way it is now, is it not?

20 MR. MOLLER: If I may suggest, sir, only
21 in a rather restricted fashion. The products to
22 which that applies are limited to a number of products,
23 but not exactly. There is a great deal of confusion
24 on what, for instance, is a structural steel com-
25 ponent and what is not. To the best of my knowledge --
26 but nobody can tell us for sure -- it does not
27 apply to curtain wall construction, which can be
28 fabricated in or out.

29 COMMISSIONER WALLS: Or kitchen
30 cabinets, or hot air ducts. But generally speaking
it has put it back on an equitable basis, has it not?

MR. MOLLER: May I very respectfully



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3 submit, sir, that perhaps it is the other way around.

4 COMMISSIONER WALLS: That is because you
5 are a prefabricator, perhaps.

6 MR. MOLLER: The exemption is limited
7 to an enumerated number of items and quite a number
8 of items are not even mentioned, or certainly do
9 not fall under the exemption.

10 THE CHAIRMAN: My understanding is that
11 you do not think that what has been done achieves
12 equity?

13 MR. MOLLER: I would say that it is a
14 step in the right direction, but it stops far from
15 being complete.

16 COMMISSIONER WALLS: It does not apply
17 to enough of the prefabricated items?

18 MR. MOLLER: That is correct.

19 COMMISSIONER WALLS: There are a number
20 of exceptions. This does not apply to any prefabricated
21 things that go into buildings?

22 MR. MOLLER: And our company, and a company
23 which manufactures such items which fall under steel
24 components, find themselves in an absolutely impossible
25 situation, which has been further complicated by
26 yesterday's memorandum from the Department of National
27 Revenue.

28 MR. SANDFORD: The intent of this
29 legislation was to take care of the situation, but
30 the interpretation placed upon it by the Department
of National Revenue, that structural building sections
be load-bearing, completely eliminates most walls. I



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3 think we would all agree that walls are an essential
4 part of a building, but because they are not load-
5 bearing in the opinion of the Department of National
6 Revenue, they are completely left out as being
7 subject to the relieving provisions of this section.

8 MR. MOLLER: Perhaps I may put it this
9 way. The intent of the legislature is not being
10 followed by the administration. That is, of
11 course, not an exception in industry and it might
12 often be the case in other parts of the tax
13 administration also.

14 MR. COYNE: Mr. Moller, is there
15 any actual discrimination, in the sense that certain
16 types of products fall within these relieving
17 provisions and certain other types of products
18 which complete with them are taxable?

19 MR. MOLLER: A simple explanation is
20 this. If it is a brick wall, for instance,
21 or a cement block or brick wall, as against
22 what is called curtain wall construction, where
23 the wall components are hung, they are therefore
24 not load-bearing. I would say that is a correct
25 interpretation of the statute as it now stands,
26 and it is excluded by the Department of National
27 Revenue. The intent, of course, is not followed,
28 as I say; but I would not have any quarrel with
29 the Department on their interpretation as the
30 legislation now stands, because I think their
interpretation is correct.

MR. COYNE: Is there any objection, as



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3 far as you know, to reversing the field, as you
4 suggest, and going completely from this selective
5 process that is enacted in the present legislation
6 to the type of broad provision that you recommend
7 in paragraph 122, which is simply that all pre-
8 fabricated building materials be assessed in this
9 way?

10 MR. MOLLER: On the material component,
11 and so on.

12 COMMISSIONER WALLS: There is only
13 one other thing in this respect. You create
14 another anomaly in the Act by doing that, because
15 the finished product is actually the end-use, and
16 other manufacturers have to pay tax on the end-use.
17 If you created another breakaway from that, it
18 would create another anomaly in the Act.

19 MR. MOLLER: But may I again submit,
20 sir, that this precedent has already been created
21 in the discount system, which is very far-flung,
22 prevailing right now, long before anybody thought
23 of applying it to construction material.

24 COMMISSIONER WALLS: I agree that there
25 perhaps was not much else the government could
26 do, because of the complaints of the people who
27 were building these same things on the site. Take,
28 for instance, concrete forms; if they were pre-
29 fabricated, they were taxed one way; if they were
30 constructed on the site, they were taxed in another
way. So that criticism as to the anomaly was
justified.



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3 MR. COYNE: On the other hand, all
4 these problems would disappear if your recommendation
5 for a single tax, which we spoke of, was instituted?

6 MR. MOLLER: That is right.

7 MR. CHUTTER: Apart from the competition
8 between off-site and on-site, you do have some
9 major materials. Take concrete; the aggregate
10 content in concrete is not taxable because it comes
11 out of mines and quarries, et cetera.

12 THE CHAIRMAN: I am sorry; I did not
13 hear the last sentence.

14 MR. CHUTTER: The aggregate in concrete --
15 that is, the sand and gravel -- comes out of mines
16 and quarries and is exempt from Federal sales tax.
17 The tax is only applied to the cement or any
18 additives. It is the same thing with laminated
19 timber. So people supplying other building materials
20 will claim that the concrete people have a big jump
21 on them because the sales tax only applies to half
22 of their material. You have not only this on-site
23 and off-site argument, but also the different
24 applications to different materials.

25 COMMISSIONER WALLS: You are not
26 suggesting that we now tax sand and gravel?

27 MR. MOLLER: No, indeed. We suggest
28 that a lump sum payment on the value of the contract
29 would eliminate all these problems.

30 COMMISSIONER PERRY: Did you not admit
earlier that there will be situations where an
individual purchaser will be buying these materials?



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3 MR. MOLLER: That should be the
4 exception.

5 COMMISSIONER PERRY: I am thinking
6 of these sort of things being purchased for repairs,
7 where the plant might have their own staff for this
8 purpose and might buy a new panel.

9 MR. MOLLER: And then they pay tax
10 on the value of the panel.

11 THE CHAIRMAN: Yes, but because it is
12 only the builders who are going to secure exemption,
13 the individual would be taxed?

14 MR. MOLLER: Yes, if you buy it on that
15 basis. In this case I do not think it would be
16 an extreme hardship if they paid the full sales tax
17 on the value. It is a manufactured product that
18 they buy and that is all there is to it.

19 MR. CHUTTER: And the manufacturers would
20 get more business.

21 COMMISSIONER PERRY: Would you abolish
22 the principle which has now been instituted in the
23 law for replacement materials, for finished products?

24 MR. MOLLER: It is not a construction
25 contract. You are on the same basis as if you
26 buy something which is normally exempt as part of
27 a building in order to repair a building. You
28 cannot have an exemption unless you are a manufacturer,
29 in which case, of course, you would not pay on your
30 wall panel, because you could buy it -- not any more;
I am sorry.

MR. COYNE: But is there not a



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3 discrimination here between a person who is licensed
4 and a person who is not licensed?

5 If the person was simply a home owner
6 and was not licensed, he would pay tax. But if
7 he were a manufacturer, he would have a manufacturer's
8 licence and --

9 MR. MOLLER: Of course, now if he were
10 buying any building material or any material which
11 is not going directly into his product, he would
12 have to pay the 11 per cent. The manufacturers
13 are claiming that anything going into construction
14 should not be subject to the pyramiding tax.

15 MR. COYNE: Mr. Chairman, I was now
16 proposing to move over quite a few pages.

17 THE CHAIRMAN: Just a minute; I do not
18 think Mr. Perry is satisfied.

19 COMMISSIONER PERRY: I do not think
20 we are talking about the basic problem, which is
21 on-property assembled versus off-property assembled.
22 Your manufacturer still would be in the position
23 of having a choice of either buying a completed
24 component or the materials with which to assemble
25 the thing on the site himself.

26 MR. MOLLER: But the magnitude --

27 COMMISSIONER PERRY: On which basis
28 will he pay tax?

29 MR. MOLLER: If he buys a prefabricated
30 panel, if he does not employ a contractor I would
submit it would be a minor repair, and in this
case the basis for the tax on the manufactured panel



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3 will not play a decisive role in his decision as
4 to whether he should buy the components and assemble
5 them through his staff, or whether he should buy
6 the finished article from a manufacturer. The price
7 of the product will probably make the decision,
8 because he has to buy three different components,
9 and this in itself may build up the price. So
10 again the tax basis in the end may be exactly the
same.

11 THE CHAIRMAN: If he bought from a manu-
12 facturer he would be paying tax and putting these
13 things together and adding labour costs. The
14 builder would not pay any tax as he acquired
15 these things, but the builder, when he bought
16 them from the contractor, would pay tax on the
whole.

17 MR. MOLLER: The same as with a new
18 building.

19 COMMISSIONER GRANT: There are three
20 ways of going about this, as I see it. One is
21 that he can buy them from the prefab manufacturer,
22 which will take care of the erection as well; secondly,
23 he can buy the product and do the erecting himself;
24 or thirdly, he can pre-cast it on his own premises?

25 MR. MOLLER: That is correct.

26 THE CHAIRMAN: And if he chooses the
27 third, he is in the same position as the manufacturer
28 who makes his own forms, which we have a certain
29 amount of trouble with. But he still has to be
30 dealt with the same way.



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3 MR. MOLLER: And then he pays 250 per
4 cent on the labour. This is just a matter of
5 arbitrarily setting a basis for the tax, because
6 nobody could tell me that the 250 per cent set by
7 regulation is arrived at on a scientific basis.

8 COMMISSIONER PERRY: It is a slight
9 modification of the statement that your basic
10 proposal solves all the problems. I think there
11 will be some problems left.

12 THE CHAIRMAN: Mr. Coyne?

13 MR. COYNE: Then, Mr. Chairman, I
14 was proposing to turn over several pages to page 50.
15 I do not know whether Mr. Walls or any of the other
16 Commissioners wish to ask some questions on this.

17 COMMISSIONER WALLS: First of all, I
18 think some consideration should be given to paragraph
19 119, where they run into the same problem in regard
20 to being held responsible under the present certificate.
21 The vendor is responsible, or is held responsible, if
22 he is given incorrect information by the person
23 applying for exemption. What is the alternative
24 to that? Who would you have responsible for this?
25 You do not deal with that point, I think.

26 MR. MOLLER: I think the position should
27 be the same as it is with anybody who falsifies
28 a banknote or falsifies a cheque. This is fraud
29 and the man who issues the wrong certificate should
30 be prosecuted for fraud.

COMMISSIONER WALLS: But the point
is, who should sue him for fraud?



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3 MR. MOLLER: The State.

4 THE CHAIRMAN: He should be prosecuted
5 by the State?

6 MR. MOLLER: Yes, definitely.

7 COMMISSIONER WALLS: Therefore the
8 certificate should be made out to the State, and
9 that would automatically put the responsibility
10 on the State?

11 MR. MOLLER: That is correct. In fact,
12 it should be a pre-printed certificate like the
13 income tax form and should state exactly what
14 would happen if you make a false statement.

15 THE CHAIRMAN: I seem to remember
16 recommending that this be done with these certi-
17 ficates.

18 MR. MOLLER: I think we have a most
19 unfair condition right now, which makes the manu-
20 facturer a policeman without giving him any policing
21 power. It is like sending a policeman out naked
22 without even a night-stick, in his law enforcement.

23 COMMISSIONER WALLS: That is quite
24 correct.

25 THE CHAIRMAN: That is quite a
26 picture.

27 COMMISSIONER WALLS: I would like to
28 get your opinion on the next section. I would like
29 to find out if you have an actual ruling, because
30 this matter was raised before. This is paragraph
123. I refer to materials used in the construction
of universities and schools. There has been some



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3 doubt as to whether construction encompasses repairs
4 as well. I notice that in paragraph 128 you
5 apparently interpret that provision as not applying
6 to materials used in maintenance and repair.

7 MR. SANDFORD: Paragraph 128 is a
8 quotation from the regulations.

9 COMMISSIONER WALLS: The section of
10 the Act merely states "for construction". Have
11 you had a definite ruling?

12 MR. SANDFORD: This is a ruling.

13 MR. MOLLER: It is in quotation marks.

14 MR. SANDFORD: The quotation marks start
15 at paragraph 125.

16 THE CHAIRMAN: There are quotation
17 marks at the end of the sentence, but not at the
18 beginning.

19 MR. SANDFORD: It begins at paragraph
20 125. The numbers should not have been in there.
21 The quotation is from Bulletin No. 9, I believe,
22 issued by the Department of National Revenue.

23 COMMISSIONER WALLS: So they have ruled
24 on this. It seems to be a rather odd ruling.
25 Perhaps I should not be expressing opinions.

26 THE CHAIRMAN: That is impossible.

27 MR. MOLLER: This is, again, the same
28 thing. The intent of the legislation was not
29 clear enough to permit the administration to deviate
30 from the intent.

COMMISSIONER GRANT: I am certainly
in accord with paragraph 131. I have personal
experience in this connection. I do not think



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3 we recovered 50 per cent of what we should have
4 recovered, because of the fact that forms were
5 not completed and filed as they should have been
6 at the time.

7 MR. MOLLER: You have the same dif-
8 ficulty with the refund, of course, in respect
9 of new buildings.

10 COMMISSIONER GRANT: It was new
11 construction I was referring to.

12 MR. MOLLER: Mr. Grant's remarks
13 are most illustrative of the need for a change
14 as we have proposed.

15 THE CHAIRMAN: Yes; that would disappear
16 in your proposal too, of course.

17 COMMISSIONER WALLS: With regard to
18 page 46, is it not the fact that the Department
19 of National Revenue has really partially solved
20 your difficulty with the new refund application
21 forms?

22 MR. SANDFORD: Is this with regard
23 to schools?

24 COMMISSIONER WALLS: Yes. You are
25 dealing with the refund on schools and with the
26 difficulty in this connection. I understand that
27 the Department of National Revenue have now
28 brought out a new refund application form.

29 MR. SANDFORD: No, not to our knowledge.
30 The forms they have brought out are for the fixed-
price contracts entered into prior to June 14; but
with regard to schools, they have not come up with



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3 a formula other than the directive that they require
4 detailed information as to the exact amount of tax
5 involved with the schools.

6 COMMISSIONER WALLS: I was going to
7 give you credit for your negotiations.

8 MR. SANDFORD: We hope to be successful,
9 but our negotiations have not resulted in success
10 yet.

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2 You say that you have been led to believe that the new
3 form was going to take care of it?

4 MR. STEIN: For schools and universities.
5 This relates to commitments prior to June 13.

6 MR. CHUTTER: This is in the mills.

7 MR. COYNE: There is the other point
8 on page 48 where you deal with the exemption to
9 municipalities. This, of course, I think, is a problem
10 that the Commission has got under study in dealing
11 with all taxation between governments, and this is only
12 a part of it; and whatever the solution it will have
13 to apply to all types of arrangements between governments.

14 MR. SOMERVILLE: We find that in some
15 areas the municipalities like to enter into competition
16 with the contractor because they can buy equipment
17 cheaper. We don't think this is economic from the
18 overall public interest; and also it steals a lot of our
19 trade.

20 THE CHAIRMAN: You really put it on
21 the basis of being unfair competition, don't you? It
22 is unfair competition?

23 MR. SOMERVILLE: Yes, sir; and we do
24 believe it is extravagant.

25 THE CHAIRMAN: Have you got something,
26 Mr. Walls, or shall we ask Mr. Coyne to proceed?

27 COMMISSIONER WALLS: No.

28 MR. COYNE: Thank you very much, Mr.
29 Chairman. If we could turn to page 50, in paragraph
30 140 you are dealing with the refund procedure for
pre-budget price contracts. The final sentence in the



1 paragraph reads:

2 "In addition contractors will only
3 be refunded an amount equal to 50-60% of their
4 extra costs resulting from the new taxes due
5 to factors such as trade mark-up, provincial
6 sales taxes and tax free inventories as well
7 as the interest on capital required while
8 waiting for the refund..."

9 I wonder if you would explain this. I take it to mean
10 that you are entitled to apply for 100% refund in taxes
11 and that you are getting back something equivalent to
12 50 or 60%?

13 MR. STEIN: No.

14 MR. COYNE: Could you explain that --
15 how you come up with the figure of 50-60%?

16 MR. STEIN: The federal tax is
17 collected by National Revenue at the manufacturer's
18 level. In the construction industry very rarely is
19 the material purchased directly from the manufacturer --
20 from the manufacturer by the contractor; there is usually
21 an intermediary somewhere down the line -- sometimes
22 several. National Revenue -- and rightly so -- must
23 take into consideration that somewhere, between the time
24 this material leaves the manufacturer's plant and ends
25 up on the project, there has been transportation --
26 and sometimes freight can be a considerable factor --
27 there is the wholesaler or dealer who has handling
28 charge and his mark-up, and this all ultimately appears
29 in the consumer's -- in this case, the contractor's --
30 costs.



1 Now, in retracing these steps all
2 these other factors are ruled out; so although on the
3 material a price increase of "X" percentage is paid --
4 and bear in mind that the increase in federal tax comes
5 through as an increase in price -- although the
6 regulations say that the manufacturers should declare
7 the value of the tax paid, they don't and they cannot
8 be made to; therefore, in retracing all these steps
9 it ends up as 50-60%.

10 THE CHAIRMAN: Because you can't
11 find the tax?

12 MR. STEIN: You can't find the tax.

13 THE CHAIRMAN: And they won't disclose it
14 because if they did they would disclose their market.

15 MR. COYNE: Really what you are saying,
16 as I understand it, is that if the tax is applied
17 between the manufacturer and the dealer the effect of
18 that tax, by the time the material reaches you, is about
19 double the effect of the tax?

20 MR. STEIN: Yes. The revenue to
21 the Department is \$2...

22 MR. MOLLER: This includes -- the \$2
23 includes the interest on the waiting time for the refund
24 and the administrative charges.

25 MR. SANDFORD: The Department of
26 National Revenue calculate it to be about the same;
27 and I think we are a little conservative in this, because
28 they also took into account that there was a lot of tax
29 inventory on hand at June 13, and when the tax went
30 into effect the new inventory was there and the



1 contractor would have to pay. I think it is true
2 that one dollar of tax equals about \$2 of extra cost
3 to the contractor.

4 These other things, Mr. Moller...

5 MR. MOLLER: These other things
6 are very vague, but they are a very substantial part
7 of cost to the contractor, which is not refundable because
8 of the general circumstances.

9 MR. CHUTTER: The Department takes
10 the view that it shouldn't refund to the contractor-
11 owner money it did not receive at the manufacturer's
12 level; and inasmuch as the pyramiding is about double,
13 the contractors are hoping to get back maybe 40%
14 to 50% of the extra costs they are paying.

15 This is hypothetical, because the
16 refunds have not yet been processed.

17 MR. COYNE: If the tax is paid at
18 the time the materials are sold by the manufacturer,
19 say, to the wholesaler or dealer, then is it not the
20 case that the dealer has paid the tax, therefore, the
21 dealer has to make the refund for the tax?

22 MR. CHUTTER: No.

23 MR. SANDFORD: The first person in
24 line, if it is a fixed price contract, which it is
25 more often than not, is the contractor to the owner;
26 but the supply of materials is not usually on a contract
27 basis.

28 MR. CHUTTER: The result is that the
29 manufacturer knows what the tax is, but the dealer
30 doesn't -- the second or third intermediary doesn't



1 know what the tax is.

2 MR. COYNE: So that you have the
3 problem of applying, in effect, for a refund of tax which
4 you didn't pay and the amount of which you have no
5 knowledge.

6 MR. STEIN: May I give this as an
7 example -- and this goes back to 1960-61 -- that we
8 were the general contractors in the construction of
9 a building in which a great deal of production
10 equipment had to be incorporated, such as process
11 and handling units, humidity controls and extremely
12 delicate temperature controls, all an essential part
13 of the manufacturing process. The contract at the
14 time of writing read "All taxes shall be paid, and
15 the contractor shall assist the owners in their claim
16 for a refund of tax which otherwise would have been
17 applicable at the 11%." In due course the contract
18 was completed and the owners engaged an excise tax
19 consultant who spent exactly one year tracing through
20 our orders through the wholesalers, sub-contractors,
21 sub-sub-contractors, suppliers, sub-suppliers, and
22 eventually back to one particular point where he
23 bogged down after a year of work. He estimated
24 that he had salvaged or reclaimed on behalf of the
25 owners 75% of the tax actually paid on the value of
26 these materials; and adding to that his fee of 30%
27 of what was reclaimed, the owner received 50% of the
28 tax paid.

29 To me this is a classic example. Now,
30 you can multiply this many thousand-fold on the whole



1 refund procedure level, and it is appalling.

2 MR. COYNE: This would be cured under
3 your proposal?

4 MR. STEIN: Yes.

5 THE CHAIRMAN: Mr. Coyne, have you
6 much more on sales tax?

7 MR. COYNE: No, I haven't, Mr. Chairman.
8 I have perhaps one or two questions only on the remainder
9 of the sales tax.

10 THE CHAIRMAN: Perhaps we might go
11 until about five past one. Perhaps we could clear
12 this up.

13 MR. COYNE: The first question I have
14 refers to paragraph 141 and is merely asked for
15 clarification. You are referring to the fact that
16 this tax relief of which you speak, on fixed price
17 contracts, only extends to 1964, and then you say
18 "Only contractors with long-term contracts with the
19 Federal Governments are provided such relief..."

20 MR. SOMERVILLE: To the Federal
21 Government -- there is no tax...

22 MR. COYNE: This is what really my
23 question was. Would you explain the difference with
24 reference to contracts with the Federal Government?

25 MR. CHUTTER: After the budget the
26 Treasury Board brought out a directive, dealing, of
27 course, with Crown contracts, which has the effect of
28 permitting the contract amount to be adjusted upwards
29 to cover the cost of the tax to the contractor on a
30 long-term contract. There is no time limit. So,



1 for example, the National Library and the MacDonald
2 Cartier Bridge which extend into 1965 receive relief
3 throughout, but the Toronto subway contract, the
4 Peace River contract and Toronto City Hall and others,
5 which are also long-term contracts, because they are
6 not for the Crown no relief is provided until after
7 1964; and on the major contracts the extra cost, as
8 you will appreciate, is extremely large.

9 MR. COYNE: In other words, the
10 Federal Government has a contract and it has said
11 to the contractors "We will pay you additional amounts
12 for any tax you are required to pay in the case of
13 these fixed price contracts"?

14 MR. CHUTTER: They are getting
15 compensation for the tax but not for the pyramiding of
16 the tax; they are getting compensation or relief right
17 through to 1965-66.

18 THE CHAIRMAN: Who pays the tax on
19 the T.T.C. contract?

20 MR. CHUTTER: The contractor has
21 a lump sum contract.

22 THE CHAIRMAN: And he gets relief for
23 the 1965-66?

24 MR. CHUTTER: He gets relief until
25 the end of the current year, but not for any material --
26 work -- done in 1965.

27 THE CHAIRMAN: Is he committed beyond
28 the current year?

29 MR. CHUTTER: They were committed
30 just before the budget came down.



1 THE CHAIRMAN: And he is going to have
2 to pay the tax beyond the end of the year.

3 MR. COYNE: The only other question
4 I have on this aspect of it, Mr. Chairman, is a along
5 at page 56 where the brief is dealing with provincial
6 sales taxes, and there are some suggestions made --
7 recommendations -- in paragraph 156, the third of
8 which is:

9 "If the first two cannot be
10 achieved then there should be standard-
11 ization of the sales tax legislation, reg-
12 ulations and administrative procedures in
13 the various provinces of Canada..."
14 I am sorry; the recommendation that I really wanted
15 to query you on was No. 2:

16 "If a sales tax is to be imposed
17 it should be through a single taxing auth-
18 ority with the proceeds distributed amongst
19 the provinces and with the Federal Government
20 according to a pre-arranged agreement..."

21 I wonder if you would care to amplify
22 the thought you have in mind there, particularly
23 bearing in mind that the present sales taxes in the
24 provinces are levied at retail sales taxes, whereas
25 the present Federal sales tax is, of course, the
26 manufacturer's sales tax.

27 MR. MOLLER: Well, I think this,
28 perhaps, requires some explanation. This is pre-
29 supposed on the assumption that the manufacturer's
30 sales tax will be finally converted into a consumer's



1 tax on the end instead of the beginning; and whether
2 it will be relatively on the same basis as for the
3 exacting of provincial taxes, under a different name --
4 and in this case it could be possible, perhaps, to
5 have one taxing authority -- federal or provincial --
6 with rates to be established by the individual authority --
7 federal and provincial -- as is now the case in income
8 tax, and being collected by only one authority and
9 ordered by only one authority, but distributed amongst
10 the participants in accordance with their tax rates in
11 this province or that province plus the federal rate.

12 MR. COYNE: This aspect was quite
13 clear, but I take it that what is implied here is that
14 you are suggesting that our sales tax should be imposed
15 at the same level?

16 MR. MOLLER: Yes.

17 MR. COYNE: Which is presumably at
18 the retail level rather than at the manufacturer's
19 level.

20 MR. CHUTTER: Well, actually, our
21 example was Quebec; but most of the municipalities have
22 a sales tax.

23 MR. STEIN: It is collected by the
24 province.

25 MR. COYNE: But on behalf of the
26 municipalities?

27 MR. MOLLER: There are different rates.
28 You have each of them enumerated, and it shows six, or
29 five or four.

30 MR. COYNE: Thank you very much. Those



1 are all my questions on sales tax.

2 THE CHAIRMAN: I think this might end
3 our session on sales tax. I would guess that the
4 income taxes and estate taxes that you have not come to
5 yet might take us an hour or an hour and a half.
6 Do you think that would be about right, Mr. Coyne?

7 MR. COYNE: I think it would.

8 THE CHAIRMAN: Then, we will be back
9 at 2.30 unless you people are in a hurry to get away
10 this afternoon.

11 MR. SOMERVILLE: No, Mr. Chairman.

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15 --- Luncheon adjournment.
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3 MR. COYNE: Mr. Chairman, I think
4 before we went forward to the sales tax section
5 we were in the introductory part of the brief
6 at page 6. Many of the points here in this
7 section we will pick up in the later sections,
8 of course. On page 8 there are one or two para-
9 graphs which perhaps we might deal with now.

10 THE CHAIRMAN: This is the summary,
11 is it not?

12 MR. COYNE: Yes.

13 THE CHAIRMAN: Do you prefer to deal
14 with this in the summary?

15 MR. COYNE: There are a few points
16 which I think we can more expeditiously, perhaps,
17 dispose of here. In paragraph 7 the brief states:

18 " Canadian corporation and personal
19 income tax rates and deductible
20 allowances should be such that the
21 effective rates are not higher than
22 those in the U.S.A. and delays should
23 be avoided in following U.S. action
24 in putting tax cuts into effect."

25 You deal with this same subject further
26 on in paragraph 90 on page 33. I wonder if you
27 could expand a little on your thought here. Is
28 this to suggest, in effect, that Canada is not
29 free to set its own income tax provisions, that it
30 should look to the United States for this purpose?

MR. SOMERVILLE: Not at all. The
reason for this is to ensure that we are not put into



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3 a bad position competitively when they put their
4 new taxes into effect. In other words, to look
5 at our taxes in such a way that they do not affect
6 the cost of the goods which we produce when their
7 taxes drop.

8 MR. COYNE: Are you thinking of taxes
9 imposed on business rather than personal taxes?

10 MR. SOMERVILLE: I think both taxes
11 are mentioned. The competitive aspect, of course,
12 is the corporation.

13 MR. COYNE: In paragraph 9 there is
14 a relatively small point. You recommend that:

15 " An executive using his own
16 car on company business should be
17 reimbursed for its depreciation
18 without attracting tax."

19 As I see the statute at the moment, under subsection
20 11 of Section 11 of the Income Tax Act, if an
21 employee is one who is entitled to deduct travelling
22 expenses for tax purposes, he is specifically per-
23 mitted also to deduct capital cost allowance. It
24 is not clear what you are suggesting, whether he
25 should, in addition to that, be entitled to receive
26 the amount of the depreciation without paying tax
27 on it.

28 MR. SOMERVILLE: I will have to hand
29 that over, I think.

30 MR. GRAY: I think that what we have
in mind is that an executive who used his car
rather infrequently but had to maintain a car



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3 out on the front lot in case he had to take anyone
4 around should benefit from this. You are allowed
5 10 per cent a mile travelling allowance if you
6 have a car for such purpose, but there is no way
7 of reimbursing you for providing the car. They
8 are taxing their salary from which you buy a car.
9 In other words, it is putting it on the same basis
10 as a company-owned car.

11 THE CHAIRMAN: I should have thought
12 that if one is reimbursed for the use of his own
13 automobile that would be part of his income and
14 he would then wish to obtain a deduction from that
15 income for the expense of his car.

16 MR. GRAY: He could not.

17 THE CHAIRMAN: He could not because he
18 is an employee?

19 MR. GRAY: Yes. However, it is not
20 an important point as far as we are concerned.

21 MR. COYNE: I imagine that it involves
22 an extension of subsection (9), which limits the
23 deduction of travelling expenses to employees
24 ordinarily required to carry on their duties of
25 employment away from the employer's point of business.

26 MR. GRAY: They should have the privi-
27 lege either of accepting the ten cents a mile and
28 take depreciation of it, or otherwise take the
29 depreciation out of his income for tax purposes.

30 MR. COYNE: Is there any way in which
you could determine whether the car was indeed a
proper business asset of the employee, or whether it



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3 was not essentially used for private purposes?

4 MR. MOLLER: Could I just add to this
5 that actually the same criterion would apply as
6 applies when the Department requires the adding
7 back of some car expenses to employee's income.
8 That would apply even to a doctor's car or a lawyer's
9 car. It would make it simpler and I should like
10 that this point in our presentation be not stressed,
11 because it is really a minor one. All we are
12 aiming at, on the recommendation of some of the
13 members of our Association who requested we put
14 it in, is of an equality of treatment of an executive
with that of a professional man, for argument's sake.

15 THE CHAIRMAN: If you are going to do
16 that, you will have to change quite a lot of things.
17 If it is done in the construction business, obviously
18 it should be done in a great many other businesses
too.

19 MR. MOLLER: Except that I would suggest
20 that the construction business, by its very nature,
21 requires a lot of travelling, say, of executives
22 which other businesses may not to the same extent.
23 But again I would not like to dwell on this point
too much because it really is of minimal importance.

24 THE CHAIRMAN: Then if you do not wish
25 to pursue it, Mr. Coyne, we can skip it.

26 MR. COYNE: I was proposing to go now
27 to page 15, which is in the middle of the second
28 section of the brief, but still dealing with general
29 principles of taxation. You are making comments
30 in this part of the brief on the desirability of



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3 certainty, and you are criticizing the reintroduction
4 of ministerial discretion. The final sentence in
5 paragraph 30 on page 15 reads in this way:

6 "It is respectfully submitted that
7 Section 138 provides the government
8 with sufficient power to set aside
9 transactions with prevalent tax
avoidance intentions".

10 I take it from that that the Association is in favour
11 of the retention of Section 138?

12 MR. MOLLER: In preference to
13 ministerial discretion, yes. That is clear. We
14 do not worry about the fairness of Treasury Board,
15 but we do worry about the possibility of some minor
official exercising really the minister's discretion.

16 THE CHAIRMAN: I think it has been
17 pointed out by the Minister that Treasury Board does
18 not operate in this manner, but obviously if the
19 Treasury Board was serious about it they could set
20 up a sub-committee to get it going.

21 MR. MOLLER: It is really a question of
22 who exercises the discretion. We feel that a sub-
23 committee, to follow the suggestion of the Commissioner,
24 would be safer to look to for fair, equitable and
25 reasonable treatment than some minor officials who
26 are scattered all over the country in district offices,
27 who actually exercise ministerial discretion, as we
all know.

28 MR. COYNE: Then if we could turn to
29 the more specific parts of the brief, the section
30 on present taxes and recommended changes commences at



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3 page 21.

4 THE CHAIRMAN: Does that mean that
5 you have covered everything up to this point, Mr.
6 Coyne?

7 MR. COYNE: I have, unless there is
8 some question which you or the other Commissioners
9 might want to ask.

10 MR. GRANT: There is just one point
11 with regard to the losses which it is suggested
12 be granted on a carry back privilege of four years.

13 MR. COYNE: I think that comes up,
14 Mr. Grant, in this part of the brief at a later
15 stage. Turning to page 22, a very small point
16 in paragraph 52. You point out that by contrast
17 with Canada the United States Federal Government
18 imposes no sales tax on building materials. I
19 suppose it is fair to point out that the United
20 States Federal Government imposes no sales tax on
21 anything. I do not imagine that you are suggesting
22 that this is particularly a difference in the field
23 of building materials, because it is a difference
24 throughout the field of consumption taxes.

25 MR. MOLLER: Would it be fair to say
26 that up to the point where sales tax was not imposed
27 on building materials, the situation was the same
28 here as in the United States, and through the newly-
29 imposed sales tax the situation has been changed
30 now?

MR. COYNE: As far as building materials
are concerned, yes.



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3 MR. SOMERVILLE: This paragraph ties
4 in with paragraph 9, page 4, which says:

5 " At the present time, construction
6 projects and construction companies
7 are subjected to a multitude of taxes
8 and assorted imposts levied by the
9 three levels of government in Canada.
10 In both cases the tax burden is heavier
11 in Canada than in the U.S.A."

12 THE CHAIRMAN: That is a summary of
13 what you have put.

14 MR. SOMERVILLE: Yes.

15 MR. COYNE: Then on page 22, paragraph
16 55, you acknowledge that a number of your recommenda-
17 tions would involve a reduction in Federal govern-
18 ment revenues. It says:

19 In line with the Royal Commission's
20 terms of reference concerning the
21 maintenance of adequate tax receipts,
22 it is suggested that greater attention
23 be given to the area of selected
24 consumer goods and services as being
25 more appropriate for tax attention
26 than those aspects of the economy
27 related to the production of goods
28 and economic expansion."

29 I wonder whether you would care to explain
30 a little of what you have in mind there concerning
the greater attention to the area of selected con-



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3 sumer goods and services. I take it that you are
4 speaking in terms of broadening the existing tax
5 base, rather than increasing the rates of tax?

6 MR. MOLLER: Yes.

7 MR. COYNE: Could you develop your
8 ideas as to how this tax base should be broadened?

9 THE CHAIRMAN: Particularly having
10 regard to the word "selected", which I do not under-
11 stand.

12 MR. GRAHAM: We had in mind there
13 that the base must be broadened definitely to re-
14 cuperate those taxes which might otherwise be
15 derived from taxation of capital growth. We
16 have in mind, therefore, a general broadening
17 of the tax base into services, perhaps, not
18 necessarily with regard to income tax, but perhaps
19 a broadening so far as sales tax is concerned.

20 MR. COYNE: What kind of services?
21 Is it possible to be a little more specific about
22 that?

23 MR. GRAHAM: Services such as laundry,
24 dry cleaning, automobile maintenance, barber and
25 beauty parlour services, hotel and motel accommodation,
26 storage of property.

27 MR. COYNE: Would you think in terms
28 of the tax being imposed on a list of services
29 specified in the statute, rather than under over-
30 all terms, simply of a tax on services, which I
presume might well include contractor services
amongst others.



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3 MR. GRAHAM: Yes, it would have to be
4 specified.

5 THE CHAIRMAN: The list which you have
6 just indicated to us I do not think would produce
7 a very great deal of money. I have seen a tabu-
8 lation of it, but I cannot remember what it is.

9 MR. GRAHAM: I cannot commit myself
10 to it either. We have not a definite calculation
11 of the revenue which would be derived.

12 THE CHAIRMAN: I should not think that
13 that kind of calculation would make up for very
14 much loss, but there are a great many services
15 which you would not go into on the basis you are
16 speaking about, such as interest. France, for
17 example, taxes interest on all services, which
18 covers a very broad area indeed. Insurance is
19 also another fairly broad area.

20 COMMISSIONER GRANT: There is also
21 the public utility field.

22 THE CHAIRMAN: Yes, the public utility
23 field. Then there are such things as telephone
24 bills, power bills, and so on. Would you go into
25 those areas as well?

26 MR. MOLLER: Such matters as telephones
27 and transportation have been subjected at times
28 to a sales tax anyway.

29 THE CHAIRMAN: I think they are in
30 certain places now.

MR. MOLLER: Yes. I think that is so
in Prince Edward Island, but that is certainly a very



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3 broad basis which is relatively easy to collect, yet
4 is small enough not to hit the individual too strongly
5 as compared with an 11 per cent tax on materials
6 or capital expenditures.

7 MR. COYNE: Let us turn for the moment
8 from services to goods, because you also make reference
9 to selected consumer goods. Are there any goods
10 which are not being taxed at the moment that you
11 feel should be added to the taxable list?

12 MR. CHUTTER: Would it be possible, first
13 of all, to refer to the remark which was made about
14 interest rates? We have earlier in the brief
15 suggested that there be a conciliation between
16 consumer services and what might be described as
17 capital services, services performed in acquiring
18 capital assets. We should like to retain that
19 distinction in the services field as well as
20 products, as discussed this morning.

21 So far as consumer goods are concerned,
22 I know that at our own committee meetings there
23 has been a lack of any desire on anyone's part to
24 point the finger at anybody else and say that they
25 should be taxed, not us. It would be pretty hard
26 to say that anything in Schedule 3 should be taxed,
27 although I think it could be argued that there
28 would certainly be as good an argument for exempting
29 capital goods as some other goods which are still
30 exempted from the Federal sales tax.

THE CHAIRMAN: If you are thinking of
interest, there is no reason why interest should not



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3 be treated in the same way as goods, and that is,
4 if you have an exemption or a licence you would
5 not pay tax on that. But the consumer public
6 would pay tax.

7 MR. CHUTTER: As long as this distinction
8 is made. Some of these other professional fees,
9 for example, you could have a line of demarcation
10 for legal fees or even professional accountants
11 fees which are involved in the development of a
12 project, which might be one thing as opposed to
13 legal fees connected with ordinary business services
14 not attached to capital. Whether you can go that
15 far is a moot question.

16 THE CHAIRMAN: Many companies exempt
17 them because a large proportion go into the kind
18 of things which you speak of. But if you are going
19 to licence everyone engaged in productive activity,
20 there is no reason why they should not be taxed
21 as in the case of a licence.

22 How about the selected goods? Let us see if you
23 can find some more goods to tax.

24 MR. MOLLER: I know that this would
25 be unpopular, but a small tax on foodstuffs would
26 probably bring in a very large amount. It is
27 easy to collect and not too large a burden, and
28 a tax of one or 2 per cent on staple goods would
29 probably bring in a very large sum. I have not
30 tried to assemble any statistics, which are probably
available to the Commission anyway, but it would bring



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3 comparatively large returns, although it may be
4 politically not feasible to implement such a tax.

5 THE CHAIRMAN: Yes, I see the point.
6 If one taxed food and clothing, then housing would
7 be a natural.

8 MR. MOLLER: Yes, that cannot be denied.
9 But the question then becomes one of rate. If
10 these essentials should be taxed, they would have
11 to be taxed at a very small rate, but it would
12 still bring in a very large sum of revenue to the
13 government.

14 THE CHAIRMAN: I have often wondered
15 how one could approach this, so that at the essentials
16 level they are not taxed, but beyond that level they
17 are taxed. The Canadian Labour Congress suggested
18 that rates of consumption tax should be in some
19 way graduated, so that if you bought a Ford motor
20 car you paid one rate of tax and if you bought a
21 Cadillac you paid another rate of tax. What appeals
22 to me is that if you consume 1,500 or 1,200 calories
23 a day you pay one tax; if you consume 2,500 calories
24 a day you would pay more by way of tax as your
25 consumption goes up.

26 COMMISSIONER GRANT: I imagine that a
27 man swinging a pick might object to that. He has
28 to eat more.

29 THE CHAIRMAN: He probably eats a
30 great deal more than he should anyway. It seems
to me that there is more sense in trying to find
a level, or a brake in the rate of expenditure, than



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3 it is in choosing goods, because who can say when
4 a car is essential and when it is not essential?
5 That is what we try to do all the time and it is
6 a very difficult thing to do.

7 MR. COYNE: In the next paragraph on
8 the same page, paragraph 56, you make some quite
9 general comments about government expenditures,
including the statement that:

10 "The containment and, where possible,
11 reductions in government expenditures
12 are receiving increasing attention,
13 and it is urged that further efforts
14 be made in this direction on a con-
15 tinuing basis."

16 I realize that that is a general statement, but I
17 put it to you that one of the great sources of
18 increasing government expenditure to this date,
19 and one of the sources of increasing government
20 expenditure undoubtedly in the future, will be the
21 heavy demands for public construction on schools,
22 highways, and universities, and on all manner of
23 social capital, if you like, to use the term Mr.
24 Chutter used this morning.
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3 For example, I note that in your Appendix "A" showing
4 the trend in private and public construction invest-
5 ment for the six years 1957 to 1963, whereas private
6 construction investment has remained remarkably
7 constant, public construction investment has
8 advanced by a total of 20% over that period of years.

9 Would it be fair to say that what you
10 are really saying here is that if there are some
11 government expenditures which can be reduced, they
12 should be reduced; but there should not be some
13 over-all blanket ceiling or percentage reduction?

14 MR. SOMERVILLE: I think that without
15 saying it, we are perhaps referring to the Glassco
16 Commission report with regard to the economies that
17 can be exercised in government.

18 MR. CHUTTER: Even within the realm
19 of construction one of our arguments for encouraging
20 private investment is that this would relieve
21 pressure on governments to sort of fill up this
22 slack which is increasing at all levels. But even
23 with the government construction programs there
24 have been some improvements towards economies
25 in administration; and others have yet to be acted
26 upon.

27 As an example, their contract forms
28 were very invidious. This made government construction
29 much more costly because contractors tried to
30 cover themselves. The new ones are better. There
could be a greater use of the contract method by the



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3 federal and other governments. Then there is the
4 consolidation of the 22 or 23 construction agencies
5 in Ottawa in the federal government into three or
6 four, which would effect, it is felt, considerable
7 economies and would reduce government expenditures
8 attached to them.

9 Then there is the question that all
10 construction projects receiving substantial federal
11 grants should have as a requirement a public tender
12 call and a public tender opening, which might well
13 result in a few economies. There are a number in
14 this field, even within the construction sphere,
15 that could lead to economies.

16 MR. SOMERVILLE: We saw a recommendation
17 the other day in the City of Toronto that they sell
18 their ready-mix plant because they can buy concrete
19 cheaper from private sources. That is the sort of
20 economy that could be exercised at all levels of
21 government.

22 MR. CHUTTER: We are advocating to the
23 Treasury Board now that they re-institute the
24 practice of allowing contractors to use government
25 of Canada bonds as security deposits on their
26 projects. This used to be the case but it was cut
27 out three or four years ago. The National Art
28 Gallery here, for example, the contractor was able to
29 use government bonds. This gave him a \$40,000
30 advantage over competitors, who had to use the
mandatory type of security deposit required by the



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3 Treasury Board.

4 We feel there should be changes in the
5 contract procedures, and if you multiply that over
6 the whole field it adds up to a fair amount of money.

7 MR.COYNE: In other words, the costs
8 of government might well be reduced by more efficient
9 organization; that is, in substance, what you are
saying?

10 MR. CHUTTER: Yes.

11 MR. COYNE: Then we get into the part
12 of the brief that deals with federal income tax. The
13 first specific matter that you deal with has to do
14 with capital cost allowances, in which field you make
15 a number of suggestions. For example, in paragraph 64
on page 24 you say:

16 "In order to facilitate a general
17 economic expansion, the Association
18 has recommended that capital cost
19 allowances in the business invest-
20 ment sector covering all new
21 fixed assets generally be increased
22 and that capital outlays for
23 industrial plants specifically may
24 be written off entirely in any
25 five of the initial eight year
period."

26 In other parts of the brief you also
27 deal with and recommend, perhaps in general terms,
28 methods of accelerated depreciation. My first question
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3 is simply whether or not you agree that the
4 capital cost allowance system itself represents a
5 method of accelerated depreciation?

6 MR. CHUTTER: The principle has an
7 element of that in it, certainly.

8 MR. MOLLER: But it does not permit
9 you to write off equipment that you do not have
10 any more. That affects the construction industry
11 particularly, where they completely eliminate some
12 part of the equipment. You still keep on writing
13 it off as a class; you cannot eliminate it. You
14 cannot get reimbursed for your loss at the time it
15 happened, but you carry your loss forward and diminish
16 it. But it takes you several years sometimes to
17 get rid of the item, in effect, from your books.

18 THE CHAIRMAN: I do not follow you,
19 Mr. Moller. You mean that you cannot get a terminal
20 loss because you have some item left?

21 MR. MOLLER: If you continue the
22 class, but you cannot actually dispose of the item.
23 You are forced really to sell it as scrap to even
24 get it recognized as a loss.

25 THE CHAIRMAN: Are you aware of any
26 cases where the net amount of the asset, after
27 deducting capital cost allowance, has gone up over
28 a period of years? That is, you are taking assets
29 in; you are taking it out of capital cost allowance,
30 and if your capital cost allowance is inadequate
it would mean that your write-off would be insufficient



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3 to bring it down to where you were going to realize
4 on it, and therefore when you realize on it, whatever
5 you get is credited to the account and it is not
6 enough to write-off the balance. This is reflected
7 in the reserve to maintain your equipment, and the
8 net effect is that the net balance would go up, instead
9 of going down, would it not, over a period of time?
10 I would not have thought that would occur.

11 MR. MOLLER: The effect depends very
12 much on the type of business. In the construction
13 industry you may in one year have a need for a great
14 deal of equipment, which you may not need the next
15 year. But if you do not want to realize a loss
16 by selling it, and you maintain it, it has lost much
17 more value than the 30%.

18 THE CHAIRMAN: I have read the
19 illustration you have put in here, but that is a very
20 aggravated case, because you held it for two years
21 and then only got its scrap value. That could
22 certainly happen on a tough construction job, such
23 as in the Rocky Mountains, where the equipment is
24 working 24 hours a day, or something like that.

25 MR. MOLLER: Or, as we had in one case
26 in Baffin Island, the equipment was to be shipped after
27 it had been used there for a while. The shipping
28 costs are prohibitive to bringing it back, even if
29 it is usable, so you are very happy if you lose it.

30 THE CHAIRMAN: You could not get a
terminal loss on it if it was still there?



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3 MR. MOLLER: Yes.

4 MR. COYNE: I interpret your criticism
5 as being not so much directed at the system that is
6 provided by the statute, but it is with the regulations,
7 in the sense of dividing assets into classes.

8 If there were more of the classes more
9 directly tailored to the particular circumstances
10 to which you refer, then the difficulties would not
11 arise?

12 MR. SOMERVILLE: And the rates are
13 inadequate in some cases. There are many items
14 that are in the class where they have to be depreciated
15 that really should be written off as purchases. I
16 refer to smaller items and short-use items.

17 MR. MOLLER: You have the choice only
18 on small things, up to \$100, to put them in class 12
19 now and write them off immediately. Certain types
20 of construction equipment which are of much more
21 value should be allowed to be carried into another
22 class or should be allowed to be written off when the
23 job is finished.

24 MR. COYNE: I appreciate your point on
25 losses, which is really a criticism of the system
26 of the classes that now exist, and I take your point
27 about rates, which you say are not large enough in
28 respect of certain classes.

29 But am I right in thinking, in view
30 of your general support for the methods of accelerated
depreciation, that you support the diminishing balance



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3 system in the capital cost allowance system, in
4 preference to the straight line system that we
5 used to have before?

6 MR. SOMERVILLE: Yes. The only thing
7 we do not like about it is that the new diminishing
8 balance rate is not high enough to make it attractive.

9 THE CHAIRMAN: I think the illustration
10 you have given here must be a pretty bad one; but
11 if instead of 40% it were 30%, and you recovered 30%,
12 you would write off 70% in two years and, on these
13 figures, you would be short 6%. That would not have
14 been very serious, would it?

15 MR. SOMERVILLE: We would also like
16 consideration to be given to equipment that is
17 used on a two or three-shift basis, as opposed to a
18 one-shift basis, on jobs.

19 THE CHAIRMAN: You are going to get
20 into an awful lot of trouble with that.

21 MR. SOMERVILLE: You do, but you get
22 into an awful lot of trouble losing money on your
23 equipment because of the lack of this. It is
24 particularly important when you get up into the
25 north country, where you get into very hard rock
26 and work long shifts at the end of the period. A
27 piece of equipment has to be really rebuilt so that
28 you can bring its value back up again, rather than
29 throw it away.

30 THE CHAIRMAN: If you did that you
would have to have separate classes and as soon as you



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3 stopped using it in two shifts you would have to put
4 it back into the first class again. I think you
5 would give that up pretty quickly.

6 MR. MOLLER: You had better raise
7 the rate.

8 COMMISSIONER GRANT: You have probably
9 read the brief of the Heavy Equipment Association of
10 B.C. when they made representations to us.

11 MR. MOLLER: The rate on machinery was
12 raised from 10% to 20% by switching to the diminishing
13 balance system. But this was moved, not to 40 or
14 50%, but only to 30%.

15 THE CHAIRMAN: I do not know why they
16 did not proceed with it before, but I suppose they
17 thought the rates were too high.

18 MR. MOLLER: If you will permit a
19 strong expression, the raising from 20, 25 to only
20 30% is almost a discrimination against the contracting
21 equipment, because this is the bulk of it.

22 THE CHAIRMAN: I am not sure that is
23 right, because you have a pretty substantial write-off
24 here. At 20% it would take you two and a half years
25 to get down to that point on the straight line
26 basis.

27 MR. MOLLER: But you had 25% at first.

28 MR. COYNE: I see, Mr. Chairman, that
29 we started out by dealing with capital cost
30 allowances for owners, which is dealt with on page 24,
and we have now in fact got into capital cost allowances



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3 for contractors.

4 Could I just pick up where we were.
5 I refer to page 29, where in the last sentence of
6 paragraph 78 you say:

7 "Such equipment might be permitted
8 to be written off in three years
9 with a straight line rate of 33-1/3%
10 or in five years with a limitation
11 of 33-1/3% in any one year.

12 Perhaps this just displays my ignorance
13 of accounting, but would you explain what you mean
14 by this second alternative, "or in five years with a
15 limitation of 33-1/3% in any one year".

16 MR. MOLLER: This goes back to my first
17 statement that the construction industry has a
18 lot of heavy equipment, and if you do not get a
19 contract where you can use it, you are not making
20 any money. You have no recovery on depreciation,
21 so you choose not to depreciate the equipment. In
22 the third year, if you have a contract for it, you
23 use the heavy equipment. Taxed on the straight line,
24 you are not limited to do it every year in
25 succession three times, but you get a choice to
26 have intermittent years where you do not depreciate
27 it at all for one year, and the next year it has
28 33-1/3%, as long as that does not go on ad infinitum,
29 because if it goes on ad infinitum that equipment
30 has a much greater rate than it warrants.

31 MR. COYNE: But in either case you are
32 proposing the introduction of a straight line --



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MR. MOLLER: No. It should be a class like fishermen. This type of equipment is intangible; there is a choice. Once you have chosen it, you have to go through with it. This special equipment could go into a special class which could be treated on the straight line basis. If I correctly understand the new income tax regulations, we will have separate items for Canadian industries which can be written off in a special class, which has not yet been determined, but it will be written off on a straight line method.

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THE CHAIRMAN: Subject to recapture?

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MR. MOLLER: Yes, I think it is reasonable to assume it is subject to recapture.

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MR. COYNE: Reverting, if we can, to page 24, at the bottom of the page you are speaking moregenerally and you recommend that capital outlays in industrial plants specifically may be written off entirely in any five of the initial eight year periods.

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Is this merely an extension of the same sort of thing that we have been speaking about, but applicable generally to industrial plants?

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MR. SOMERVILLE: There is a provision that equipment can be written off in two years, under the new regulations.

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MR. COYNE: Under the special circumstances to which the new regulations apply? You are speaking of the 1963 provisions?

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MR. SOMERVILLE: Yes. We feel there



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3 would be an incentive to industry to build new
4 facilities and improve their existing facilities if
5 they were allowed to write-off at a faster rate.

6 MR. COYNE: And, again, on a straight
7 line basis. You say they should be written off
8 entirely in any five of the initial eight year
9 periods.

10 MR. SOMERVILLE: Yes.

11 MR. COYNE: I suppose if there were a
12 regulation of this kind it would drive a pretty
13 large horse and carriage through the capital cost
14 allowance system. This would be writing off and
15 putting back into a straight line system, at the
16 option of the taxpayer, a very substantial amount of
17 depreciable assets.

18 MR. MOLLER: But that is already done,
19 is it not, in the new legislation that has just
20 come in?

21 THE CHAIRMAN: To a limited extent.

22 MR. MOLLER: Limited to Canadian
23 companies.

24 MR. COYNE: And a time limitation of
25 three years.

26 MR. CHUTTER: If you are in a
27 depressed area the building can be written off in
28 five years, and after the initial three-year holiday
29 the building is entirely written off in five years,
30 whether it be commercial or industrial.

This recommendation is of long standing



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3 with the Association, and the real basis for it is
4 twofold. One is the very substantial drop-off in
5 construction outlays by manufacturers on the one
6 hand and the feeling on the other of the great stress
7 on increasing the need to provide job opportunities,
8 brought out by the Senate Committee and other groups
9 which have been delving into this problem, in which
10 manufacturing and construction have been the main
areas, plus services, to provide these new jobs.

11 If something was not done to try to
12 make it more worth while financially for manufacturers
13 to undergo new capital expansion there is going to
14 be a very serious amount of short-changing, and
15 with regard to the manufacturers themselves, their
16 reasons for deciding whether or not to go ahead and
17 plan for an expansion are of course based on many
18 factors. But if they can see their way four or
19 five years ahead with a market and they think they
20 can compete, and the rest of it, they would be much
21 more likely to plan for expansion than if they have
22 to contemplate, "We will not be able to get our
planned investment back for so many years, and we
are not sure it is going to happen".

23 If they could realize a greater amount
24 of their capital outlay in a faster period, they
25 could do this. This seems to be a pretty important
26 factor in their decisions to go ahead, and the
27 Association has recommended that, in effect, an
28 opportunity be provided in the field of manufacturing
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industry in regard to their capital requirements.

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THE CHAIRMAN: Have you any idea what the cost of this would be?

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MR. CHUTTER: The volume of construction for manufacturers has been running at about \$415 million on average in the last three years. It has been increasing somewhat in the last two or three years. From that we feel it would not apply to a good deal of it, because it might be just putting in new equipment as opposed to building a new plant. There would be variables attached to it.

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MR. COYNE: When you use the term "industrial plant", I take it you are referring to physical construction rather than plant in the sense of mechanical equipment.

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MR. CHUTTER: Yes, this is related to the building shell.

THE CHAIRMAN: The building only?

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MR. CHUTTER: The building only, although in some types of industrial construction there may not be a building involved. In other words, it may be a chemical plant, or something like that, being reconstructed.

THE CHAIRMAN: I am just afraid that people will conclude, because this is only a deferment of tax, that it does not cost anything; but the cost, of course, is the interest on the money that the government would receive, under present practices, which it would not receive here.



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I would suspect that these things are much more costly -- I do not really know -- and one might suspect that it would affect some decisions but it would not affect a great number of decisions. Whether or not it affected the decision, the man would get the benefit.

Is it a good idea for you and me to increase our taxes because of some decisions that would be affected by this? It has been represented to us that the cost involved in a move of this sort would be out of proportion to the benefits.

MR. CHUTTER: We have tried to give some consideration to this, taking it from the standpoint of the federal government's position that it may have to borrow more money to operate than otherwise would be the case if it granted accelerated write-offs, because there is a deferment of the tax payment as a result, so there would be the interest on the extra borrowing that the federal government might require to make.



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2 Our people, I think, have been
3 concerned by the statements of their manufacturing
4 clients, with whom they are trying to develop business,
5 the importance of not only tax rates, but, on the
6 other side, as to what are the allowances before the
7 taxes are applied, and the need of an incentive to
8 encourage them, if you will, to expand their plant
9 facilities; that if there isn't an incentive provided
10 of a pretty impressive nature then the Government would
11 not then have the widest tax basis from which to collect
12 the income tax on which they are relying. In other
13 words, if industry doesnot expand then the Government
14 are going to lose out on the revenue that they get from
15 income tax from those businesses. And if you compare
16 the potential loss with the interest on borrowing, we
17 feel that the one would probably outweigh the other
18 appreciably.

19 THE CHAIRMAN: The amount of funds
20 that the Government would be out per annum would apply
21 generally in specific areas. Certainly one can get
22 some indication of the difference by what is claimed for
23 ordinary credit purposes and capital cost allowances
24 claimed for tax purposes. This always shows up on the
25 balance sheet of a company; and if they were to use your
26 procedure and added the reserves which represent monies
27 which the Government has not got because of the higher
28 rate of cost allowance and the rate of interest on that,
29 which is what the Government is out, it is a very
30 substantial sum annually; and if you extend that, what



1 you are saying is that the capital cost allowance is
2 not general. If you do that you are going to add an
3 awful lot of cost to the Government for something that
4 you don't know -- what the losses are going to be.

5 We have had it said to us by people
6 that they are getting disillusioned and that capital
7 cost allowances are a very poor substitute for lower
8 taxes; and you are going to get into a lot of money.

9 Almost everybody comes before us and
10 says "Why not reduce taxes instead of having this
11 sort of thing?" I was looking at the summary of the
12 evidence and it says "Tax incentives should not be
13 used..."

14 MR. MOLLER: May I submit, following
15 the Commission's argument, that the amount of money
16 which is being deferred by capital cost allowance
17 incentives has to be raised. The question, then,
18 perhaps, which one might ask is: Who borrows money
19 cheaper? The Government borrows money cheaper and
20 easier than industry; and if you take it, then, that
21 the 6% which industries would have to pay on the amounts
22 which are deferred, assuming that they have to be
23 borrowed, then this would increase the profit margin
24 by the Government by 50% right away.

25 THE CHAIRMAN: You have got a point
26 there, Mr. Moller; but you have also got to remember
27 that the weight of the tax has to be distributed in
28 the fairest possible way. What you would be doing
29 in having such a system, having regard to the capital
30 or business -- suppose a company hoped to build a new



1 plant, but they never do it. Isn't the result
2 going to be to increase the taxes to the industry also?
3 Is that going to be good for the economy?

4 MR. MOLLER: I think the question
5 could be asked whether this is not partly artificially
6 conditioned by our way of accounting for Government
7 expenditures.

8 Our budgetary system, of course, has
9 -- perhaps we could say this -- has not been changed
10 radically or basically in the way that accounting
11 for Government expenditures has been conducted, whereas
12 our other systems have been brought up from the point
13 where the balance sheet is subordinate to profit and
14 loss accounts in importance. This is not the case
15 with the Government; and it is really a question, on
16 budget deficits, whether it is true, in fact, that
17 they are deficits, because in many cases if the
18 Government was working as does private enterprise --
19 let us say, in the utility field, if private enterprise
20 would still be running the utility it would be de-
21preciating and would be capitalizing for new plant
22 and it certainly wouldn't show it as a deficit. If
23 the Government does the same thing it shows as a deficit;
24 and we talk about big deficits which, in effect, may
25 be nothing else than capital expenditures to be
26 ammortized in the future.

27 THE CHAIRMAN: Even if we should
28 agree with you and think that deficits are quite
29 illusory, we are still faced with our instructions
30 for this job, which is to maintain the revenue.



1 MR. SOMERVILLE: One point that
2 didn't come up in this connection, when talking about
3 sales tax, is that the additional cost of sales tax
4 requires people in business to pay interest rates on the
5 additional monies they have to borrow.

6 THE CHAIRMAN: I agree with that.

7 MR. MOLLER: We have to inject into the
8 cash flow the full amount of sales tax added to our
9 otherwise existing bills; and particularly so far as
10 business is concerned we are paying the money out and
11 if we are lucky and get a refund -- which, as was
12 pointed out, won't be a hundred per cent, and we won't
13 get anything if these monies are paid to the Government
14 wrongly, or, really, not lawfully -- if it is income
15 tax we get 3% back, I think, but I am not even quite
16 sure it gets that far. There is no refund for industry
17 at all, so this is an outright loss; but there is, I
18 would say, an innocent party because the contractor
19 certainly is unable to collect it from the owner,
20 because the owner says "You are entitled to a refund;
21 ask for a refund." He has to lay it out. He
22 doesn't get it back in full; and to stay in business
23 he has to borrow money to finance, which is a hardship.

24 This seems to me an easily-overlooked
25 item which is of the greatest importance. We were
26 talking about \$185,000,000 at one point today in this
27 hearing, of added taxes, and these are not small sums.

28 THE CHAIRMAN: We are not overlooking
29 them, I can assure you.

30 MR. COYNE: The next point I was going



1 to turn to is a relatively small one on page 27 where
2 you are dealing with major repairs in paragraph 71.

3 You say:

4 "At the present time taxpayers have
5 the option of considering major repair and
6 replacement expenditure to buildings as either
7 a current operating expense or as a capital
8 item that usually has a capital cost allowance
9 rate of 5%..."

10 Is that, strictly speaking, correct? I thought the
11 jurisprudence was strewn with decisions where the taxpayer
12 thought he had the option but he found he was wrong.

13 MR. MOLLER: If I may say something
14 off the record...

15 THE CHAIRMAN: It is hard to do that
16 because there is a reporter here.

17 MR. COYNE: I want to go on to the
18 second sentence where you make this recommendation:

19 "It is believed that there should be
20 a further option available between these two
21 extremes and it is recommended that such outlays
22 be also allowed to be written off over a period
23 of not exceeding 5 years."

24 Do I understand that to mean that, in effect, you are
25 proposing another separate class?

26 MR. MOLLER: Yes.

27 MR. COYNE: To accommodate repairs?

28 MR. MOLLER: Major repairs.

29 Mr. COYNE: Major repairs which would be
30 depreciable on a straight line basis and over a period



not exceeding five years?

MR. MOLLER: On the assumption that the major repairs are not adding to the capacity of the plant they have to be written off now, in the year in which they are expended.

MR. COYNE: But you are recommending a straight line method at the option of the taxpayer? He would still be entitled to capitalize them in the ordinary fashion, but you are recommending...

MR. MOLLER: As you have pointed out the wording here is a little loose -- that the taxpayer has the option. The taxpayer has a choice. He can represent the undertaking or the construction as a repair or as a replacement; and depending on how he presents it, if the tax department accepts his representations then he has theoretically speaking a choice.

MR. COYNE: Well, I don't know; I think this is a legal point. I think under the law certain expenses are entitled to be deducted as current expenses and other expenses are entitled to be considered as capital expenses and not deductible. I take it that what you are dealing with here is an alternative method of writing off the whole cost?

MR. MOLLER: I would say it is a question of major repairs and that the taxpayer be given the option of deferring the expense for tax purposes over a period of five years.

Let us for one moment assume that we are talking about an expense which the tax department would acknowledge.



1 THE CHAIRMAN: You are thinking of bad
2 debt expenses which under the present system are not
3 allowed?

4 MR. MOLLER: Not allowed.

5 MR. COYNE: And is it not rather the
6 expenses that are properly subject to capital cost
7 allowances that you are concerned with?

8 MR. MOLLER: Yes, that is right.
9 The question is, then, of course, as a practical
10 solution why not have something which is definitely
11 allowed as an expense to be an expense. Take a company
12 painting a big plant. You don't paint it every year.
13 So if you paint it in 1963 1963 it is; you would have
14 to write it off in that year.

15 In order to smooth out the results it
16 would be desirable, I submit, that a way should be found
17 to openly and quite legally defer for tax purposes the
18 claiming of this expense, which actually means that the
19 department would get more tax in the end effect.

20 THE CHAIRMAN: And the averaging
21 procedure then wouldn't be necessary?

22 MR. MOLLER: That is it exactly.
23 It is almost an alternative, or a part alternative,
24 to the averaging procedure.

25 MR. COYNE: I wonder, Mr. Chairman, if
26 we could go on to one of the major subjects that is
27 remaining, and that is in the section commencing at page
28 30 on the subject of reporting of income. This is
29 divided into sections entitled "Holdbacks" and "Income
30 Fluctuations." I thought...



1 THE CHAIRMAN: So far as these
2 gentlemen are concerned there is nothing much more
3 important. They are very much concerned about this.

4 MR. COYNE: I thought it might be
5 helpful, as an introduction to this subject, if we
6 asked Mr. Somerville and his colleagues simply to
7 outline very briefly how contractors would, in fact,
8 account for the various ways in which they account
9 for income within the confines of the Income Tax Act
10 at the moment.

11 MR. SOMERVILLE: We would be glad to
12 do that.

13 MR. GRAY: A few years ago we
14 conducted a survey and found that about 50% of the
15 general sub-contractors reported on the completed
16 contract method. In other words, only at the end of
17 the job did they report the profit on that particular
18 job. The other 50% reported on an annual basis,
19 estimating the profit, and paid the proportional amount
20 one year and the second year.

21 I think historically the construction
22 industry, years ago, when the income tax was of a rather
23 minor nature -- practically 100% reported on a completed
24 contract basis.

25 Under the present regulations the
26 completed contract basis is not according to law.
27 It is put up with as an administrative convenience in
28 the Department. But if the contractor changes back
29 to the annual basis then he can't revert to the completed
30 contract method. What they are trying to do is to bring



1 us into the annual basis.

2 THE CHAIRMAN: Where do you find this?
3 Is it in the administrators' guide?

4 MR. GRAY: It is the men in the field;
5 it is an administrative guide. We think it should
6 be part of the Income Tax Act and give us this privilege
7 to report on this basis.

8 The difficulty with the annual basis
9 is that you may anticipate making a profit of, say,
10 \$50,000 on a million dollar contract -- just to use
11 figures -- and at the end of the first year you may
12 pay tax on that basis. You may find out that you
13 are only going to get \$20,000, so you have overpaid your
14 tax; and it can work the other way, except that the
15 only difference is that you have to pay a penalty on it;
16 and in some cases it amounts to a fair chunk of money.

17 MR. COYNE: Is the procedure that you
18 have described, that is insisted upon by the Department
19 -- can you say whether it is in accordance with the law?

20 MR. GRAY: No. The Wilson and Wilson
21 case determined that. That was about three years ago;
22 and then one year ago there was the Colford case where
23 the Supreme Court found that a holdback does not
24 constitute income until the holdback was certified
25 by your architect or engineer.

26 Now, in a great number of instances
27 the Colford case will protect us so far as the current
28 year is concerned because the holdback usually amounts
29 to more than you ever make on the contract. The
30 percentage of profit of the average general contractor



1 isn't very high...

2 THE CHAIRMAN: The Colford case does
3 not meet the point you are seeking?

4 MR. GRAY: No, it does not.

5 MR. CHUTTER: The Exchequer Court
6 and in Wilson and Wilson -- the decisions both stated
7 that the completed contract method had no status in
8 law; but it has been Departmental practice for many
9 many years.

10 THE CHAIRMAN: The point was to
11 determine when completion occurred, and I think it has
12 been open to some contractors to defer completion by
13 their own maneuverings so as to hold things over.

14 The law has got to be positive.

15 MR. GRAY: The law may be positive,
16 but your administrative procedures are not. They say
17 that a contract that is substantially complete must
18 be brought into the revenue. That is where the
19 argument comes in.

20 THE CHAIRMAN: What did they do to
21 change that?

22 MR. CHUTTER: Now it has been changed
23 through the Colford case where it says that the actual
24 architect's certificate shall constitute the date on
25 which the contract is complete.

26 MR. MOLLER: That is correct. It
27 is one of these cases where a decision brought about
28 a rather surprising effect.

29 MR. SOMERVILLE: It means that we are
30 anxious to get substantial completion so that we get the



1 money; but we wouldn't be anxious to defer...

2 THE CHAIRMAN: So you think the Colford
3 case takes care of that?

4 MR. GRAY: Not quite.

5 MR. SOMERVILLE: If they make legal
6 the completed contract method -- if they did make it
7 legal it would, yes.

8 THE CHAIRMAN: The Colford case is
9 law.

10 MR. SOMERVILLE: Yes; but the completed
11 contract method isn't law, and we feel that the regulations
12 could be maneuvered so that the Colford case would be
13 maneuvered out of usefulness.

14 MR. CHUTTER: From a practical stand-
15 point if contractors get into arguments the normal right
16 to take an appeal is not there, and the tax officials
17 have no legal rights because there is no basis for
18 the completed contract method; and this puts it on a
19 pretty inequitable basis.

20 MR. COYNE: I may be a little naive,
21 but as I understand the Income Tax Act all businesses
22 have to pay income tax on the profit from the business
23 for a year, and that is all the Act says, except that
24 there are certain ~~con~~structions in the Act as to what may
25 be deducted in the determination of profit. Why is
26 it that alone among businesses the contracting business
27 needs some other provision in the Act?

28 MR. STEIN: It is because of the
29 general nature of the construction business. A
30 manufacturing business can, at the end of the year,



1 report that they have manufactured so much and they have
2 this much inventory and they have that much surplus
3 stock, and it becomes a clean cut off.

4 MR. COYNE: This isn't what the Tax Act
5 says. All the Tax Act specifies is that one must
6 know one's profit. You are telling me that the profit
7 from a manufacturing operation is easier to determine?

8 MR. STEIN: Yes; I am leading up to
9 the fact that it is a rare occasion that a project is
10 completed at the end of a a contractor's fiscal year;
11 and they will extend -- they can come in the third
12 quarter, or in the second quarter, or go on for a
13 full year or half a year beyond that.

14 COMMISSIONER GRANT: But if they are
15 started and completed in the fiscal year...

16 MR. STEIN: If it is started and
17 completed in the fiscal year it is a simple operation;
18 but where a contract is partially completed and it
19 continues into the fiscal year you have merely an
20 indication and an approximation of the true value of
21 the work completed.

22 MR. COYNE: It has sometimes been
23 suggested that section 4 of the Income Tax Act would
24 be improved and made more certain if it made reference
25 to the profit from a business being determined in
26 accordance with generally accepted accounting principles.
27 Let me put this to you: Are the accounting principles
28 able to determine the profit of a contracting business
29 in the year?

30 MR. GRAY: Each year?



1 MR. STEIN: To an extent they could,
2 with a provision which supported our recommendations
3 in favour of recognizing on a legal basis the value
4 of the completed contract method. There seems to be
5 among a great many people a little misinterpretation of
6 the ruling in the Colford case. I don't think the
7 ruling specifically said -- but I may be picked up on
8 this -- that a holdback is not an account receivable until
9 you have an architect's certificate.



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3 I think there is a Superior Court ruling that a
4 hold-back is not receivable until there is an
5 indisputable right to the hold-back, which then by
6 interpretation becomes dependent upon an architect's
7 or an engineer's certification that the work is
8 completed and that the hold-back should be released.

9 MR. COYNE: Is that not, in effect,
10 an acceptance of the completed contract concept then?

11 MR. STEIN: No, because in all
12 integrity a contractor can declare his completed
13 contract and actually forward an incomplete contract.
14 If he has been operating on the completed contract
15 method -- which has been tolerated -- and there is
16 a difference of opinion between the contractor
17 and the Minister of National Revenue, he can be
18 hauled up on the carpet two or three years later and
19 re-assessed, and he has not a leg to stand on legally
20 because the complete contract method is not
21 recognized in law.

22 THE CHAIRMAN: Mr. Coyne, I would
23 support, generally speaking, the fact that there is
24 no industry where it is more difficult to determine
25 annual profits than this industry, for the reason
26 that many contracts run for longer period of time.
27 Most of them run over the end of the year and one
28 has to be concerned with taking up some of the
29 profit of the contract or deferring the entire profit.
30 There are rough spots in the cases I have seen,
and there must be give and take in the determination
of when a contract is completed. I think an accountant



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would say for accounting purposes that if the contract is substantially completed it should be taken over, and that if he is holding only \$1,000 or so the job is finished. I think the word "substantially" does cause some difficulties. On the other hand, it is quite unfair for the revenue to be able to keep the job open just because there are one or two dollars still to come in. So, as I say, there are some rough spots. I do not think this is an overwhelmingly difficult problem, except the writing out of a definition of the completed contract method. I think that is a difficult thing to do, and I do not know whether anyone has ever tried to set out on paper such a definition so as to give equal rights to both sides. I have not tried to write it out, but it would be difficult to do. Have you ever tried to define that?

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MR. GRAY: Certainly there is no definition of the words "substantially complete".

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MR. MOLLER: Well, I will try to do that, if I may.

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MR. GRAY: The other thing is the question of extras. They can run on for months after a contract is complete. We had one contract, which was not a large one generally speaking, which was around \$1 million, and the amount of profit we had all centred around extras. If we got extras we made a profit. If we did not we broke even. The extras actually did not accrue until April or May



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3 the following year, and the income tax department
4 wanted us to throw them back to the previous year.

5 THE CHAIRMAN: When would your job
6 have been completed? Did the job not stand by itself,
7 or was the whole thing held up until the extras
8 were received?

9 MR. GRAY: The point was that we did
10 not know what the extras were going to be, Some of
11 them were split 50-50. Some were given to us in
12 full, and others were thrown out. We do not know
13 which ones are going to be thrown out or brought in.

14 THE CHAIRMAN: You cannot measure
15 your income.

16 MR. GRAY: No. They threw it back to
17 the previous year although we got them in April and
18 May.

19 MR. MOLLER: Might I ask whether it is
20 fair to compare this situation with the situation
21 in the Exchequer Court, where Justice Thorson
22 declared that the accrual method was not legal under
23 the Income Tax Act? This is about the same thing.
24 I do not think I am hurting anyone when I say that
25 the vast majority of corporate taxpayers report
26 their income on the accrual method, but the Exchequer
27 Court declared that that was not permissible. There
28 is nothing in the law which permits the accrual
29 method to be accepted by the department.

30 THE CHAIRMAN: This was years ago and
the law was changed.

MR. MOLLER: Yes. What I am leading up



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to is the fact that the law should be changed so as to authorize the legal acceptance of the completed contract reporting method, so as to take this rather difficult situation out of the realm of contention between the department and the taxpayer. The department is able to go over every contractor's head and to tell them if they are not satisfied to go to the court.

THE CHAIRMAN: You would have everybody on your tail if you could get a clear and effective definition of this.

COMMISSIONER GRANT: Mr. Coyne, I was wondering whether or not the test applied under the Mechanics Lien Act could be made applicable to the Income Tax Act. There is a large body of jurisprudence under the Mechanics Lien Act, the effect of which is that a mechanic's lien will not apply after a given period of time from the date that the last work was done and the materials were supplied. The length of time would vary from one province to another. There is a large body of jurisprudence on this, and you cannot hold up the thing just because a plumber has not put a washer on a tap. It has to be well settled as to when a mechanic's lien expires.

MR. GRAY: The time expires 37 days after where an architect or an engineer is involved. In Ontario it expires 37 days after the architect or engineer has given his final certificate, but we are finding it extremely difficult to get final certificates.



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COMMISSIONER GRANT: It goes not necessarily depend on the architect. I do not think the act mentions the architect. It simply says unless the work is done and the material is supplied.

MR. GRAY: That comes into the other phase of it, where the person who puts on the lien has to prove that under the Mechanics Lien Act he has in fact filed his lien within 37 days after he put into the place his last bit of material.

COMMISSIONER GRANT: Either he, or anybody else.

MR. GRAY: Well, anyone who files a lien.

MR. MOLLER: The question in this case is that you may not have completed your contract at all. But if you have not done any work within the 37 days you are out of luck.

COMMISSIONER GRANT: You mean, if you had not supplied any more labour?

MR. MOLLER: You are out of luck with the lien regardless whether the contract is completed or not.

MR. SOMERVILLE: I think one point worth noting here is that no government or provincial work is lienable. Therefore any rule which should be applied should be applied across the board.

MR. COYNE: In the next section you deal with the problem of income fluctuations, and you are recommending an averaging system which would be available to contractors, similar to the system now in effect for farmers. Then in paragraph 87, on page 32,



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you suggest as an alternative method of stabilizing contractors' incomes an extension of the carryback of losses provision from one year to four years, the same period as is permitted in the carryforward provision. My question would be whether, in recommending this extension of the carryback of losses, you are suggesting that this should be a provision which is available to the contracting industry as such, or should it be of general application to all industry?

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MR. GRAY: We have typically in mind the contracting industry, because of the peculiarity that a contractor can make a fairly reasonable sum of money, say \$40,000 for three years, and then all of a sudden he gets a big contract and makes \$150,000, and then in the next year earn nothing, or not make enough to make a profit. So he is going up and down. The hills and valleys of the contracting industry are well known, of course. We thought that it would be easier for his financial ability to carry on to try and even out his profits.

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MR. COYNE: You are only directing your attention to your own profit?

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MR. GRAY: Yes.

MR. COYNE: As a matter of interest,

before you came in this morning the Shipowners were before the Commission and they posed precisely the same point. These very large fluctuations and the advantage of being able to spread the losses back was a point of some concern to them. I think I am



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3 correct in that, Mr. Chairman.

4 THE CHAIRMAN: Yes, Mr. Coyne.

5 COMMISSIONER GRANT: Before you leave
6 that point, this may not be contemplated at all in the
7 trade, but it does occur to me that if you were
8 permitted to go back four years and had a record of
9 good profits in those years, might that not be the
10 tendency for a contractor who, say, has been
11 unsuccessful in some of his bids, and he is carrying
12 his overhead and has no work, to say: "I think I
13 will underbid. I will put in a very low bid on this,
14 because if I get it I will cover my overhead. I do
15 not expect to make a profit. In fact, I do not care
16 if I make a profit; I can stand a loss because I can
17 carry it back into the good years". If that
18 situation did develop, it would not do your industry
19 much good, I suggest.

18 THE CHAIRMAN: You could recover up
19 to 50%.

20 MR. SOMERVILLE: That possibility is
21 there, but as I always feel people are more interested
22 in making profits than losses.

23 COMMISSIONER GRANT: They are also
24 interested in cutting their losses, Mr. Somerville.

25 MR. SOMERVILLE: Yes, that is so.

26 MR. STEIN: May I suggest that the
27 construction industry is hazardous enough without
28 deliberately underbidding on a job.

29 COMMISSIONER GRANT: Do you not find
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3 today in the construction industry that there are
4 some times when a construction firm will narrow its
5 profits in order to get a job so as to meet its over-
6 head?

7 MR. STEIN: Yes.

8 COMMISSIONER GRANT: This carryback to
9 four years is only making the situation a little
10 less hazardous.

11 MR. CHUTTER: But the average contractor
12 has, of course, more than one job in a given year.
13 He might do that on one or two jobs, but he would have
14 many others.

15 COMMISSIONER GRANT: Well, some of my
16 friends are contractors and they have had some small
17 pickings at times, having been glad to do that so
18 as to keep their organization together.

19 THE CHAIRMAN: I would have thought
20 that these gentlemen would have replied, and I am
21 rather surprised that they have not replied, that
22 if the tax was at the 50% rate the fact that he
23 would lose half himself is sufficient return. If he
24 was taxable at the 21% rate he would not lose so
25 much.

26 MR. MOLLER: Unless you are running
27 into a loss your averaging will only help you in
28 these marginal cases, because otherwise, unless
29 you have a loss, the rate is at least 50%. If you
30 incur a loss through your bid ---

COMMISSIONER GRANT: Well, I do not
think you would want to make a deliberate loss, but you



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3 might be inclined to bid on a job with less thought
4 of profit.

5 MR. MOLLER: That you can do even
6 without the averaging, and it does not help you.
7 Unless you run into a loss the averaging will not
8 give you any advantage.

9 THE CHAIRMAN: Mr. Grant is putting
10 to you what I should have thought was a valid question,
11 namely, would this provision cause you to bid less
12 carefully or more recklessly than you are bidding
13 now?

14 MR. SOMERVILLE: Generally speaking
15 I think the answer is no. I think you might
16 possibly find the odd person who might be thinking
17 in this way, but generally speaking I do not think
18 that that is the way in which people operate.

19 MR. COYNE: Those were the major
20 points, Mr. Chairman, I was proposing to dwell on
21 in the income tax section. I just have one question
22 under estate taxes, otherwise I would have no
23 further questions on the income tax section of the
24 brief, which takes us up to page 41, I think.

25 MR. SOMERVILLE: Might I just make an
26 interjection here, Mr. Chairman?

27 THE CHAIRMAN: Yes, please do.

28 MR. SOMERVILLE: Mr. Graham, would you
29 cite the instance we were talking about last night
30 concerning reclaiming of overpayments?

MR. GRAHAM: Yes. This was having
to do with the matter of refund procedures pertaining

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to refunds of corporation income tax, where we would maintain that the procedure of the department takes far too long at some considerable cost to the taxpayer. We should like to suggest that when a taxpayer makes a claim for a refund of tax which he has already paid, he accepts the onus and the authenticity of and for his claim, and that he should be entitled to his refund immediately, either through the process of having made an immediate investigation of the claim, or, if that is not possible on the part of the department, that the refund be made subject to an investigation later on, with all the penalties which would follow in the event of an erroneous claim.

THE CHAIRMAN: I think you have a point, because I read this last evening.



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3 I recall that the last time I was in Toronto the
4 Tax Department called me up to say they were sorry
5 that they had not dealt with my letter of last August.
6 I said, "I do not recall writing a letter last
7 August". They said, "Yes; you complained about the
8 interest we charged you". I said, "Yes, I remember.
9 I do not think you are entitled to charge me any
10 interest whatsoever". Then they said, "We are very
11 sorry but we have not got around to doing it yet".

12 MR. GRAHAM: I can cite a case on
13 this, Mr. Chairman. This concerns a refund that
14 we became entitled to running to something over
15 \$100,000. We made representations to the government
16 with adjustment of income tax return forms in early
17 June of 1961, and at that time we applied -- by
18 registered letter incidentally -- for a refund of the
19 taxes applicable, which, as I say, ran to over \$100,000.
20 The refund was actually made, after many representations
21 on our part, on November 28, 1962, a matter of about
22 eighteen months later.

23 THE CHAIRMAN: You got some interest,
24 did you not?

25 MR. GRAHAM: We got interest, but the
26 difference in the interest rate that applied and
27 the rate the department paid to us ran to something
28 in the order of \$11,000 costs to our company. We
29 were entitled to this originally. The claim we
30 made was paid.

MR. COYNE: Did this refund arise as a



ANGUS, STONEHOUSE & CO. LTD.
TORONTO, ONTARIO

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3 result of your filing an amended return for the
4 preceding year?

5 MR. GRAHAM: Not exactly. It is rather
6 difficult to explain in a few words; but it arose
7 because of a change in the classification of the
8 company. We had been making instalment payments
9 monthly on the basis of a Canadian fully-owned company.
10 This company became non-resident-owned and subject
11 to a 15% rate of taxation. We claimed for a refund
12 of the taxes. The status of the company was made
13 retroactive to the beginning of the fiscal year. We
14 claimed a refund of the taxes applicable, and did
not receive that for eighteen months.

15 MR. MOLLER: Is it possible to perhaps
16 put this in the form of a general principle statement?
17 It is the same as the taxpayer is responsible for
18 underestimating or undersstating his tax. He then
19 pays the penalty of interest which he cannot even
20 deduct from his income. He would be safeguarded if
21 he could make an amended return in the same way. It
22 wipes out what the taxpayer has done before and
23 would give him the money back. If he can audit
24 it immediately, that is fine; if he cannot, that is
25 the taxpayer's bad luck, and if after two years it is
26 shown that the amended return was wrong, they could
27 proceed accordingly and impose a tax penalty.

28 MR. SOMERVILLE: That was all I wanted
29 to mention, Mr. Chairman.

30 THE CHAIRMAN: Let us go to estate taxes



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then. You passed through provincial sales taxes,
did you not, Mr. Coyne?

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MR. COYNE: Yes.

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THE CHAIRMAN: As a matter of fact, we
are not very much concerned with them. We are
concerned with estate taxes.

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MR. COYNE: We discussed rather generally
at the end of the morning --

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THE CHAIRMAN: Putting them together.

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MR. COYNE: -- the question of putting
them together, yes, which is one of the recommendations
made in this field. We are now at page 58, the
section dealing with "Other Taxes".

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MR. MOLLER: Is it permissible,
Mr. Chairman, to come back and ask whether our
presentation on the provision for bad debts is so
clear that it does not require any further explanation?

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THE CHAIRMAN: I think what you have
said is perfectly clear. You just think it is
too loose as matters now stand. You want a formula
of some kind?

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MR. MOLLER: Let me put it this way.
If a formula is applied by the department owing
to internal regulations, it should be made public,
perhaps without legal binding force, but at least as
a consistent guide to the taxpayer, instead of
every audit being treated differently, with the
ensuing penalty of interest payments on underpaid
taxes because of having followed exactly the instructions



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3 of the auditor before in determining the bad debt
4 reserve. Then you are suddenly faced with another
5 computation by the next auditor and you have to
6 provide tax.

7 THE CHAIRMAN: I must say that I have
8 had experience of this. My experience has not been
9 of the kind that I would prefer a formula to the
10 existing practice, because I cannot think of much
11 difficulty that has arisen in recent years. But is
12 it the statement of your industry that there is a
13 lot of difficulty here? I know there has been some,
14 but I would not have thought there had been a great
deal.

15 MR. MOLLER: Yes, we experience a
16 great deal of difficulty by being treated three
17 times in succession, every time differently.

18 THE CHAIRMAN: Are you speaking about
19 yourself or your industry?

20 MR. MOLLER: Just my company. That is
my experience.

21 THE CHAIRMAN: Because I must say
22 from what I have seen that there has not been a
23 great deal of difficulty, and I would have thought
24 that as a practice it would be better to leave it
25 the way it is than to have a formula, because a
26 formula would fit one industry well and you would
27 have to have another formula for another industry.
28 If you put one across the board, it would obviously
not be very suitable.

29 MR. MOLLER: Perhaps I could put it this
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3 way. There should be no penalty involved similar
4 to the principle that if you pay your tax instalments
5 on the basis of last year's tax you are not subject
6 to interest penalties up to your sixth instalment
7 if you have underpaid because your profits in the
8 current year are higher than those in the previous year.

9 Applying this principle, if what you
10 have provided is on the same basis as you provided
11 in the year before, there should be no penalty
12 involved for the underpayment of tax.

13 THE CHAIRMAN: What do you mean by
14 "penalty"?

15 MR. MOLLER: Interest.

16 THE CHAIRMAN: I thought you did, but
17 I was not sure. There are other penalties in the
18 Act too. But you are talking about interest?

19 MR. MOLLER: Yes.

20 THE CHAIRMAN: You say there should be
21 no interest if the bad debt reserve turns out to be
22 what it had been before, providing it is on the same
23 basis as the previous year?

24 MR. MOLLER: That is right. That does
25 not introduce, really, a binding formula on an
26 industry or anybody else, but it merely does not
27 penalize somebody for consistently following accepted
28 computation practices.

29 MR. COYNE: I suppose if in the past
30 year you had actually been assessed, this difficulty
would not arise, would it?

MR. MOLLER: That is right.



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3 MR. COYNE: It is only where you are
4 following a consistent procedure in respect of
5 succeeding years that have not yet been assessed,
6 where the effect of the different allowance can be
7 carried back, that there are these disadvantages
8 that you speak of?

9 MR. MOLLER: Yes; and usually these
10 interest penalties go at least two years back.

11 MR. COYNE: I took this to be a
12 criticism of the looseness, and perhaps inconsistency,
13 of the administration of this provision; but I did
14 not read any specific recommendation being voiced
15 by the Association in paragraph 109.

16 MR. MOLLER: I presumed, as I was
17 responsible for the paragraph, if I may say, that the
18 meaning was as I have now explained.

19 MR. COYNE: Then, Mr. Chairman, in
20 this latter section of the brief there is just a
21 very small point that I wanted to explore briefly.

22 In dealing with estate taxes and
23 succession duties you point out certain difficulties
24 which these taxes introduce, particularly for small,
25 closely-held businesses; the fact that the problem of
26 paying estate taxes frequently results in the sale of
27 the business either to large companies or to foreign
28 interests.

29 Then in paragraph 168 on page 59 you
30 recommend the raising of the basic exemptions on
estates to a level of \$100,000 and say this would permit



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3 the continuation of small family businesses and
4 partnerships which are now hampered in their growth
5 by the necessity of providing for estate taxes.

6 My point is this. The implication
7 that I read into this recommendation is that if the
8 level of exemption was raised, as you recommend, that
9 level of exemption would then pretty well cure the
10 problems that you have been referring to in the
preceding sections?

11 MR. MOLLER: The right word would be
12 "alleviated" instead of "cured".

13 MR. COYNE: You say:
14 "-- this would permit the continuation
15 of small family businesses and partner-
16 ships which are now hampered in their
17 growth by the necessity of providing
for estate taxes."

18 MR. MOLLER: "Assist", "facilitate",
19 instead of "cure".

20 MR. COYNE: In other words, you are not
21 intending to be read as meaning that this change in
22 the exemption level would solve all the problems
which you describe as being present?

23 MR. MOLLER: No. "Facilitate" would
24 be a much better word, if I may say so.

25 MR. GRAY: That bogey is in front
26 of all of us, I think, in our family businesses.

27 THE CHAIRMAN: We wonder, of course,
28 how genuine the bogey is and we keep asking for
29 illustrations or examples of family businesses which
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3 have been sold because of succession duties. I
4 suppose there are some; I do not deny that there are;
5 but in most cases I would have thought there were a
6 number of reasons for it, one of which may be
7 succession duties.

8 Mind you, we have had legislation to
9 try to straighten out the combined effect of
10 succession duties and income taxes, and I would have
11 thought we had been fairly successful in doing that.
12 Furthermore, this has been talked about so much in
13 the last 15 or 20 years that I would have thought
14 that most shareholders would have found a way to
15 get themselves out of trouble, either by insurance
16 or re-arranging their affairs in some way.

17 MR. GRAY: They have, to a certain
18 extent, but they cannot go down too far. You can
19 make certain provisions for the senior man by trying
20 to settle his estate at a certain amount, but then
21 you come to the next generation and if there are
22 three or four of them, and two die very shortly,
23 you are in the same mess that you were in before.

24 One of the reasons that they go into a
25 public company from a private company is the fact
26 that it is on the market and the value is there.
27 It is set out in writing. At least you do not have
28 to get into an argument with the department as to
29 what the estate is worth, which I think is mentioned
30 here. One of the problems in this respect is that
one valuation may be, say, two and a half times
another valuation. There is a terrific difference of



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opinion on the value of an estate.

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THE CHAIRMAN: I thought the figures you give at the end of this submission were most helpful. I was a little surprised at the decline in construction for manufacturer, and graph No. 5 indicates what a diminishing part of total construction that is.

I presume that as it has gone down, social capital and other forms have gone up. But of course as one looks around Canada it would seem to me that most factories have pretty good-looking buildings now, and I suspect you have done a great deal of construction which is still very good. In fact, it looks to me as though you were doing all right up until about 1957 or a little after that, according to this graph.

I just wonder whether just about everybody in manufacturing now is not manufacturing in pretty good facilities. After the war, of course, we needed new facilities. Everybody built plants at that time, I think, and now I see old plants being closed and new ones being built right and left. I wonder if there is much more catching up to do. I would not have thought so. Of course, the profits of manufacturing have been fairly steady the last few years, as you know very well.

MR. CHUTTER: The fact that there is a volume of \$400 million to \$500 million worth of plant construction is a sizeable amount, and although there is servicing and many lines of manufacture there does not appear to be opportunity for expansion

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in this respect as there is in a good many other things.

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Also, with plant modernization you may have a plant the physical shape of which is quite satisfactory and will stand for 50 years, but its design, lay-out, and so forth are such that they are outmoded and cannot compete with modern structures.

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These are some of the aspects which, even with a high rate of production, mean that there is a desire on the part of many aspects of the manufacturing business to extend, modernize, relocate, or do all those three things; and if there was a little more encouragement, they would perhaps do more.

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COMMISSIONER PERRY: There is one point that I might mention. On pages 33 and 34, where you are dealing with the very important question of income tax rates, the arguments you advance are quite relevant and important, but it seems to me they are all advanced on behalf of your clients.

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Do you encounter no difficulty yourselves with international competition in the construction field, on which income tax rates might have some bearing?

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MR. CHUTTER: As far as Canada is concerned, some foreign companies may have some tax advantages. They may have other disadvantages. This was shown up on joint programs such as the



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3 Seaway, where the more liberalized write-off conditions
4 for construction equipment enjoyed by the American
5 contractors, plus the fact that they could borrow
6 at the lower rate of interest, and so on -- these
7 and the other advantages combined to give them quite
8 a considerable advantage in that area.

9 COMMISSIONER PERRY: But what would
10 you think the position will be when their corporate
11 rate, for example, is down to 47%, as appears
12 destined at some time or the other? Do you think
13 the American contractor will have a competitive
14 advantage over you then?

15 MR. MOLLER: Would not the American
16 contractor coming to do business in Canada be subject
17 to Canadian rates on his Canadian profits?

18 COMMISSIONER PERRY: Yes, that is
19 quite true; but he will have behind him a company
20 which will be all the more wealthy because of the
21 lower American rates, and perhaps will be able to
22 compete.

23 MR. CHUTTER: There are some
24 conspicuous examples of large foreign-based firms
25 in Canada; but by and large the construction
26 industry in Canada is a home industry, virtually
27 without exception.

28 MR. GRAY: Except the ones in the
29 north. There are some around Gander that I think
30 are Americans.

MR. CHUTTER: There are examples, and



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3 they may have a fair sized volume of business; but
4 they still, in the aggregate are in the minority.

5 THE CHAIRMAN: The proportion of your
6 business that is done abroad is pretty small, is it?
7 I know you are doing some of the important contracts
8 around the world, but when one adds it up and
9 compares it with the \$7.6 billion, or whatever it is,
10 it must be very small, must it not?

11 Thank you very much indeed, gentlemen.
12 This has been most helpful to us. You have given us
13 a great deal of material to think about, and some
14 pretty peppy arguments. We will continue to ponder
15 these. Have you anything you would like to say
16 to us?

17 MR. SOMERVILLE: I do not think so,
18 sir.

19 THE CHAIRMAN: Then good day, gentlemen,
20 and many thanks. We will stand over until 9:30.

21 THE SECRETARY: Mr. Chairman, before
22 we adjourn I would like to enter one brief into the
23 record. It is the brief of Mr. P.C. Forsyth of
24 Ottawa, and it will be Exhibit 324.

25 EXHIBIT 324: Brief of
26 Mr. P.C. Forsyth,
27 Ottawa.

28 --- Adjournment.
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